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FINANCIALTIMES

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#### **South African** funds crisis implicates de Klerk

The political crisis in South Africa deepened when it was revealed that President F.W. de Klerk must have known that secret government funds had been channelled to the mainly Zulu Inkatha movement. Page 16

Yaviinsky warning The west should not try to help the Soviet Union while its reform process is determined by the government's anti-crisis plan, Mr Grigory Yavlinsky, the radical economist and for-mer Russian deputy prime minister, warned. Page 2

Description and obtains the discretion of the di Yugoslav clashes kill 20 Up to 20 people were killed in clashes between Serbs and Croats, 14 of them in the eastern Croatian town of Mirkovci.

**HK widens airport bids** Hong Kong cleared the way for Chinese construction companies to play a greater role in tendering for contracts related to the colony's new airport. Page 3

EC investigates piracy The European Commission is to investigate the widespread piracy of sound recordings in Thailand, which the EC recording industry says has cost it about \$250m over 10 years. Page 3

Kurds test Iraq army Iraq's northern city of Sulaimaniva has become a test of strength between the surrounding Iraqi army and Kurd-ish militias. Page 4

Constants We may be to **UK Citizen's Charter** British prime minister John Major unveiled a new Citizen's Charter - a sweeping programme of reforms designed to improve the quality of ser-vice offered to Britain's consumers. Page 16

Mobutu chooses rivai Zaire's president Mobutu Sesa Seko named his main opponent. Etienne Tshisekedi wa Mulumba, as orime minister. The announcement came as Mobutu struggled to hold power against growing opposi-

Nepai outlaws strike Nepal's two-month-old government, fighting a debilitating strike by most of its 90,000 civil servants, declared the action illegal and threatened arrests.

Communists protest German communist leader Gregor Gysi said his party had begun a campaign of civil dis-obedience to protest against the freezing of its assets by a government agency.

**Mudflows bury villages** Mudflows as high as 20ft enguifed villages near the erupting Philippine volcano of Mount Pinatubo after typhoon rains, killing one per-son and stranding up to 4,000.

Double murder theory Police investigating the deaths of a British man and his Dutch wife near Toulouse last week believe they were the victims of professional killers. Both were strangled.

UK train crash inquiry Britain ordered an independent public inquiry into a head-on suburban train collision that killed four people and injured 22 near Glasgow, the latest fatal crash on the ageing, state

Kenya school arrests Kenyan police said they had arrested 39 boys following the deaths of 19 girls and the rape of dozens of others at a mixed boarding school last week. The dead girls apparently suffo-cated in a scramble to escape.

Stowaways found dead Two Cuban stowaways were found dead in the landing gear of an Iberia airliner on arrival

# chiefs resign after series of scandals

Setsuya Tabuchi and Yoshibisa Tabuchi, chairman and vice-chairman respectively of Nomura Securities, Japan's largest securities house, resigned to take responsibility for a series of scandals, including embarrassing links to a lawyer recently arrested for his role in a stock-cornering scam. Page 16; Crisis of confi-dence, Page 4

ROCHE, Swiss pharmaceuticals and chemicals group, is paying \$300m in cash to Cetus Corporation of California for the rights to the US company's polymerase chain reaction (PCR) technology which promises to revolutionise the detection of infectious or genetically transmitted diseases, such as AIDs, cancer and tuberculosis.

DELTA Airlines, third largest US carrier, is pushing ahead with its plan to purchase Pan Am's remaining European routes and its East Coast shuttle operation, in spite of a rival offer from the heavily-indebted Trans World Airlines, in conjunction with American Airlines. Page 17; Lex, Page 16

AMERICAN Express, US travel and financial services group that has been facing falling profits, named Harvey Golub, a vice-chairman, as president of the company. He succeeds Lou Gerstner, who left in spring 1989 to head RJR Nabisco. Page 19

IMPERIAL Chemical Industries research effort produces higher quality innovation than many of its competitors in the world chemical industry, according to an independent analysis by CHI Research, the leading US researcher into innovation. Page 17; Further details, Page 24

SECURITY Pacific, California banking group, agreed to buy Southwest Savings & Loan Association from the Resolution Trust Corporation (RTC); the government agency han-dling the rescue of the collapsed US thrift industry.

ELF Aquitaine, French state-controlled oil company, has reported a 7 per cent advance in first-half net earnings to an estimated FFr5.2bn (\$830m). Page 18; Capital ideas for state industries, Page 15

SONATRACH, Algerian state oil and gas monopoly, has signed an agreement to carry out a feasibility study with Total and Agip, respectively the French and Italian government-controlled oil and gas

LONRHO South Africa, thirdlargest of the western world's platinum group metal produc ers, is having talks with Glavalmaz Zoloto, the organisation responsible for the Soviet Union's precious metals production and sales, prompting speculation that the countries may be working towards some kind of cartel for platinum

SEARS, Roebuck, world's largest retailer, reported secondquarter income of \$239.3m after deferred tax charge. Without the charge, income was

dled with debt, but a senior official warned that serious difficulties still threatened the

# Hopes grow over Israeli acceptance of US plan

By Hugh Carnegy in Jerusalem

THE Israeli government said yesterday that it saw the possi-bility of success for US Middle East peace proposals already accepted by the key Arab states, but held back from giv-ing a final response pending further discussions with Wash-

A spokesman for Mr Yitzhak Shamir said after two rounds of talks between the prime minister and his senior minis-ters with Mr James Baker, the US secretary of state, that the israeli reply was likely within "days not weeks".

Mr Baker stoked a growing climate of expectation in Israel when he told a press confer-ence: "I look forward with great hope to their response. I think this is a moment of historic opportunity.
"For 43 years Israel has

sought direct negotiations with its neighbours and it has been right to do so. Israel now has Arab partners willing to engage in direct negotiations." Several ministers adopted a positive stance. Mr Roni Milo, the police minister, called the Syrian acceptance of the US peace proposals revolutionary and said: "We are on the threshold of a breakthrough to

Mr David Levy, the foreign minister, commented: "Who-ever ignores the (Arab) change simply does not want to see it."
Mr Baker's visit put the onus
firmly on Mr Shamir to decide

whether Washington's plan for a regional peace conference, followed by a series of negotia-tions on bilateral Arab-Israeli issues and the Palestinian problem, can go ahead.

If he refuses, he risks a dam-

aging split with Washington and the west just as Israel is seeking large-scale financial aid to fund Soviet Jewish immigration.

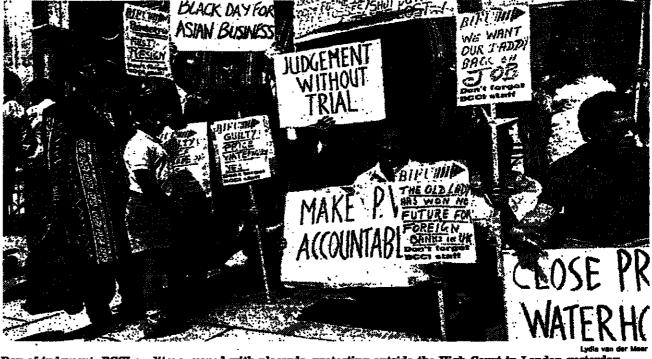
Mr Baker came to Israel armed with the acceptance of

Egypt, Syria, Jordan, the Gulf states and even Lebanon. Mr Shamir reacted with his usual caution. In a speech in Jerusalem last night he said Israel had to be "absolutely sure whether there is a real change of heart on the part of our Arab neighbours." But Mr Avi Pazner, Mr Sha-mir's spokesman, said there was goodwill, "even if there is no understanding on all points

But the issue of Palestinian representation remains a serious problem which the US has yet to find a way round. Mr Faisal Husseini, the senior local Palestinian leader, said the presence of Arab delegates from Jerusalem was a "red line" for Palestinians. Mr Shamir insists on excluding Jerusalem Arabs as well as any role for the Palestine Libera-

Background, Page 4 Editorial Comment, Page 14

tion Organisation.



Day of judgment: BCCI creditors, armed with placards, protesting outside the High Court in London yesterday

# Court delays BCCI winding-up

By Richard Waters in London

THE BANK of Credit and Commerce International was brought down by bad loans to a single Pakistani shipping family and losses of "several billion dollars" on its treasury operations, it was revealed yes-

terday.
According to auditors Price Waterhouse, whose secret report commissioned by the Bank of England led to the clo-sure of BCCI, there was an attempt to conceal the trading losses with " one of the most

complex deceptions in banking history." Details of the losses, and the complex fraud used to cover them up, emerged in the High Court in London as the Bank of England failed to obtain an immediate winding-up order against the bank.

a bank referred to only as "WXYZ". This bank — under-stood to be First American Bankshares, the largest bank in the Washington DC region - was used to generate ficti-tious loans. Its shares - purchased through various nominees to disguise the BCCI ownership – were used as security for loans and "gener-

ating fictitious income."

The court granted an eightday adjournment to allow BCCI's majority shareholders, the government and ruler of Abu Dhabi, time to put together a support package for BCCI's small depositors and employees. Without this support, a winding-up would the only way to protect the bank's small investors, said Sir Nicolas Browne-Wilkinson, the

In its written submission supporting the winding-up petition yesterday, the Bank of England revealed for the first time details of a report deliv-ered at the end of June by Price Waterhouse, BCCI's audi-

This detailed the huge fraud which led regulators to close the group's main operations around the world on July 5. The extent of BCCI's troubled loans was not disclosed but the government of Abu Dhabi took over \$4.1m of bad loans in a refinancing of the bank on May 22 this year. According to the Price Waterhouse report, "the princi-pal bad debtor was Gulf Group", a shipping business run by Mr Mustafa Gokal and

his two brothers.

shipping interests. He is also majority shareholder in Gulf Shipping Holdings, a UK-based group. Names are struck out of much of the bank's evidence,

of the family, has numerous

but in respect of one signifi-cant debtor, believed to be the Gulf group, it says that BCCI officers misappropriated money through 750 accounts over a period of 15 years. Turnover through the accounts relating to this single debtor reached \$15bn, and con-cealment amounted to "a full

time occupation", the auditors szid. Losses on BCCI's treasury operations amounted to \$849m

Mr Mustafa Gokal, the head

# Trade surplus raises UK hopes of economic revival

raised government hopes that an economic revival is about to lead the UK out of its deep, year-long recession, writes Peter Norman, Economics Cor-

Record exports pushed Britain's current account balance of payments into the black last month for the first time since February 1987 while retail sales for the same month rose by 1.3 per cent - much higher than expected.

groups for a \$400m plant in Algeria. Page 3

group metals. Page 26

\$303.4m, up 27.5 per cent on the same period last year.

GEC-ALSTHOM, transport and power engineering company jointly owned by France's Alcatel Alsthom and General Electric of the UK, has posted flat earnings for the year to March 31. Net profits totalled Ecu247m (\$216.6m), compared with Ecu240m in the previous year. Page 18

CHINA'S economy grew at a healthy 6.1 per cent in the first half of 1991 in spite of devastat-ing floods and industries sadeconomy. Page 4

BRITAIN'S first current more cautious about the out reported a marked ingreve account surplus in four and half years and an unexpected jump in retail sales yesterday the combination of high real adjusted deficit of £522m with the UK's European Community partners moved back into the black last month.

The government seized on waited start to recovery."

However, the Association of the long awaited economic into the black last month.

The government seized on waited start to recovery."

However, the Association of the long awaited economic into the black last month.

The CSO also reported a 1.3 recovery. Wr Norman Lamont, warned the government seized on distinct to recovery." interest rates and high debt levels - especially in service and property sectors," said Mr Michael Saunders, UK economist of Salomon Brothers International in London. According to Mr Peter Spencer, Shearson Lehman Brothers' UK economist, recent subdued money supply and bank lend-ing data suggested the econ-omy was "bumping along the bottom."

The government's Central But economists were far Statistical Office yesterday

(\$835m) in May turned into a provisional £23m surplus in The surplus reflected an

unexpected narrowing of the UK's visible trade deficit to £377m in June from £922m in May. Exports rose in the

month by 5.4 per cent to a record 29.03hn and imports fell by 0.9 per cent to 29.4hn. For the first time since Feb-

ruary 1984, Britain earned a surplus on its trade in manufactured goods while trade

er cent incre se in retail sales volumes between May and

June. However, retail sales volumes for the three months between April and June were 1 per cent lower than in the first quarter and down 2 per cent on the second quarter of last year.

According to Mr Kevin Gardiner, UK economist at War-burg securities, the trade and retail sales figures together showed that rising demand was being met from stocks rather than imports.

the chancellor of the exchequer, said the current account demonstrated "the underlying strength, of the British economy and especially our manu-

The normally cautious Retail Consortium, a trade body that claims to represent 90 per cent of the UK retail sector, said the news that retail sales had increased by 7 per cent in value compared with June last year despite very bad weather "hopefully heralds the long

facturing industry."

zainst complacency Yesterday's economic data

failed greatly to excite finan-cial markets. London equities advanced, with the FT-SE 100 index reaching a new intra-day trading high 2,564.6 before slip-ping back to close 17 points up at 2,558.5. But trading volumes were low. Sterling closed little changed

against European currencies but lost nearly a cent to \$1.681.

Background, Page 6

# US banks agree merger with \$4bn share exchange

By Martin Dickson in New York

through the US banking indus-try acquired a powerful new impetus yesterday when two large southern regional institu-tions ~ NCNB and C&S/Sovran - agreed to merge in a \$4bn share-exchange deal which will create the nation's third largest banking business, ranked by assets.

The deal comes just a week after two of the top New York money centre banks - Chemical Banking and Manufacturel.

cal Banking and Manufacturers Hanover – agreed to merge, creating the second largest bank after Citicorp. NCNB, which is based in Charlotte, North Carolina, is one of the largest and most aggressively acquisitive of the so-called "super-regional" US banks – institutions which are not based in traditional banking centres like New York and focus their attention on middle market commercial lending and the lucrative retail busi-

ness. Two years ago NCNB launched a hostile bid for a

forerunner of C&S - Citizens

Southern, the largest bank in Georgia, but was seen off when it merged with Virginiabased Sovran Financial.

However, real estate loan problems at the Virginia bank have cast a financial shadow over C&S, which agreed last month to hold merger talks with NCNB. NCNB is offering C&S share-

NCNB is offering C&S share-holders 0.84 of a share of NCNB stock for every C&S share they hold. The deal is worth about \$4.1bn on the basis of yesterday's NCNB share price, which dipped \$1% to \$55% in early morning trad-ing. C&S rose \$1 to \$26%. The combined business, to be known as NationsBank, would have assets of about \$118bn. bave assets of about \$118bn, compared to \$217bn at Citicorp, \$135bn at the enlarged Chemical Banking and \$112bn at fourth-placed BankAmerica, the largest west coast bank.
NCNB is currently the seventh largest bank in the US
and C&S the 12th biggest. However, NationsBank's limited
international exposure, com-

pared with other leading banks, is underlined by its claim to have the largest domestic deposit base of any US bank, totalling \$85bm, and the leading retail franchise, with 1,900 offices serving nine

NCNB has a powerful positions in North and South Carolina, Florida and Texas. C&S has complementary positions in Georgia, Virginia, Tennessee and Maryland, and, like NCNR, has a substantial representa-tion in South Carolina and Flo-

rida.

The merger would lead to substantial cost savings, estimated by analysis at around \$350m. The two banks said yesterday that this would involve some 4,800-6,000 job cuts, or around 10 per cent of the com-

The deal is still subject to shareholder and regulatory approvals and is expected to be completed around the end of

FT-SE 100: 2558.5 (+17)

FT Ordinary: 1973.8. (+14.3)

New York:hund

3,006,71 (-9.62)

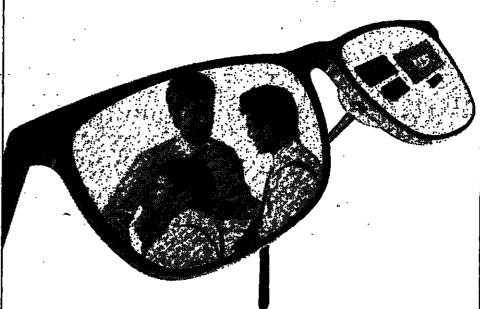
S&P Comp 382,77 (-1.45) Tokyo: Nikkei

22,705.29 (-161.07)

FT-A ALI-SIM 1,220.52 (+0.6%)

Background, Page 17

# Versatility that meets any specs.



Because no two designs are alike, Toshiba sees the answer to diversification in ASIC. From gate arrays through standard cells our flexibility means we can handle your needs at any stage in the development process. Whether you're looking for performance, price or the quickest solution to a problem, ASIC provides the highest integration at all levels. So for value-added products, and flexibility of design, keep your eyes on ASIC. And Toshiba.

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#### French technology: How France Telecom is Brazil tries to unravel years of computer protectionism



The free market policies of President Fernando Collor are about to touch upon Brazil's puter industry. But many analysts believe the changes will have only limited impact

\$1.681 (1.6905) DM2.955 (2.995) FF10.035 (10.0375) \$F12.5575 (2.56) Y231 (230.75) £ index 91.10 (91.1) New York: Comex Aug \$368.1 (\$71.2). \$369.5 (371.2) N SEA OSL (Argus) Brent Seo

MARKETS

New York 8 \$1.876

London

\$19.95 (20.075) Chief price changes yesterday: Page 17

New York: DM1.78285 FFr6.9885 Y137.8 DM1.7585 (1.7485) FFr6.9700 (5.9375) SFr1.5215 (1.535) Y137.40 (136.45) \$ Index 66.9 (66.8) Tokyo close: Y136.65 US knobilme rates

DOLLAR

Fed Funds: 54, % 2-mo Treasury 5.719%

RIII-LONDON MONEY 3-month Interbank: 11½ (same) Liffe long glit future: Sep 92½ (91⅔)

tion to full membership with-

out evidence that the Soviet

Union had moved towards a

market economy.

Criticism of the IMF quota increase ranges from liberal Democrats concerned that it is not doing enough to help the environment and the poor, to

conservative Republicans alleg-ing that its loans prop up socialist and communist

regimes.
Senator Leahy argues that
the IMF has not responded sufficiently to a 1989 law urging

more attention to environmen-

tal preservation in its pro-

grammes.

The senator has been quoted in the New York Times as saying: "The IMF kind of treats it [the Senate] with an Olympian disregard, that mere mortals at the US Senate couldn't possibly understand all the decisions they have to make. We mere mortals, however, can't understand why they need all

understand why they need all

that money."

The administration is likely to step up pressure on the key legislators to agree to the quota increase for the next fis-

In the past, congressional approval of quota increases has been a cliffhanger, the last change being dependent on a

deal with the then chairman of

the House banking committee involving housing subsidies.

mputer

# Yavlinsky warns against aid for Moscow

give assistance to the Soviet Union while its reform process is set according to the government's anti-crisis plan, according to Mr Grigory Yavlinsky, the radical economist and former Russian deputy prime minister.

He calls instead for the most severe examination of the current programme and of future plans - the only outcome, he says, which would make the Group of Seven agreement to engage with Soviet reform a suc-

Mr Yavlinsky drafted an economic reform programme called "Window of scholars at Harvard University, and held long talks with Mr Mikhail Gorb-

By Laura Silber in Belgrade

killed yesterday in clashes between Serbs and Croats in

the worst day of violence in

Yugoslavia this year as the

country's leaders gathered for peace talks.

one Croatian policeman were

killed in fighting in Mirkovci, a Croatian town about 120km

north-west of Belgrade, the

Serbian and tederal capital.
Belgrade television said 16
people were killed altogether.

sure of the main railway between Zagreb and Belgrade, causing long delays for train

passengers.
In conflicting reports, Tan-jug, the Yugoslav news agency, said Croatian police and sol-diers from the Croatian national guard launched three

attacks on Mirkovci from sur-

rounding villages. The first

began at 5.30am, and was followed by others at 7.30 and 12.30. A Serbian civilian "had his throat slit while defending

his village", said Tanjug. The number of injured yesterday

Tanjug reported that federal

from entering Mirkovci yester-

day morning, and that Serbs in

the villages had appealed to

Croatian police, however,

said that Serbian nationalists

attacked the neighbouring towns of Vinkovci and Stari

By Andrew Hill in Brussels

FRENCH paté de foie gras.

Greek ouzo, German beer and other traditional European specialities may be safeguarded from artificial additives under proposals agreed by European Community internal

Community internal market

ministers yesterday during lengthy debate on a sweeteners directive.

However, the meeting left

open how such safegnards will be put into practice.

To placate Germans – the EC's biggest beer-drink-ers – ministers agreed a state-ment which would allow mem-ber others to meintain existing

ber states to maintain existing legal prohibitions on artificial sweeteners for "traditional beer or for traditional manu-

facturing processes for beer". Mr Piet Dankert, Dutch

European affairs minister and president of the internal mar-

ket council, said: "The idea is that the same principles could be adopted in future for other

products."
However, it is unclear

whether the declaration can be

transformed into a legal text, and how member states will define "traditional processes". As it stands, the declaration would allow brewers from all

EC countries to set up in Ger-

many, and use artificial addi-

tives in their beer, but not to describe the product as "tradi-tional German beer". Separately, ministers reached informal political

agreement on four pharmaceu-ticals directives covering label-

ling, legal status, wholesaling

and advertising. On the last

By Mark Nicholson in Istanbul

MR Douglas Hurd, UK foreign

secretary, yesterday flew into Turkey as US President George

Bush left for home.

Cyprus will be on the agenda
of his talks with Mr Turgut

Ozal, the Turkish president, and Mr Mesut Yilmaz, his prime minister, although UK officials are concerned that the

"routine" visit should not seem part of a concerted drive to put

EC ministers have

taste for tradition

could not be confirmed.

Serbia for assistance.

The Croatian news agency reported that 14 Croatian guardsmen, five civilians and

Killings mark

in Yugoslavia

most violent day

make the plan his own. "He told me: Look, I'm taking your ideas to London, they are part of the proposals.' But I told him: It's not enough'," he said yesterday in an

Mr Yavlinsky, though announced as a member of the official Soviet party, decided not to go because his plan was, in his view, diluted with other proposals with which he did not

"People would ask me in London What are your ideas on privatisation, or on price liberalisation? I could not go there and say I did not agree with the president if I was part of his

Mr Yavlinsky's biggest fear now is

Jankovci with mortars and machine guns.

About 30 people have been killed since Saturday in

clashes between Serbs and Croatian police and national guardsmen. Croatian forces are

trying to reassert the repub-lic's authority over Serb-popu-lated territories in eastern

Croatia. Serbs, who make up 12 per cent of Croatia's popula-tion of 4.7m, are resisting Croa-

tia's moves towards secession.

Fighting between Croatian police and Serbs was also

reported yesterday in the vil-lage of Plaski, about 100km

southwest of Zagreb, the Cro-

presidents of the six republics were due to start peace talks yesterday in Ohrid, a town in

the southern republic of Mac-

Mr Vasil Tupurkovski, Mac-edonia's representative to the

eight-member federal presi-

eignt-member letteral presidency, yesterday said he expected them to sign the "Ohrid document" calling for "a nonaggression pact between the republics and concrete negotiations on a peaceful resolution to the crisis".

Mr Tupurkovski said Yugo-avia's leaders would also con

sider the situation in Croatia

in an attempt to stop violence

growing. A plan drawn up by the fed-

eral government to keep the

economy functioning was also

on the agenda for yesterday's

TETRA PAK, the Swiss

packaging group, has received formal EC approval for its SKr16.25bn (£1.5bn)

bid for Alfa-Laval, the Swed-

ish dairy and food process-ing equipment company. Suspension of the bid was

Suspension of the ma was lifted at the end of May because Brussels did not want to hold up the merger. Formal approval had to wait until the case had cleared various official procedural

The Commission had been

worried about the possible impact on rival manufactur-

ers of a merger between a packaging group and a pro-

cessing group, which would be able to supply dairies, for example, with an entire cow-to-carton production line. But the Commission said

yesterday that its inquiry had shown that "the shility to offer both types of machines under a single

aegis would not materially

benefit the merged undertak-ing compared to its non-inte-

The US president made

strong appeals in both Athens and Ankara, during his visits

over the past few days, for Greece and Turkey to meet regarding Cyprus, under the terms of Turkey's proposed for-

mula of talks embracing Tur-

key, Greece and representa-tives of the Greek and Turkish communities on the island.

The British officials were

keen to deny any significance

grated competitors".

atian capital.

WESTERN countries should not try to give assistance to the Soviet Union make the plan his own. London G7 summit to press him to that the west has given the wrong nothing will change. The signals to both the Soviet government "Foreign investment".

and the Soviet people.

"They all came back from London and talked about our great victory. But what victory? When the G7 talk of giving assistance in spheres like defence conversion, energy, food dis-tribution and transport - how can they, where in all these areas an old system is rotting?"

I think that these people, like [prime minister Valentin] Pavlov and [first deputy premier Vladimir] Shcherbakov are still thinking with the mentality of the 1970s.

They talk about the importance of foreign investments, not about assistance. But if there's no credit and funds from the west then

"Foreign investments are not good for our people in themselves. They

will work in the companies, but they will not have any opportunity to start in business on their own account. In our plan there was a provision for a privatisation fund which would have allowed people to become owners

"The government has said that my ideas are too radical, that people will not bear them. But why should it just be stupid ideas that are radical? Taking away people's money [in the form of 50 and 100 rouble notes, as the government did in January] or putting up prices by three times - these are really radical ideas. But

they are stupid, they have no effect

"Why should it just be the radically stupid ideas which we implement, not

the radically good ones?"

Mr Yavlinsky is, however, not about to go into a surly opposition. Instead, he says: "Gorbachev told me before he went to London that he will be busy this week with the Communist party central committee plenum [today] but that after that, we should

work together again.

"People will say that we failed twice – with the 500-Day plan [of which he was co-author with Professor Stanislav Shatalin and others] and

"But I am prepared for a long hard struggle. I am thinking now about what will happen if all these efforts

**NEWS IN BRIEF** 

Germans

at odds,

opinion

poll shows

EAST and west Germans like each other less than they did when their two countries united last October, according to an opinion poll published

The poll in Der Spiegel mag-

azine, the first to compare the mood throughout Germany in mid-1991 with that when East

Monetary Fund's resources, already agreed by member governments, looks increasingly uncertain because of objections by key Democrats on the Senate and House appropriations

allocation for an IMF quota increase and Senator Patrick Leahy, chairman of the Senate appropriations sub-committee for foreign operations, has expressed doubts about the

expressed doubts about the increase.

The US Treasury has pressed repeatedly, in public testimony and private lobbying, for the \$60bn increase, of which the US share would be \$20bn. Officials have argued that expanded resources are necessary if the IMF is to grant loans needed to sustain economic needed to sustain economic reform in eastern and central

Congressional sensitivities over this issue explain why the US has supported only special associate membership for the Soviet Union in the IMF and World Bank, and why the ques-tion of full membership hence access to financial

showed a nation still deeply divided. Easterners and westerners agreed on little more than that

unification was proving more difficult than expected. West Germans, asked how much they liked easterners on a scale of -5 to +5, gave them just 1.1, down from a score of

2 last October. Rast Germans liking for their wealthy com-patriots fell to 1.7 from 2.7. Contradicting the optimism of politicians who say Germany is growing together, large majorities in both parts of the country agreed with the statement: "Only after unifica-

mans are". German communist leader Gregor Gysi said yesterday his party had begun a campaign of civil disobedience to protest against the freezing of its assets by the government's privatisation agency, Reuter

reports from Berlin.
Mr Gysi said he had locked
all documents on the assets of
his Party of Democratic Socialism (PDS), sought by officials investigating the wealth of for-mer East German parties, in his office and would defy

Turkish party outlawed

Turkey's constitutional court ruled yesterday that the coun-try's communist party was illegal and ordered it to close,

Reuter reports from Ankara.

It said its manifesto included unconstitutional principles aimed at establishing the supremacy of one social class over others, the semi-official Anatolian news agency reported.

agency reported.

Turkey's chief prosecutor,
Mr Haluk Yardinci, asked the
court in June 1990 to order the closure of the United Communist party (TBKP) 10 days after its formal launch.

Dubcek quits reform movement

Reformist politician Mr Alex-ander Dubcek has guit the Public Against Violence (VPN) movement he co-founded 20 months ago, and which helped overthrow communist rule in Czechoslovakia, Reuter reports

"I have quit VPN because it abandoned centrist policy," Mr Dubcek told the state news

Dubcek told the state news agency CTK on Sunday.
Political analysts said VPN, which is part of the governing coalition, had moved rightwards while Mr Dubcek, a parliamentary chairman, had joined criticism of the government's trueth economic referen ment's tough economic reform

Romanian jailed for genocide

The former head of the late President Micolae Ceausescu's Securitate secret police was found guilty yesterday of abet-ting genocide. He was sentenced by the military's supreme court to nine years in prison, AP reports from Buc-

In its 3:0 decision, the court changed the charge against General Iulian Vlad without explanation from "complicity in genocide", which carries a maximum life sentence, to the lesser "favoring genocide", with a 10-year maximum.

His lawyer said he would

# congress for approval of IMF of for funds uncompared to the second secon

By Peter Riddell, US Editor, in Washington resources - is still some years away. There would be wide-spread congressional opposi-

EARLY APPROVAL by the US Congress of the 50 per cent increase in the International Monetary Fund's resources,

The House version of this year's appropriations bill on foreign operations contains no

Europe and in Latin America.

They maintain that the quota increase is therefore in the US national interest and that the IMF has met past US requests on clearing up arrears in payments from borrowers.

British Columbia poll decision expected soon malamb rep

next few days whether to call an early election in Canada's westernmost province. She emerged as successor to the colourful Mr Bill van der Zalm at a Social Credit party convention in Vancouver at the weekend. The latter was tion has it become clear how forced to step down three different east and west Germonths ago after disclosures of conflict of interest in his deal-

ings with a wealthy Taiwanese

BRITISH COLUMBIA'S new premier, Mrs Ritz Johnson, is expected to decide within the policies are among the most right wing in mainstream Canadian politics.

The next provincial election must be held before the end of

this year. However, the party is running well behind the left-leaning New Democratic Party in public opinion polls.

The NDP, which is favoured

to win, could be hurt by the recent performance of its counterpart in Ontario, which has Mrs Johnson has promised and imposed a more ideological to try to unite a party which has been sharply divided in dians are used to.

#### **Prosecutor urges life** for Argentine mutineers

By John Barham in Buenos Aires

AN ARGENTINE prosecutor yesterday demanded life sentences for the leaders of the short-lived army mutiny of last

In his closing statement at the trial of 15 rebel officers, Mr Luis Moreno Ocampo, chief federal prosecutor, said the uprising was an attempted coup d'état through which the rebels had planned to reimpose

a military dictatorship. On December 3, right-wing army extremists seized key military installations in central Buenos Aires and mobilised armoured units in the interior of the country. Their principal demand was that Colonel Mohamed Alf Seineldín, the rebels' leader, be made army commander. However, the overwhelmingly loyal armed forces crushed the uprising in 14 hours, at a cost of 13 lives.

1 2 2 2 2 7

A summary court martial in January sentenced Col Seineldin to life imprisonment. However, Argentine law requires the civilian federal appeals court to review the military sentence. The civilian trial has proceeded smoothly, despite occasional bomb hoaxes and threats against the judges. A decision on the sentence is expected in August.

#### Sandinista party delegates digest a pre-cooked meal By Tim Coone in Managua

HARD-LINE leaders within the Sandinista Liberation Front (FSLN), Micaragua's principal opposition party, look set to retain control for the next four years, following a three-day congress at the weekend, which was the first since the FSLN was founded in secrecy 30 years ago.
There were expectations

that the PSLN would re-evaluate its autocratic style of lead-ership after its defeat in gen-eral elections in February 1990 by President Violeta Chamorro's centre-right UNO alli-

However, the 580 delegates had the choice of voting either for or against a single slate of candidates for the party's 10-

man central committee (Direction Nacional-DN).

The list included eight candidates from the old guard leadership that has led the party since 1979. The number of abstentions and votes "against" the slate have not been released.

One moderate, the country's former vice-president Mr. Sergio Ramirez, has been included in the "new" DN but his room for manoeuvre will be limited.

The congress did approve giving control over the DN to an elected 120-person assem-bly, but the assembly may have difficulties overcoming the largely "rubber-stamp" function that it has held in the

Mr Daniel Ortega, the per-

ty's leader and now the sec-retary-general of the party, promised that at the next con-gress, to be held in 1995, there would be more open elections for the central committee.

One FSLN dissenter said: "I hope it will be better than this one, which has been like one of those pre-prepared meals you put in a microwave oven to heat up."

to heat up."

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Defence détente: General Colin Powell (right), US Armed Forces Chief of Staff, and his Soviet counterpart, Gen Mikhall Molseyev, take the salute from a guard of honour after Gen Powell's arrival in Moscow yesterday for a six-day visit

# Comecon's divorce bogged down in property squabble

AS IN MOST divorces,

Comecon, the Soviet-led trad-ing organisation, has become bogged down in a row over property, as the Soviet Union and its former Communist satellites try to put an end to their 42-year partnership. Next Monday, representatives of the nine member states - the Soviet Union, Poland, Hungary, Czechoslo-vakia, Romania, Bulgaria, Viet-nam, Mongolia, and Cuba - will try again to agree on a value for Comecon assets, feat-uring a Moscow skyscraper

in Mr Hurd's timing, stressing

that his visit was a reschedul-

ing of his trip in January, which he broke off early to

attend an emergency Council

Even so Turkish officials said yesterday they expected

Mr Hurd to add his support to the quadripartite formula over Cyprus. Greece, which has suggested instead talks which

sels on the Baltic states.

companies could continue to sponsor scientific conferences and use "before and after" and a hotel. advertisements showing the The Soviet government has effects of a product, provided told its partners it is going to buy them out of the 30-floor they were not misleading or frightening.
Member states will have disskyscraper, which houses Com-econ headquarters on a prime cretion over the amount of technical data which has to be site overlooking the Moscow river. The member states, printed when advertising drugs in medical journals. already unhappy about giving up the building, were horrified

to find that Moscow was offering a mere Rbs31m (\$16.8m at the commercial rate). This amount, to be divided among the nine, is the book value based on the contributions of Comecon states in the 1960s for the construction of what, it must be admitted, is an ugly edifice. However, it is

clear that this cannot reflect the building's present value. According to one estimate. based on supply and demand in Moscow, the building could fetch up to Rbs900m.

The eastern Europeans had

initially sought to keep the skyscraper as offices for their own business people to pursue trade with the Soviet Union. But Moscow, invoking a 1989 clause which blocks any disposal of Comecon property without its agreement, is giving its partners no choice in

also include the permanent members of the UN Security

Council, yesterday repeated its

initial negative response to the

Turkish proposal.

The Soviet state is deter-mined to reclaim the building, although the price is still nego tiable. Meanwhile, the other delegations are desperately try-ing to work out a value for the building – no mean task, given the skewed nature of Soviet accounting and the absence of a real property market in the Soviet Union. As for the Mir Hotel next

door, that is the subject of a separate dispute, where the Soviet side is said to have simply cancelled its partners' claims on the establishment. The Soviet Peace Committee, meanwhile, has had no qualms about asking Comecon to give away its holiday complex outside Moscow - to a charity for the victims of Chernobyl

# The issue must be resolved by September 28, the date set for the final liquidation of

Cyprus and Iraq on Hurd agenda in Ankara details of the force's constitu-tion and command were still to

be worked out in discussions The court also stripped Gen Vlad of his rank

deter Iraqi aggression against the Kurds, to which Britain has committed a company of Royal Marines. Turkish foreign ministry officials said some appointed premier in June.

British diplomats said Mr Rurd's visit, which will last a little over 24 hours, is also seen Mr Hurd will also discuss the as an opportunity for him to

make acquaintance with Mr Safa Giray, Turkey's new for-eign minister, who succeeded Mr Yilmaz when the latter was

rapid deployment force sta-tioned in eastern Turkey to

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# Sonatrach to look at plan for \$400m plant

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SONATRACH, the Algerian state off and gas monopoly, has signed an agreement to carry out a feasibility study with Total and Agip, respectively the French and Italian government-controlled off and gas groups for a \$400m (£242m) plant in Algeria.

plant in Algeria.

The plant, at Arzew in the north of the country, would

a year would be partly for their own use and partly for export.

The first stage will be to select

make MTBE, an important ingredient of unleaded petrol, and is expected to come into production two to three years hence, said Total Ownership is expected to be equally divided emong the three parters and among the three partners and output of about 600,000 tonnes

an engineering group to start technical studies, on the basis of which final details would be

agreed.
This marks a new stage in the growing collaboration by Total and Sonatrach, which took a big step forward in May, when the pair signed five oil and gas development, operation and exploration contracts.

#### Algeria offers oilfield stakes

MR Sid Ahmed Ghozali, the Algerian prime minister, has proposed a radical change in energy policy which would permit international oil companies to buy a stake in oil fields currently in production, writes Francis Ghiles.

Foreign oil companies had 51 per cent of their assets nationalised in 1971, a per-centage increased to 100 per cent by the late 1970s. Only Total has retained a one-third stake in the small Mereksen The state of the s

Since 1986, oil exploration policy has been alowly liberalised. A number of foreign companies have been attracted back and spent \$500m (£302m) over the past five years. This

could be increased when a double taxation agreement with the US is concluded, bringing the hope of investments from such major US oil companies as Chevron, Amoco and Tex-

International oil and gas companies are also hoping that Mr Nordine Ait Laousthat Mr Nordine Ait Laoussine, Algeria's new minister of
energy, might go further and
allow foreign companies which
were drilling for oil and discover gas, a stake in the production and export of that gas.
The recent agreement
between Algeria, Spain and
Morocco to build a second gas
pipeline across the Mediterranean and the Italian-Algerian

nean and the Italian-Algerian

ity of the existing gas pipeline to Italy, would strengthen such a policy shift.

The changes suggested by Mr Ghozali last week would help Samatrach boost second-

help Sonairach boost second-ary recovery and thus produc-tion in the oil fields around the major production center of Hassi Messaoud. The current average recovery rate is 18 per cent compared with 35 per cent in the North Sea and 60-70 per cent in Louisiana, where conditions are comparable with those in Algeria.

The foreign investment from such a policy change would help to reduce Algeria's borrowing needs and increase income much needed to service

### **WORLD TRADE NEWS**

#### recordings piracy in Thailand

By Andrew Hill in Brussels

THE European Commission is to investigate the widespread piracy of sound recordings in Thailand, which the EC recording industry says has cost it Ecu200m (£140m) over the last

10 years.
The EC investigation will be pursued under rarely-used 1984 legislation almed, in part, at protecting EC industry against illicit commercial practice. If the complaint is upheld trade sanctions could be imposed.

sanctions could be imposen.

EC record manufacturers alleged that Thailand was breaking the Berne convention on copyrights by not providing protection against piracy.

The EC move will add to the interestical program of Their

under its 1988 trade act. Thailand adopted a copy-right law in 1978 which seemed

# EC to probe France warns on Uruguay Round

agricultural and industrial pol-icies in the Uruguay Round of talks under the General Agree-ment on Tariffs and Trade (Gatt), Mr Dominique Strauss-Kahn, French industry and for-sign trada minister has eign trade minister, has

He dismissed as "unbalanced" and "to the detriment
of Europe" latest options for
agricultural reform tabled by
Mr Arthur Dunkel, Gatt
director-general, to try to
relaunch the stalled negotiations on the future of Gatt.
In a paper indicating that
France will push for a tough
European negotiating stance in
the talks, Mr Strauss-Kahn He dismissed as "unbal-

international pressure on Thai-land to take on patent and copyright pirates. In April, the US picked out Thailand, India and China for priority action

to conform with the Berne con-vention, but the European bureau of the International Federation of Phonogram Industries says because that pirate recording is such a big operation in Thailand the law is not providing sufficient prowarns: "There is a great risk that Europe may align itself with the lowest common

He exhorts France's European partners not to accept an agreement in Gatt without considering the costs. After all, the volume of world trade rose by 25 percentage points annually between 1986 and last year, while there were no experience. while there was no agreement on Gatt reform, he points out. He stresses that France, like other Gatt partners, wants to bring the stalled talks to a conclusion by the end of the year.
He regrets that the European
Commission is "only defending
half-heartedly" the EC's com-

ber, and that there has been no concession in response from Washington. "It would be extremely regrettable if the US became the only granary of our planet," he adds. Since the EC is the world's largest importer of food, accusations of protectionism are out of place.

On industrial trade Mr On industrial trade, Mr

tural reform, made last Novem-ber, and that there has been no

Strauss-Kahn promises a firm response to the US legal chal-lenge to state subsidies for the European Airbus consortium: "It is up to us strongly to defend Europe's right to develop its aeronautics indus-try. Whatever the outcome of the procedures under way, we promise proposals on agricul-



Strauss-Kahn: options are 'unbalanced" for Europe

### HK opens airport bids to China

By Angus Foster in Hong Kong

HONG Kong yesterday cleared the way for Chinese construction companies to play a greater role in tendering for contracts related to the colony's new HK\$98.6bn (£7.6bn)

airport. Mr Richard Allen, chief executive of the Provisional Airport Authority (PAP), said he will write to consortia bidding for one of the main contracts, ask-

ing whether they want to reconsider their memberships. This follows a memorandum

weeks ago by Britain and China. It said the airport should go ahead, subject to certain conditions. The memorandum also stated Chinese con-struction companies should compete "in the normal way" for projects connected to the

airport plan.
Mr Allen said he would write
to consortia which had applied to pre-qualify for the new airport site formation contract. The project is estimated to cost HK\$9.3bn at end of 1990 prices.

months ago but the Provisional Airport Authority was allowing consortia to reconsider, "according to the spirit of the

memorandum of understanding." Mr Allen said.

Wharf (Holdings), the property company controlled by the family of Sir Yue-kong Pao, has awarded a HK\$2bn controlled by the family of the family contract for its Times. struction contract for its Times Square project to Hip Hing Construction Company. The project involves the redevelopment of a site in Hong Kong's

S Korea N-power contract for US By William Duilforce

ABB Combustion Engineering, US subsidiary of Europe's biggest electrical engineering group, has won a contract worth more than \$200m (£121m) from the Korea Elec-tric Power Company to build two nuclear power plants. The new plants, each of which will generate 1,000 MW, will be built at Ulchin in South Korea and are due to come into commercial operation in 1998

# A protectionist virus in Brazil's computer plans

Christina Lamb reports on some shortcomings of liberalisation

call it louco - a word that could have been invented for dealing with the country's laws

The straight on information technology. Years of protectionism and a largely unsuccessful attempt to build an efficient, home-grown computer industry have created a nightmare for industrialists trying to run modern contrainer.

operations. Most business people or journalists trying to enter the country with a foreign per-sonal computer have felt a sinking feeling when watching

Brazil is one of the world's 10 largest economies yet, so rare is a portable computer there, that taking one out at an airport immediately attracts a small crowd.

This is largely because of the 1984 informatica law which set up a market reserve at home for Brazilian products and pre-Foreign producers

could still be barred from big contracts and excluded from tax benefits vented the import of electronic

goods, ranging from fax machines to micro-computers. Although computer sales by Brazilian industry have rock-eted from the equivalent of \$1.8bn (£1.09bn) to \$7.4bn since the reserve was created, Brazil-ian models are outmoded and sell for three times the price of their foreign counterparts. Mr José Goldemberg, science min-ister, says maintaining this last bastion of protectionism means Brazil is now probably a generation behind in computer

technology. As of October 29 1992, all this should change. Last month, a bill to end the market reserve for Brazilian products from that date, and allow foreign

companies to set up operations in Brazil, was passed by the lower house of Congress. (Senate approval is still pending.)

At first sight, it seemed that a war had been won against the nationalist tendencies in Congress. Congress, which had been hampering President Fernando Collor's free market plans. But Brazilian computer manufacturers were surprisingly ambivalent to the news that they would be forced to compete with international giants. Suspicions were raised; ana-Suspicions were raised, analysis found that many provisions in the draft legislation may make less of a difference than initially seemed the case. Mr Georges Fischer, a lawyer specialising in information bechnology points out: "We're specialising in information technology, points out: "We're hardly going to see a flood of imports when import taxes on computers are still 140 per cent." As for the entrance of foreign companies. Mr

cent." As for the entrance of foreign companies, Mr Gregorio Diaz, president of the US company Microsoft in Brazil, asks: "Sure they can set up but can they operate?"

Mr Diaz claims that the new bill is such a jumble of regulations and stipulations that foreign companies could still be eign companies could still be prohibited from production and excluded from benefits, such as tax exemptions, that national companies will puters sold in the country.

HEN Brazilians want to say something is pretty crazy, they ernment and state contracts – the industry's main source of income.

This view is echoed by Mr Roberto Campos, congressman and former planning minister, who is one of Brazil's leading advocates of liberalisation yet voted against the bill, which he described as an "outrageous intervention".

In his weekly newspaper colunn, he has pointed out that the new bill includes such bizarre provisions as the cre-ation of employer-worker councils to approve the introducof new tech which, he says, could allow the workers of a foreign-owned company to veto the purchase of even an adding machine.

No one doubts that, if free and fair competition were introduced, many of Brazil's introduced, many of Brazil's
160 computer manufacturers
(and 1,673 related companies)
would go under, particularly
small ones. Also, the larger
companies would be forced to
find foreign partners for technology transfer.
Scopus, the company which
pioneered Brazilian microcomputers, is trying to protect

computers, is trying to protect its future by setting up three joint ventures. Mr Cândido Leoneli, company president, says he welcomes the bill, in that it would end uncertainty: "The market is paralysed because people keep reading they can soon import, so they have been deferring pur-

But Mr Leoneli complains: "The new law is not explicit enough in defending local com-panies, whether they are nationals, foreign or joint ven-tures. It is not viable for Brazil to become an importing coun-

lions of dollars."

He denies that the reserve has hindered modernisation and insists that, in some areas, such as bank automation, Brazilian companies can compete with foreign manufacturers:

Many of Brazil's 160 computer manufacturers would

go under if there were free competition

"It's absurd to say Brazilian industry is backward because of the reserve. It is backward

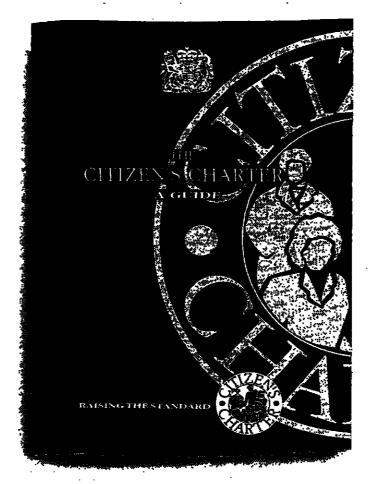
of the reserve. It is backward because of the mentality of Brazilian businessmen."
However, Brazilians may still have to wait before modern information technology is readily available. With Brazil still a tiny market, despite having a 150m population, there is unlikely to be an influx of foreign companies. For them, it makes more sense simply to wait until import tariffs are lowered, as promised, and then export to Brazil.

National companies, too. National companies, too,

have been given little incentive to become competitive by the October 1992 deadline, as the import of necessary inputs also remains prohibited until then, and investment is scarce because of the present reces sion. In the meantime, the main beneficiary of the Brazil-ian market will be the smugglers who, last year, provided 57,000 of the 150,000 micro-com-

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RAISING THE STANDARD

# **Kurds and Iraq** army in tense test of strength

By Lamis Andoni in Sulaimaniya

IRAQ'S northern city of Sulaimaniya, which witnessed a fierce upsurge in fighting last week, has become a test of strength between the regular army of President Saddam Hussein and Kurdish militlas who drove his forces back to

The Iraql army continues to surround the city and is on full alert as negotiations continue between Kurdish opposition leaders and the government in

Although the situation remains tense and travel is prohibited at night between Kirkuk and Sulaimaniya, the government and Kurdish mili-tias appeared concerned not to allow the clashes to develop into full confrontation or to disrupt two-month-old negotia-

tions on Kurdish autonomy.
The government and the
Kurdish Democratic party are said to fear that a deterioration in the situation could be used by US-led allied forces as justification for renewed military

intervention in Iraq. The Kurdish militias, mainly belonging to the Kurdish Dem-ocratic party of Mr Massoud Barzani, are hoping their strong presence on the ground will provide for a more power-ful hand in negotiations with the Iraqi government.

The militias in Sulaimaniya

have not tried to take over govthough they practically control

Delhi row

on industry

INDIA'S new industrial policy

aiming at sweeping deregula-tion to facilitate foreign and

internal investment has been delayed by sharp cabinet differ-

The policy, which was to have been announced last week, is expected to be pres-

ented to parliament tomorrow just before the government's

The principal cabinet differ ences are believed to be over

the upper limit of assets of

large Indian industrial houses for purposes of deregulation,

sector, would lead to massive

unemployment and cause labour unrest at a time when

units are being assisted by public financial institutions.

part of the industrial policy.

The cabinet has also dis-

cussed in detail whether to

raise the upper limit of assets

of companies now governed by the Monopolies and Restrictive

Trade Practices (MRTP) Act.

At present this is a low Rs1bn (\$23.8m). The new policy has proposed it be raised to Rs10bn but there is consider-

are banned from starting new industries without government

permission which, at present,

is not given unless the invest-ment is in high-tech areas or

aimed at increasing exports.

There is pressure to relax this curb. There is no real opposi-

severe strain.

able resistance.

policy

By K.K. Sharma

in New Delhi

PRINCE Sadruddin Aga Khan yesterday briefed the UN Security Council sanctions committee on Iraq's need for food and medicine and again said Iraq should the New York of the Council same oil to the New York of the

be allowed to sell some oil to pay for necessities, AP reports from New York Diplomats said Prince Sad-ruddin, the top UN official for humanitarian aid in the Guif, reviewed the findings of a 59-page report released last week in Geneva.

official buildings and troops of the regular army could not escort reporters inside the city. The governor of the city, appointed by Baghdad, received reporters in his office. which was guarded by the opposition's militias. The government has accused

The government has accused Iranian-backed insurgents of provoking the fighting, which spread to other areas, including the city of Irbil. Militia leaders accused the army of trying to exploit the clashes to crack down on the Kurdish party's political and military

The militias claimed they had captured about 6,000 Iraqi soldiers and were holding them in mountain villages, including Halabshe. Inhabitants accused the army of shelling the city with phosphorous bombs but there are such a such prosphorous bombs but there were no signs of such

# Buthelezi's scorn fails to dilute scandal

Patti Waldmeir reports on difficult times for South Africa's prime political spoiler

HIEF Mangosuthu Buthelezi, leader of the mainly Zulu Inkatha Freedom Party, is an irascible man at the best of times. But the past few days of political scandal in South Africa have sent him into a blind rage, as his reputation has sunk under the weight of proof that his party has received substantial funds from Pretoria.

"The government's attempt to boister Inkatha's waning support by clandestine gifts... has had the perverse result of pinning to that organisation the label it most dreads: puppet of the apartheid govern-ment," the Johannesburg Sun-day Times commented in an

This in turn has raised ques-

tions about the true level of

Inkatha's popular support, as well as its suitability as a potential future electoral ally of the National Party govern ment. Though government offi-cials insist they are pursuing no such alliance at the moment, they have conceded in the past that Inkatha would play a crucial role in a future moderate alliance which they believe could defeat the African National Congress (ANC).
Given the behaviour of Chief Buthelezi in recent days - he continues to deny any knowledge of government funding, despite the existence of documentary proof (an internal police memo whose authenticity has not been challenged) that he knew of at least one payment and thanked the donor profusely for it - ques-tions must also arise about his

fitness to lead inkatha.

His reaction when first con-



Shared platform: Buthelezi and the law and order minister, Mr Adriaan Vlok, at an Inkatha rally

fronted with evidence that security police had channelled R250,000 to Inkatha to fund rallies was to dismiss it as "bull-shit". When asked by journal-ists whether further sums had been received, he replied disingenuously "your guess is as good as mine".

The damage to Inkatha's image – and to the credibility faith – one which few are now of Chief Buthelezi, long prepared to make – to believe

that this collusion ended with favoured by western governments because of his support for free market economics and opposition to sanctions - is severe. The published police memo which provoked the scandal demonstrates a close link between Chief Buthelezi and Pretoria's security police. It would require a large leap of

the purchase of banners for Inkatha rallies. The ANC has long said that Inkatha and the police are jointly complicit in the violence which has left some 10,000 people dead in the past five years. And there has recently been exidence that

recently been evidence that

senior Inkatha figures were personally involved in vio-

lence: Mr Samuel Jamile, deputy minister in the KwaZulu government and thus a subordinate of Chief Buthelazi, was recently sentenced to life imprisonment for murder imprisonment for murder. Perversely, the recent violence in townships near Johannesburg appears actually to

have boistered Inkatha support; the uneducated Zulus of township hostels have looked to Inkatha to protect them. But overall, according to a recent survey conducted by the University of the Witwatersrand's Centre for Policy Studies, only 5 per cent of urban blacks sup-

That figure would almost certainly be higher in inkatha's home base of Natal province. But the figures must cast doubt on Inkatha's claim to negotiate as an equal part-ner with the ANC and the gov-ernment. Chief Buthelezi's support is, and has always been,

regional.
The ANC believes the Johannesburg violence of the past nesburg violence of the past year reflects an attempt to command a national base for inkatha; so far, if the latest poll figures are to be believed, it has had only limited success. Polling totals may not accurately reveal Chief Buthelezi's true power over the negotiating process; conventional wisdom has had it that the lokatha leader could bring

Inkatha leader could bring talks to a halt at any time. But his ability to act as a spoiler must depend ultimately on the must depend ultimately on the degree of support he enjoys from the security forces; and the current scandal could well result in that link being significantly weakened, if not broken altogether.

#### Chinese growth tops 6% despite flood chaos

CHINA'S economy grew at a healthy 6.1 per cent in the first half of 1991 despite devastating floods and industries saddled with debt, but a senior official gave warning yesterday that serious problems still threatened the economy Reuter ened the economy, Renter reports from Beiling.
In the first half of last year,

GNP registered only 2.1 per cent growth over the first haif of 1989. The good news came despite floods in the eastern part of the country which began in May and have turned fields into lakes, killing more than 1,700 people and causing more than \$7.50n (24.60n) in economic demagna

serious problems that have plagued the economy for months still remain. Zhang Zhongji, the spokesman for the state statistical bureau, pointed to inflation and debtridden, inefficient state run industries that churn out unwanted, low-quality goods like refrigerators, televisions and motorcycles. Stockpiles of unwanted, unbought products

grew by about \$4bn in the first five months of the year.

Urban inflation is also rising Urban inflation is also rising again, a worry to Beijing's leaders who remember the prodemocracy unrest of two years ago which was set off in part by runaway prices in the cities.

The cost of living in June in cities was 10.9 per cent higher than June 1990 as higher prices for services, rice, flour and for services, rice, flour and cooking oil took their toll on residents. Zhang said, even though in the country as a whole retail sales inflation grew only 1.8 per cent.

#### Beijing and Hanoi to resume talks

China and Vietnam are arranging a special meeting to dis-cuss the Cambodian conflict and other issues that have strained their relations, a Foreign Ministry spokesman said yesterday, Reuter reports from Hanol.

in order to promote further the improvements of relations between the two countries and to carry out exchanges of views on problems of mutual views on problems or mutual concern, including the Cambodian issue, Vietnam and China are making arrangements for meeting in the coming period," a ministry spokesman said. Beljing has reportedly asked Vietnam to send a member of the political control of the con its politburo and a deputy foreign minister to China.

#### Crisis deepening in Madagascar

Madagascar's opposition headed for a showdown with security forces yesterday as its leaders tried to reach ministries sealed off by armed guards, Reuter reports from

guards, Reuter reports from
Antananarivo.

Army and police officers
armed with rifles, batons and
shields closed government
buildings and stopped traffic
around government offices
after the opposition told a
mass rally it would attempt to
install two of its own "ministers" by force. Protesters filled ters" by force. Protesters filled main roads and shopkeepers closed their doors as tension in

#### Manila setback on Marcos 'loot'

the capital mounted.

Zurich's district attorney said yesterday he has suspended judicial assistance to the Philippines concerning funds allegedly looted by former President Ferdinand Marcos and his family, AP reports from Zurich

Mr Peter Cosandey said Zurich would provide no more legal aid until Manila gave a fegal and until manual gave a proper explanation about the activities of a government agent accused of trying to tap into Swiss bank computers.

#### Burma 'a hell for human rights'

prepared to tolerate indiscre-An influential US senator has called Burma "a hell for human rights" and said President George Bush's administra-tion intended to impose economic sanctions on the Asian nation, Reuter writes from

> Sanctions "should come as a powerful warning that foreign investors who seek quick profits in Burma through exports to the US market should think again", said Senator Daniel Patrick Moynihan, a member of the Senate foreign relations

# W Australia oil

12,000 tounes into the ocean and created a 25km slick after it broke up, was being towed to smoother waters where its remaining 68,000 tonnes of oil could be transferred...

#### Trading partners at odds with Asean over regional security EAST ASIAN countries and their Canada, the EC, Japan, New Zealand,

main trading partners took opposing stands yesterday over the future of US and Japanese military involve-ment in a post-Cold War security

arrangement for the region, writes Lim Slong Hoon in Kuala Lumpur. The issue has moved up the agenda during meetings in Kuala Lumpur of members of the Association of South-East Asian Nations (Asean) and its

South Korea and the US.

Trade and regional politics have

usually pre-occupied Asean ministerial meetings, which are followed by separate sessions with the dialogue

Asean has been refusing to subscribe to any regional security alli-ance, maintaining that such an arrangement could compromise its neutrality in dealings with the US

has changed rapidly, particularly after a US decision to cut its Pacific military forces by at least 10 per cent by December 1982, and since the Gulf war, which the US sees as providing potential "lessons" for the Far East. In March, US military and Defence Department officials advocated the security doctrine of "co-operative vig-ilance", which calls for a network of

with Pacific Asian countries. The offi-cials see the US as the network's chief organiser. Both Australia and Japan emerged

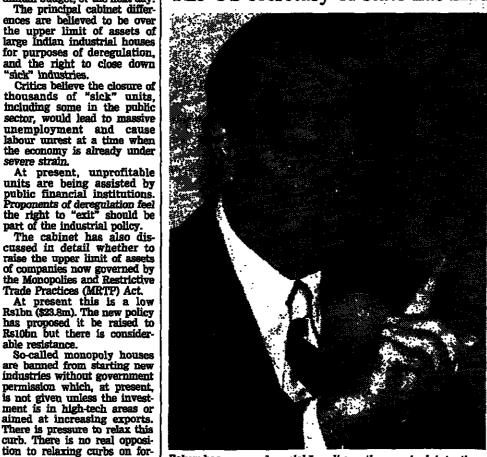
yesterday as the chief backers of the idea. However, the US doctrine threatens to draw into the network Malaysia, the Philippines, Singapore and Thailand.

At the weekend meeting of its for-

low-key, non-committal position on the issue of security. Yesterday, however, Malaysia openly challenged the "phased transformation" of a defence arrangement. Mr Abdullah Ahmad Badawi, foreign minister, said: "The creation of a military bloc would invite establishment of a counter-bloc. Focusing only on the narrow military aspects of secu-rity would distort national percep-

Baker makes Israel offer it may be loath to refuse The US secretary of state has made it difficult for Prime Minister Shamir to say no, writes Hugh Carnegy

military-to-military relationships



Baker: has answered crucial Israeli questions on Arab intentions recourse to a sympathetic con-

Israel since the end of the Gulf war, Mr James Baker, the US secretary of state, got little change out of Mr Yitzhak Shamir, the prime minister, because he could not provide any real evidence to answer the key Israeli question: "Do the Arabs really want to make

peace with us?"
On Sunday, things were dif-

Mr Baker arrived for his fifth visit armed with the solid, public backing for his peace proposals of all the main Arab players including, most impor-tantly, Syria This has put Mr Shamir and his government on the spot for one critical reason. Israel has always insisted that any peace negotiations with its Arab neighbours must be face-to-face bilateral negotiations: As happened in the negotiation of the 1979 peace accords with Egypt, the pres-ence of the US is acceptable to Israel as a catalyst, but the essence must be a governmentto-government forum.

Israel has always rejected any form of international peace conference as being bound to be weighted against it - especially one under the auspices of the UN which it regards as inherently anti-is-rael. The Arabs would not negotiate seriously if they had

N FOUR previous visits to ference plenum, was the Israeli The US proposal includes a conference of Middle East nations, co-hosted by the US and the Soviet Union and attended by the UN in an

observer capacity.
But all the substance of negotiations is to be loaded into bilateral discussions covering disputes between, for separately, the Palestinian

Thus, by winning the acceptance of the Arabs for his plan, Mr Baker was able to say to Mr Shamir that they had accepted Israel's fundamental demand for direct, bllateral

Proof, by Israel's own previ-ously declared terms, that they were serious about making Mr Shamir's government has also been adamant that it

would not enter negotiations in which it was forced to accept in advance that a settlement would be based on Israel giving up occupied Arab territo-ries – the "land for peace" for-

Mr Baker says the terms of reference for the negotiations will be UN resolutions 242 and 338 which are regarded by almost every party except israel to enshrine "land for peace". But he also says that it

that declared itself bankrupt in November

with outstanding debts of Y200bn.

Marubeni insisted yesterday the company
as a whole was not involved in the affair, but

"we view this matter seriously and will

make the utmost effort to review our man-

agement system and regain the public trust".

A Nissho Iwai official said the company

regretted filing a complaint against another trading house, but felt it had no choice.

Nissho Iwai and other companies which lost money in the scandal had presumed a

series of fake Marubeni steel product orders

were genuine, and are alleged to have paid

lida Sangyo sald the company had pro-

money in advance to Kyowa as requested by

the Marubeni managers.

is recognised that there are different interpretations of 242 and 338 - thus diverting Israeli objections on that issue. If, as many on the opposition side in Israel believe, Mr Shamir was never enthusiastic about negotiations on any terms, the Arab acceptance of the US proposals has at least made it much more difficult for him to say "no".

he severe diplomatic isolation that saying "no" would produce, and the consequent jeopardisa-tion of the billions of dollars of financial assistance Israel now needs for Soviet immigration, adds considerably to the pres-

But Mr Shamir has not yet said "yes". Mr Baker appears optimistic that Israel's earlier objections to any UN presence, and to keeping open the possibility that the full conference may reconvene at some point, can be bypassed.

Much more difficult is the

issue of Palestinian representa-

Again, the post-Gulf war isolation of the Palestine Liberation Organisation has meant Israel's objections to any PLO come by drawing Palestinian representatives from within the West Bank and Gaza who do not carry an overt PLO label, But Mr Shamir will not give way on his rejection of any Palestinian delegate from Jerusalem. To do so, he says, would be to compromise Israel's absolute claim to sovereignty over all of Jerusalem.
This is the issue which Mr Baker's efforts to broker peace

talks more than a year ago foundered upon. Again, the Palestinians are insisting that Jerusalem must be represented on their side, to assert their claim to at least a share of the Holy City. Even if Mr Shamir does say "yes" to a conference, he is handily placed politically to short-circuit the process if he

feels it is not going his way. Already, extreme right-wing parties in his coalition are muttering about bringing down the government That would not necessarily be to Mr Shamir's disadvan-

tage. He could soldier on, given opposition support for the

Or, more likely, he would seek an early general election. That would delay the whole peace process for at least three months - the statutory elecmore than likely result in a strengthening of his Likud party, judging by the opinion polls.

# Once-invincible Nomura wrestles with crisis of confidence

By dismissing its chairman, the Japanese stockbroking group hopes to curtail criticism, writes Stefan Wagstyl

TOMURA Securities, the remained in office evaporated world's largest stock-broking company, is in bigger trouble than it ever expected when a series of Japanese stock market scandals first broke this year.

A month ago, the company hoped to blunt criticism by offering the head of Mr Yoshihisa Tabuchi, company president, who resigned and took responsibility for the company's misdemeanours, in the time-honoured Japanese way.

But politicians, commentators and Finance Ministry offi-cials demanded more. So, yes-terday, Mr Setsuya Tabuchi (no relation), the chairman, announced his resignation. For good measure, Mr Yoshihisa Tabuchi was forced to quit the honorary job of vice-chairman, which had been hurriedly created for him after his resignation as president.

Nomura officials believe the two men had to go if the company were to recover public confidence, following revelations that it had compensated favoured clients for losses and had dealings with gangsters. Any possibility that Mr Set-suya Tabuchi might have

after publicity given to his links with a lawyer recently arrested for his role in a stock cornering scandal. Nomura's top managers are

exhausted by trying to contain damage done to the company's credibility, both with the min-istry and the public. They are working seven days a week, often arguing about the best

Few things illustrate the scale of the group's task more than the fact that this proud company has had to go outside its own ranks to find a successor to Mr Setsuya Tabuchi. Mr Yukio Aida, 67, is an adviser to a fund management affiliate of Nomura. Although he is a former executive vice president of the parent company, he left eight years ago. Mr Aida will be an honorary chairman, with no executive power, but will be entrusted with the vital task of rebuilding the company's

He will be particularly useful abroad as he spent much of his early career overseas and speaks English. A former Nomura employee said: "Mr Nomura employee said: "Mr Aida, his career has been Aida is not a typical hard-largely in the company's core

A FORMER department head at Marubeni Corp, the Japanese trading house, was arrested yesterday on fraud charges after a complaint by another leading trading house, Nissho Iwai, which claimed it had been swindled out of Y2.36bn (£10.53m), writes Robert Thomson in Tokyo.

Mr Tadashi Tsutsumibayashi, 56, is the second Marubeni manager to be arrested in a

scandal involving a series of fictitious steel deals last year. These led to the failure of lida Sangyo, a medium-sized steel trader, and are alleged to have involved illegal profits of Y6.9bn.

Five people have been charged over the affair, alleged to have arisen from deals arranged by the two managers in Marubeni's steel project sales division and by executives at Kyowa Corporation, a steel frame builder

selling Nomura man. He will

be a good ambassador."
But an ambassador needs to

have something to say. The

task of developing a post-crisis policy for the company falls

largely to Mr Hideo Sakamaki,

the new president, a former

executive vice-president and Mr Yoshihisa Tabuchi's right-hand man Like Mr Alda,

he is less aggressive than some Nomura officials but, unlike

ceeded with the fake deals because trusted the Marubeni name". businesses of stock sales. He knows as well as anyone what impact the affair has had on Nomura's stock-buying cus-

resignations.
Mr Setsuya Tabuchi has been a dominant force in the company since 1978, first as president for seven years, later

Mr Sakamaki is also aware of the vacuum created by the

as chairman. He was responsible for building the company's corporate finance division and for heading the early stage of Nomura's internationalisation.

Even when he was replaced as president by Mr Yoshihisa Tabuchi in 1985, he retained great influence, despite the fact that the chairman's office is usually less important than the To the end, Mr Setsuya

Tabuchi was called "Big Tabuchi" and Mr Yoshihisa Tabuchi, about 10 years his junior, was "Little Tabuchi".

The latter, a tough-talking ex-salesman, fought hard to establish himself and, in 1987. pushed through sweeping management changes in which young men were promoted at the expense of executives beholden to Mr Setsuya Tabu-He concentrated latterly on

climbing to the highest reaches of the Japanese business élite. To the chagrin of conservatives, who resented a nouveou-riche stock salesman in their midst, he advanced at the Keidauren, the national employers' federation. Last year, he became the first securities industry official to reach the vice-chairmanship, which he has now had to resign. However, just as the two

Tabuchis contributed greatly to Nomura's triumph, so they now bear a direct responsibility for its current débacle. They bred a culture of relentless pursuit of sales which turned Nomura into the world's most profitable securities company. But this led staff to deal in ways which broke

the industry's moral code of conduct, as has now been

revealed. Investors, who were

tions from brokers in the bull market of the 1980s, are far more critical in the bear market of today. Nomura's team spirit is a

byword. If any company's staff is capable of rallying in a crisis it is Nomura's, as was shown in the bear markets of the 1960s and 1970s when Nomura outpaced its rivals as effectively as in the buoyant conditions of the 1990s.
But loyal employees need to be properly led. Since the Second World War, Nomura

has appointed only six new presidents. Each of Mr Sakamaki's predecessors spent, on average, more than eight years in office. Powerful and consistent

leadership contributed much to the group's success; the resignation of the two top executives at a critical moment leaves Nomura vulnerable.
However talented Mr Sakamaki may be, he cannot easily
regenerate the confidence with which Nomura rode through past crises.

The aura of invincibility which surrounded Nomura has

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disaster averted An ecological disaster along An ecological disaster along Australia's western coast is likely to be avoided after the country's worst oil slick began drifting out to sea, authorities said yesterday, Reuter reports from Sydney. The Greek oil tanker Kirki, which poured 12.000 tonnes into the orean Bank's petition

By Raymond Hughes, Law Courts Correspondent

represented by Manchester solicitors Slater Links. Mr Gabriel Moss QC, for the Bank of England, gave eight grounds on which the Bank

said a winding-up order should be made: BCCI had been man-

aged in a dishonest and fraudu-lent manner, its fraudulent activities and their conse-

quences were concealed from the Bank and other regulatory authorities; its true financial position had been concealed;

its accounting records had failed to meet the required standards; there was no proper

or adequate controls for managing the bank; its management had acted without integ-

rity and with lack of skill; the

Bank had no trust or confidence in BCCFs senior man-

agement; BCCI was insolvent.

Mr Moss said that, according to Price Waterhouse, the BCII group treasury had lost about \$49m between 1977 and 1985

and funds from various sources

had been used to conceal those

\$600m deposit liabilities not recorded in the books of any

BCCI company.
Mr Michael Crystal QC, for

the provisional liquidators, said 48,400 UK depositors were

owed 2652m. Mr David Johnson QC read

an affidavit, sworn on behalf of

Shelkh Zayed bin Sultan al-Nahyan, which stated that the Abu Dhabi authorities had

been "and remained" shocked by the abrupt decision to freeze BCCI's assets without consult-

it went on to say that if BCCI was wound up, "the majority shareholders would

have no continuing interest in

If Abu Dhabi is unable to

Of that; \$800m was spent on buying majority control of the bank in April 1990, while \$400m was extra capital put into the bank at that time. The Abu

Dhabi government and related agencies also had more than \$1.39bn on deposit with the bank at the time it was closed.

The bulk of BCCI SA's deposits were placed in the UK, according to Touche Ross. Its reports shows that its III.

report shows that its UK branches took \$3.25bn of depos-

holders.
Touche Ross said much of its

effort has been taken up with copying BCCI's records to guard against loss. The process has been hindered by the fact

that the bank used a computer

A SENIOR High Court judge yesterday acted to protect the position of the thousands of small depositors in BCCI and

of its employees.
Sir Nicolas Browne-Wilkin-

son, the vice-chancellor, anjourned for eight days the

Bank of England's petition for

the winding up of BCCI and laid down his conditions for

granting a longer adjournment later.

He said that efforts should

be made to provide some form of interim compensation for the small investors who would

be the immediate beneficiaries under a statutory compensa-tion scheme if a winding-up

order were made.

Also, the judge said, the position of BCCP's employees in England, who also would have

statutory protection on a wind-ing-up, should be looked at.

He had been told that imme-diate statutory compensation

for small sterling investors

would cost about £82m, while

employees would get £2m.£3m.
He also asked the government of Abu Dhabi for assurances that BCCl's provisional liquidators would be given free

access to all information in Abu Dhabi about the bank.

The Bank pressed for an immediate winding-up order.
About 150 people, including many BCCI employees and

depositors, lawyers and jour-nalists packed into Court 35 in

nalists packed into Court 35 in the High Court for the hearing. Creditors included the West-ern Isles Council, claiming £2Am; a group of 16 other local authorities, claiming about £26m; Kuwait Airways, claim-ing £9m; a group represented by City solicitors Richards But-ler claiming about £400m

ler claiming about \$400m (£243.9m); and another group

PRICE WATERHOUSE

\$569m (£342m) of potential liabilities at BCCI that were not

from the bank's provisional liq-

In a report supporting the Bank of England's winding-up petition, the three partners of Touche Ross who are acting as provisional liquidators of BCCI

said that the group's balance sheet showed a deficiency of \$147m at the end of 1990. In addition, BCCI may have

to take back on to its books some \$4.1bn of BCCI's bad loans that had been transfered

to the Abu Dhabi government under a refinancing completed

If the bank goes into liquida-tion, further substantial provi-sions against the bank's loans

may be necessary, the provi-sional liquidators warn.

Touche Ross was reporting only on the Luxembourg-based

Some liabilities

not in accounts,

PRICE Waterhouse identified of \$23.5bn reported at the end

shown in its draft 1990 place the bad loans back with accounts, according to a report BCCI, its losses from the clo-

report says

TUESDAY JULY 23 [84]

Bette mont

tiff could not have been made aware of the extent of her

language now considered obso-lete. In addition, all the sup-BCCI SA, which operated the UK branches of the group. The company accounts for about \$9bn of total BCCI group assets port material and documenta-tion was removed to Abu PROFILE: LORD JUSTICE BINGHAM

# No stranger to controversy

By Norma Cohen

injury until she was adult. He once reduced an audience of barristers into howls of out-LORD JUSTICE Bingham's appointment to head the investigation into the BCCI affair is rage by declaring that some of the Lord Chancellor's recent proposals for revamping the legal profession were sensible, and that restrictions on solicithe latest of a series of political hot potatoes to have landed on the 57-year-old law lord's lap. No stranger to controversy, Lord Justice Bingham headed and that restrictions on solici-tors' appearing in higher courts were "illogical and inde-fensible". The legal profession, he told them, is seen by the public as "riddled with anach-maticia communicate and reint 1970s into sanctions-busting trade with what was then Rho-desia, now Zimbabwe, by UK That report concluded that not only had the companies knowingly violated sanctions, but that superment officials

A wish to have a barrister define an "exotic dancer" caused a modest stir when he was hearing an appeal by a pub landlord convicted of running a disorderly house. In spite of his history of com troversy, Lord Justice Sir Thomas Bingham's back-ground is the epitome of an

establishment man.
He is decribed by barristers as one of Britain's top three judges, one of the best brains on the bench, particularly in commercial matters.

Educated at Sedburgh and at proceedings of the read of the process.

Balliol College, Oxford, he read history — rather than law, as might be expected. Called to the Bar in 1956, he gained his early experience in commercial law and served as a judge of the Commercial Court between

#### THE BCCI SHUTDOWN

worldwide position

BCCI: The

 BCCI (SA)
 Bairrain: 8 July, the Monetary
Agency of the State of Bahrain
issued order requiring BCCI in
Bahrain to freeze all assets and
liabilities prending an
investigation. Jordan: 8 July, the Central Bank of Jordan (CBJ) instructed BCCI

in Jordan that (1) the bank's branches should be closed until 9 July 1991; (2) deposit withdrawals were to be permitted up to JD100 (£900) permitted up to 30 for (2000)
plus 25 per cent of the balance
of such deposits plus interest;
(3) CBJ was to supervise
operations of BCCI in Jordan; and (4) after re-opening, the bank could continue to trade on a limited basis with no new credit facilities permitted. Yemen: 7 July, the Central Bank of Yemen Issued a decree

appointing a manager for the two BCCI branches and forming a committee to assess the assets of the branches. Germany: 7 July, the German Credit Control Authority issued an order imposing a moratorium on the operations of BCCI's on the operations of second Frankfurt and Hamburg branches beginning 8 July. Netherlands: 8 July, the District Court of Amsterdam appointed two administrators to investigate

and oversee the affairs of the BCCI branch at the Herengracht. California: 8 July, The California Superintendent of Banks took control of BCCI in California. On 11 July, the superintendent

ordered the liquidation of BCC1 in California. in California.

New York: 5 July, the New York Banking Department appointed the Acting Superintendent of Banks of the State of New York to take possession of the business and property of BCCI in New York for the purpose of liquidating the assets.

UAE: Branches of BCCI in the United Arab Emirates are believed to have been closed on 6 July, but there is no confirmation of any formal measures to sacure assets.

measures to secure assets. Mauritius: 6 July, the Central Bank of Mauritius placed the assets of BCCI under protective control. It appointed a Touche Ross affiliate as administrator. Branch operations have been suspended and negotiations are under way to secure a going-Japan: 8 July, the BCCI branch in Japan was instructed to cease

operations.
Cyprus: 8 July, the Central
Bank of Cyprus (CBC) imposed
a condition upon the licence of BCCI in Cyprus requiring the branch to abide by the closure instructions from the IML • BCCI (OVERSEAS)

Bahamas: Very small local operation. Still operating although was already in course of wind-down. or writ-down.

Bangladesh: Central bank
suspended operations effective
6 July. Special auditors
appointed.
Barbados: Central bank instructed branch to stop trading Immediately on 6 July.

Cameroon: Operations

Cayman: Receiver appointed 5 July. Powers derive from directions given by Governor. Application for winding up in due course. (Receiver also appointed over International Credit and investment Company [Overseas] Ltd and Credit and Finance Corporation Ltd) Finance Corporation Ltd)
China: Peoples Bank
suspended activities on 6 July
and froze all assets in China.
France: Provisional fiquidator
appointed 5 July. Bankruptcy
petition filed on 17 July.
Gabon: Operations suspended
by central bank on 8 July.
India: Central bank suspended
branch operations on 6 July.
State Bank of India appointed
provisional liquidator on 15 July.
Ivory Coast: Branch closed by 8

Administrator appointed.

Jameica: Branch reported closed on 10 July. Previously depositors able to withdraw up J\$50,000. Central bank inspectors and agents of Touche Ross in control. Kerrva: Branch believed to have been closed 10 July. Director of Deposit Protection Fund appointed to assess position and report back. Korea: Branch voluntarily

Ivory Coast: Branch closed by 8 July and Provisional

suspended business on 6 July. Bank of Korea imposed directions freezing assets Macau: Administrative Committee appointed on 12 July and activities suspended. Maidives: Branch instructed to stop trading on 6 July, Inspection team from Monetary Authority went in on 8 July. Oman: Branches suspended on 6 July, Arthur Andersen & Co appointed as administrators.

Considering permitting

withdrawals or up to (US\$2,600) per depositor. Pakistan: Branches remain als of up to OR1,000 open, but cannot conduct exchange dealings or make new loans. Depositors are being allowed to withdraw funds up to 20 per cent of balances. Panama: Branch closed by Commission on 5 July and assets secured. Administrator

appointed.
Paraguay: Central bank took control of operations on 8 July. Local currency depositors reportedly being repaid. Philippines: Branch closed on 8 July. Central bank directed branch to put assets into escrow with it to cover local flabilities. Senegal: Branch closed on 8 July and Provisional Administrator appointed. Seychelles: Branch reopened for business on 8 July. Withdrawals permitted of SR\$2000 (£220) in cash and

cheques for any amount guaranteed in three days time by central bank Srl Lanka: Branch instructed to close while central bank Sierra Leone: Branch closed 8 July. Assets frozen. Sudan: Branch closed by central bank on 9 July; measures taken to protect

depositors' interests.
Togo: Branch closed on 8 July and Provisional Administrator appointed. Turkey: All activities frozen on 8 July. Treasury in charge of

THE BCCI GROUP Argentina: Very small operation already being wound down with

Australia: Provisional liquidator

appointed 8 July. Bahamas: Subsidiary of Colombian bank controlled by BCCI still in operation (but very smail). Central bank considering action necessary. Botswana: Bank operating under direct control of Bank of Botswana effective on 7 July. Brazil: No action taken or contemplated. Bank still

operating.
Cameroon: Still operating.
Representatives of local branch wish to meet with representatives of BCCI Holdings.

Canada: Superintendent took control of assets on 5 July, Arthur Andersen & Co. appointed provisional liquidator. Colombia: Bank still operating Colombia: Bank still operating but under special surveillance by Superintendency.
Egypt: Placed under order from Central Bank on 11 July. All assets and liabilities frozen. Gibraltar: Provisional liquidator appointed (KPMG Peat Marwick) on 9 July. Ghena: Management taken over by Bank of Ghana which is

providing liquidity. Domestic operations now functioning operations now functioning operations after initial uncertainty. Hong Kong: Commissioner suspended operations on 8 July after brief attempt to keep affoat. Decision taken on 17 July to apply for liquidation. Indonesia: Leasing subsidiary supervised by Minister of Finance and suspended since March 1991 due to lack of

capital. Italy: Finance subsidiary does

not take deposits and is not subject to Banca d'Italia Lebanon: Supervisory action taken to safeguard interest of depositors. Staff went on strike

on 8 July. Netherlands Antilies: Finance company dormant since 1989. Already in process of liquidation.

Niger: Operation closed on 8

July and Provisional

Administrator appointed.

Nigeria: Bank still operating

under close watch of central Oman: National Bank of Oman still operating. Spain: Licence revoked 5 July. Put into Chapter 11 in on 8 July. Swaziland: Bank still operating. Swazanata: bank suit operation.
Central bank expressed
confidence in local operation.
Switzenland: Observer from
Price Waterhouse put in with
powers to stop transactions if considered necessary. No transactions permitted with rest of the BCCI Group. Thalland: BCC minority interest purchased by other shareholders. Staying open. Trinidad: Central bank suspended operations on 5 July and took control of assets. Uruguay: Central bank took control of assets on 8 July and appointed official to manage bank's affairs. UAE: BCC (Emirates) still operating. Statement of confidence in local subsidiary by Zambla: Operation remains open. Bank of Zambia has exoressed confidence in financial position. Zimbabwe: Bank open. No payments abroad without R. Bank of Zimbabwe approval.



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And, as we continue to improve the world around us, we continue to improve ourselves. Which is why we've left computers behind.

Reduced our dependency on defence to about

10% of sales. And given the Controls business our undivided attention.

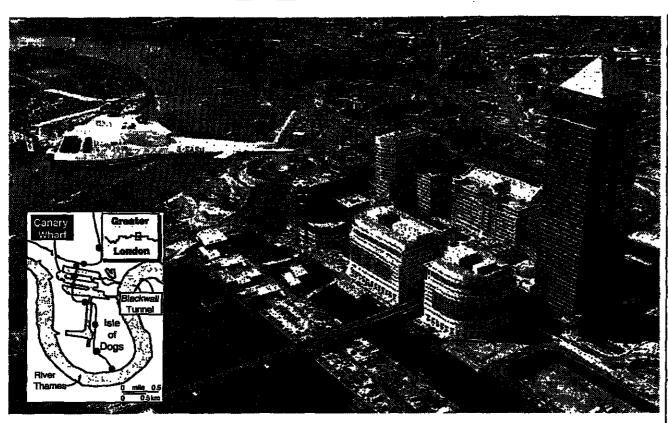
We're already the world leader in Controls. And with this renewed and total focus, we're able to offer a better balance of solid, stable, less cyclical businesses. Businesses that capitalise on global demand and will, as the world industrialAnd our increased attention to shareholders

assures you of our commitment. So when people depend on you, depend on

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# Wharf developers lobby Major

By Philip Stephens, Political Editor

THE developers of Canary Wharf have appealed directly to Mr John Major for government help to ensure the suc-cess of the recession-hit office complex in London's Dock-

The approach to the prime minister from Olympia & York has prompted Mr Michael Heseltine, the environment secretary, to propose that thou-sands of civil servants should be transferred from central London to offices in the £4bn

But Whitehall officials expect the plan to run into opposition from the Treasury because of the high cost of space. Comparisons suggest that - even after generous discounts - the government would have to pay about a third more per square foot in Canary Wharf than for offices

much closer to Whitehall. The officials believe that the Treasury will oppose also a request from the Toronto-based Reichmann brothers, the owners of O & Y, for a larger and accelerated government comnitment to improved transport

The officials said the Reichmanns told Mr Major at a meeting last month the problems facing Canary Wharf as a result of the slump in the property market and the inade quacy of existing rail and road transport to central London.

O & Y keeps the financial details of the Canary Wharf project confidential, but its recent contacts with the government have confirmed reports that both its occupancy rate and rentals have so far fallen well short of initial tar-

Yesterday it declined to comment on its contacts with the

The recession has signifi-cantly eroded the competitive advantage of Canary Wharf over developments in the City,

move by DOE civil servants from their crumbling Marsham while prospective tenants have also been put off by the inade-quacy of the Docklands Light Street headquarters could be followed by the transfer of other Whitehall civil servants Railway and by poor road to docklands.

The developers' Downing Street meeting with Mr Major was followed by separate talks with Mr Heseltine and Mr Michael Portillo, the minister of state at the environment

Mr Heseltine, who as environment secretary in the early 1980s was instrumental in the creation of the Docklands Development Corporation, is understood to be keen to demonstrate the government's commitment to the complex.

He has suggested that a

the £15 or less. Mr Heseltine will find it difficult therefore to argue that there is any commercial justifi-cation for a move to Dock-Heartlands plead for investment lands, particularly as the dis-MASSIVE investment is urgently needed to prevent Britain becoming an off-shore island on the periphery of Europe, a transport pressure group warned yesterday.

The Midlands, traditionally at the heart of industrial Britain, is threatened by its lack of road and rail capacity, claimed the Midland Tunnel Link Group, a joint initiative of trade unloss and industry campaigning for links to the Channel tunnel.

The Propher Mr. Sid Platt chairman of the West Midlands persal of civil servants to locations outside London is continuing to free other space in Whitehall

The officials said, however, that the environment secretary might yet succeed if he can In Birmingham, Mr Sid Platt, chairman of the West Midlauds
TUC, accused the government of being guilty of lack of investment and vision. Priorities for the region include the early
construction of the northern and western orbital routes around persuade the prime minister of the need for the government to demonstrate its confidence in the long-term future of dock-

He also wants an accelera-tion of work on London

Regional Transport's propos

extension of the Jubilee Under-ground Line to Canary Wharf.

erament would pay just over £20 per square foot for space in the Docklands complex. Initial

surveys by officials have

shown that comparable space much closer to Whitehall on

the south bank of the Thames

could be secured for a rent of

It is understood that the gov-

#### French to join UK venture in rail freight

By Richard Tomkins, Transport Correspondent

BRITISH RAIL is about to form a joint venture with French national railways and some of Britain's biggest pri-vate road hapliers to offer combined road/rail freight ser-vices to and from the Conti-

Mr Malcolm Rifkind, the transport secretary, said he wished to encourage the ven-ture because it reflected his determination to see a big expansion of private sector involvement in rail operations. The plans for the joint ven-

ture were unveiled by Mr Rif-kind and BR yesterday as they met 100 representatives of the UK freight industry to discuss how more freight could be switched from road to rail.

The company, called Com-bined Transport Limited, will be 15 per cent owned by BR and SNCF.

The remaining 85 per cent will be split between two Con-

tinental combined transport operators - Novatrans of France and Kombi Verkehr of Germany - together with the Road Haulage Association and 18 of Britain's biggest haulage

It will market combined transport services in which a container starts and finishes its fourney on a lorry but travels the long distance part of its journey on a rail wagon - a growth sector of the freight market on the Continent.

Combined transport has so far made little impact in Britain because most freight journeys are too short to make the transfer to rail worth-while. But BR and Mr Rifkind believe the economics of Continental freight journeys will shift in favour of rail with the opening of the Channel tunnel in 1993.

Mr Rifkind and Mr John Welsby, BR's chief executive, yesterday used the same conference to unveil details of planned freight services to the Continent which would sharply cut existing rall timings. The Glasgow to Paris journey time of 116 hours would fall to 28 hours, said Mr Rifkind. Similarly, Manchester to Dijon would fall from 114

# Turnaround in car industry bolsters return to surplus

By Peter Norman, Economics Correspondent

THE OFFICIALS at the Central Statistical Office were adamant: last month's trade figures showing the UK's first current account surplus since February 1987 could not be ascribed to freakish conditions. instead, Britain's return to the black seems to be a story of industrial success with increased exports of cars,

chemicals and capital goods belging to produce the nation's first surplus in manufacturing trade since February 1984. Although good, the June fig-ures should not be a cause for

euphoria, however. The current account surplus a provisionally estimated £23m after adjustment for sea-sonal factors - could easily be revised away in one of the many revisions to which trade figures are subjected.

It could also be argued that a traditional exporting nation such as the UK should be recording huge trade surpluses in the light of the deep reces-sion of the past year. But Britain's export trade as

measured in volume terms and without oil and erratic items such as ships, aircraft and precions stones, has been on a steadily improving trend for according to official figures. While there has been little change in the underlying level of non-oil import growth in recent months, non-oil export volumes have continued to

The fears that British

internationally uncompetitive by placing sterling in the exchange rate mechanism of the European Monetary System with a central rate of 2.95 D-Marks appear to be

unfounded. Indeed, Britain recorded a surplus of £40m in trade with its European Community partners last month. in 1989, Britain's trade with the rest of the EC was a massive £16.27bn in the red.

A reversal of fortunes in the car industry explains much of this turnaround. Britain is now producing more cars for export than for the home market. UK exports of passenger cars rose by more than a fifth in volume between May and June this year. In volume terms, UK car exports are currently around

21/4 times higher than in 1985. By contrast, car imports have languished below 1985 levels so far this year. In volume terms, they were some 29 per cent lower in the second quarter than in the second quarter of 1990. Measured in value, UK car exports now cover nearly 80 per cent of imports compared with just 34 per cent two years ago.

Second quarter figures show other export sectors performing well. Exports of chemicals were up 5 per cent in volume terms while capital goods exports were 7 per cent higher compared with the first quar-

Can these trends continue?

exports would be rendered. Is Britain entering a period of export led growth?

There are doubts among goverament officials over whether the recent sharp increase in car exports can be sustained. On the other hand, the UK exporters stand to benefit further from the recent strong

rise of the dollar. The latest figures also suggest that the UK is taking advantage of the recovery from recession of the US and Cana-

dian economies. In value terms, second quarter exports to North America were 19 per cent up on first quarter levels, compared with a 3 per cent increase in sales to the rest of the EC over the period and 5.5 per cent growth in sales to the rest of western

Furthermore some £600m of the recovery is expected to result from payments by for-eign government's towards the UK's Gulf War costs. Other "invisible" improvements are expected to result from increased travel and tourist receipts following the end of the Gulf war and a rise in earnings on UK investments

The government is hoping for increased invisible exports generally, made up of items such as banking, tourism and transfer payments from abroad. It has already pencilled in an invisible surplus of £1.2bn in the second quarter compared with just £231m in the first three months of 1991.

CURRENT ACCOUNT (2bn) Visible Trade Bala Less ell +4.2 +4.1 +0.2 +1.8 +1.4 -24.0 -17.9 -5.3 -3.7 -3.0 -27.0 -20.5 -6.0 -4.8 -3.7 92.8 102.7 25.9 25.6 25.9 116.8 120.7 -13.8

invisibles for April to June 1991 are projections May Figures are sessonally adjusted, and may not add up, due to rounding.

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**Minds** 

from cities



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(thousands)	December 31 1990		12 mond ending Dec.31, 19
Total Assets	367,219	Net Interest Income	28,962
Shareholders' Equity	67,402	Net Income	15,353
Deposits	199,350	Return on Assets	2.9%
Loans, net	336,890	Actors on Equity	27.9 %



#### **UK NEWS**

# Major's charter based on Thatcherite ideals

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CITIZEN and charter are not words that would ever have appealed to Mrs Margaret Thatcher. Both carry with them too strong a whiff of the namny state to appeal for such an uncompromising champion of the individual.

But beyond its title there

was little if anything in the policy document published yes-terday by her successor in Downing Street that Mrs Thatcher could quarrel with

The vision of a more effec-tive, efficient public sector set out by Mr John Major started with three quintessentially That cherite principles: more privatisation, more competi-tion, more contracting out. There were obvious nods in

the direction of populism. Pas-sengers stranded by British Rail will have the satisfaction of knowing the names of the guards they berate.

Ministers are convinced also that many of the seemingly small measures in the charter reports or the introduction of hospital appointment systems

will catch the voters' eye.
But it is in its reliance on
the market - the privatisation of British Rail and London Buses, the rapid extension of contracting out by local authorities the whittling away of the Post Office monopoly that the Charter offers most prospect of immediate action. Mr Major shares his prede-

Commuters, parents, consumers, taxpayers and patients; John Major aims to protect their rights under his charter

cessor's presumption that, where possible, the best way to improve the quality of public services is to transfer responsibility for their provision to the

private sector.
His statement to the House of Commons was peppered with references to the need for greater competition, consum-

ers and choice, favourite slo-gans of the 1980s. Ministers acknowledge that in some respects the document is a repackaging of existing ideas. They insist, however, that the continuity with the 1980s does not imply that there is nothing new for the 1990s. As Mr Major said the charter is a starting point for a fourth Conservative term rather than a complete

There is an implicit assumption also - never oulte there when Mrs Thatcher was in Downing Street - that even after the next wave of privatisation and contracting out will remain in the public sec-

Mr Major's declared aim is to use the plethora of promised standards, targets, penalties and rewards outlined in the Charter to provoke a revolution in the culture of those ser-

The same ministers acknowledge privately that the measures outlined yesterday are a relatively modest step . The Whitehall mill - and above all

OPERATING REVENUE\* (Years ended 31 May)

1989 1990 1991

1988

Operating revenue increased 20% to

\$16.9† billion as a result of improved

prices and volumes for Petroleum and

Mineral products. Reduced sales revenue

from the Steel Group partly offset these

investments in its three core businesses

with capital and investment expenditure

The Company continued major

Excludes petroleum excise

exceeding \$2.3 billion.

\$ millions

18000

16000

14000

12000

10000

8000 -

6000

4000

increases.

the prime minister's initial ambitions in areas like compensation and performance-related pay have been signifi-cantly watered down.

There is little confidence in the main Whitehall departments that the Charter will achieve significant results unless it is followed in the present public spending round with a generous settlement in the key areas of health, education and transport. The aim in

#### SUMMARY

Labour law

CONSUMERS are to be given the right to bring legal action against unions to stop unlawl industrial action in the pub-

The new rights for consum-ers are likely to be fleshed out in a consultative document on employment law due to be pub-

Privatised utilities

PROPOSALS for increasing consumers' redress against pr vatised utilities centre on promise to bringing the formal powers of the industries' reguators up to the level of the

and Oftel which cover the gas and telecommunications industries respectively - will all be given powers to ensure legiti-mate complaints result in the utilities paying out compensa-

Health service

THE CHARTER'S proposals for the National Health Service build on this year's health reforms and give the government a chance to inject more "patient power" into them.

The charter's proposals encourage a change of attitude which is already developing in parts of NHS - the notion that patients must be seen as customers with rights rather than supplicants who should be grateful for their treatment however long they have to wait

for it from the National Health Service. In addition to providing the public with more information on health targets, the charter contains two specific

health authorities will have to set guaranteed maximu waiting times for in-patient and day-care treatment out-patients will receive individual timed appointments for hospital visits, with normal maximum waiting times displayed in waiting areas

Local government

AT the heart of the proposals on local government is legislation requiring councils to publish responses to Audit Com-mission reports, and to publish accessible information on standards of service and their

Education

STRIPPED of the gloss about a forthcoming "parents' char-ter", the education section of the citizen's charter adds up to reform of school inspection arrangements. Most aspects of both had long been announced

Public sector pay

PERFORMANCE pay for public sector managers is given star billing in the white paper. There should, it says, be a "regular and direct link" between remuneration and

Public transport

THE SECTION on public transport reflects the government's difficulty in attempting to give passengers a better deal from nationalised organisations such as British Rail and London Transport.

Since neither organisation makes any profits from which compensation can be paid, any penalties imposed for poor service can only be retrieved by raising taxes, raising fares, or postponing investment.

BR gets off lightly as a result, Privatisation, the charter says, is the key to better

Privatisation plans will be published in a white paper, or government policy document, later this year, incorporating the end of British Rail's monopoly and the appointment of an independent regulator to ensure fair access to the net-

Postal system

THE LOWERING of the £1 limit on the Post Office's monopoly on letters will allow private enterprise to challenge the Post Office in first-class let ter deliveries - one of its big-gest areas of business within the UK.

Scotland

Mr Ian Lang, Scottish secre-tary, said four specific Scottish charters relating to health, education, housing and justice would be introduced.

# BRITAIN IN



#### US may veto sale of jets to Iran

a £90m package to supply Iran with four British Aerospace commercial jets. The company says the US state departments unlikely to give the deal

the go-ahea The wings, avionics and igines for the four BAe 146 US, making the deal subject to US approval. The state department is reported to concerned about Iran's continuing support of terrorism. A formal decision has not yet been made. BAe said the veto, if confirmed, would be unprecedented.

# Rail crash

inquiry ordered The government has ordered an independent public inquiry into the head-on train crash near Glasgow which killed four and injured 22 late on Sunday

It was the first crash in which passengers were killed since a commuter train ran into the buffers at London's Cannon Street station in January, killing two and injuring more than 500.

#### Strike for shorter week

Manual workers at the south England sites of De La Rue, the security printer and payment machine maker, have unched an indefinite strike for shorter hours. It is believed they are the first group to stage a working time stoppage among UK blue collar workers already on less than 87 hours.

#### Census finds shift from cities

A shift in population away from Britain's urban areas is confirmed in the first results of April's census. Across England and Wales remoter rural districts, new towns and resort and retirement districts experienced the greatest increases in population Districts with the most significant reductions were the principal cities of metropolitan districts, like

#### Welsh industry in downturn

Only 17 per cent of Weish manufacturing industry is operating at full capacity as the recession bears down upon the principality, and uncomployment is also uncomployment is also expected to rise. A report by the Cardiff Chamber of Commerce, covering the Pederation of Welsh Chambers, shows that few companies in the sector are ng to invest in either

# Disaster code

a wider debate on risk

essment and management Sir William Francis, chairman of the Engineering Council's working party on engineers and risk issues, said inquiries into recent disasters had identified root causes such as poor communication, inadequate management and shortfalis in safety cultures.

Disclosure on

# buy centre

London-based blotechnology company, has failed to the Centre for Applied Microbiology and Research at Porton Down, Wiltshire, from the Department of Health. But the agreements giving Porton International extensive rights to the

More than 1,000 delegates of Nalgo, the public service union, voted to accept their leadership's recommendation to ballot clerical members in

vote on the 6.4 per cent pay offer follows a tentative settlement last week between leaders of 900,000 blue collar workers and employers on a similar offer.

# Toyota (GB)

the Society of Motor the past 3½ years, is to leave at the end of the year to become chief executive of Toyota (GB), the Inchcape Group subsidiary which distributes the Japanese cars in the UK. He will succeed Mr Alan Marsh, who is joining Inchcape's main Board to take up overall responsibility for Inchcape's various Toyota distribution busin world-wide.

European Cellulose Manufacturers has agreed with IVO Energy, the Finnish generating company, to build a 1,100 Megawatt gas-fired power station at its Humburside site Humberside site. The company said the plant will provide power for its planned straw palp mill on the same site. The pulp mill and power plant will require total investment

# proposal

A ten-point code of practice to help to prevent disasters has been proposed by the organisation for professional engineers and technicians. The code is intended to stimulate

their directors are paid, the Chartered Institute of pay, it sald. But the potential

persuade the government that it should be allowed to buy signed in 1985, are to remain.

accept decision

# New chief for

Manufacturers and traders for

managers' pay

Nalgo delegates

agreement

Companies should be require to disclose more details of how

Management Accountants has said. There is no evidence that top managers are manipulating their accounts

# Group fails to

Porton International, the

local government on a series of strikes over pay. The decision to organise the

Mr Simon Foster, director of

#### Power station

#### **EARNINGS PER SHARE\*** (Years ended 31 May) Cents 100 80 60 20 1989 1990 1991 1988

BHP's earnings growth

continues from internationally

competitive operations

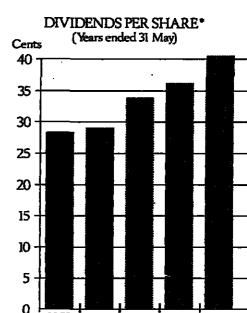
In 1991 BHP achieved a record profit of \$1423 million, a 29% increase on last year's \$1103 million result. Net abnormal items added \$222 million to profit.

\*Weighted average for year, 

Abnormal adjusted for issues.

Earnings per share, at 95¢, were 25% up on last year. Abnormal items contributed 15¢. Dividends increased by 11% to 40.5¢ for the year.

MINERALS. Minerals achieved a record result of \$830 million including an abnormal item of \$219 million from the merger of BHP Gold and Newmont Australia. Improved performances from Australian Iron Ore, the commencement of shipments from the Escondida copper mine in Chilé and higher prices for manganese ore all contributed.



1988 1990 \*Dividends declared, adjusted for issues.

**PETROLEUM.** Positive factors included higher crude oil prices, strong production volumes and changes in Australian taxation. A record operating profit of \$650 million was achieved after a 38% increase in exploration

expenditure. STEEL. The recession in Australia had an adverse effect on the Steel Group's results which fell 53% to \$262 million. Despatches to the Australian market were at the lowest level since 1983. Sales to other markets accounted for 36% of

total steel despatches. FINANCIAL. BHP's gearing ratio improved to 42% from 47% a year earlier and interest expense was covered 3.3 times. Net interest expense was \$220 million lower than last year due to a reduced average debt level and lower interest rates. BHP\* is listed on international stock exchanges Australia, Germany, Japan, New Zealand, Switzerland, United Kingdom and United States of America.



\*For more information or to obtain a copy of the Annual Report contact: United Kingdom: GV Klvac Corporate Manager London, 3rd Floor 90 Long Acre, London WC2E 9RA, Telephone (071) 334 0803, Facsimile (071) 379 4434.

Australia's International Resources Enterprise.

Sitting in the offices of Piccadilly Gold radio, in Manchester, Marien heard the transmission of a live report of the match from Montpellier over a standard phone line. Marien believes it was the first time a 15 Kbz radio transmission, giv-ing FM quality sound, had been sent over the dial-up phone network.

The Xis equipment used to achieve this transmission, called Wim, enables radio sta-tions to reduce the costs of their outside broadcasts. Instead of using dedicated phone lines, which have to be paid for whether or not a report is being broadcast, Wim means broadcasters need only pay for the call time they use What companies do require, however, is a special type of phone line - known as the integrated services digital network (ISDN) - which enables the digital transmission of voice or data in chunks of 64 kilobits a second. This is enough to transmit about 1,600 words of text every second.

# Service to Jos Marien, marketing director of French communications company Xis, there was at least one thing to smile about.

Della Bradshaw explains how digital broadcasts are being sent down the French phone network

throughout Europe, the US and Japan have been talking about ISDN for the past decade and been experimenting with pilot services for several years, France Telecom has put its money where its mouth is. It opened ISDN services in Paris and Brittany in 1987 and by last year was providing a service, called Numeris, to any business in France which

To prevent the service from floundering because there were limited uses for ISDN, France Telecom decided that it had to foster the development of a variety of applications which could use Numeris. The company formed partnerships with some 50 small businesses -Xis being one of them - to encourage such developments.

which companies are worth supporting (including financial assistance) are threefold, says Alain Bereziat, regional director for France Telecom in Montpellier. The application has to be innovative and must have widespread appeal. It must also be financially viable. Xis's speciality is developing advanced voice applications for Numeria, Its most popular has been the audiocatalogue for music retailers, which Xis developed with the French

nication Studies, the research arm of France Telecom. Already installed in 11 record stores belonging to FNAC, the French music retail chain, audiocatalogue allows customers to go into the store and listen to a selection of music before making a pur-

National Centre of Telecommu-



chase. Using a PC with a touch-sensitive screen and a theadset, customers scroll through menus which ask what type of music and what album they prefer.

This information is fed over

a local area computer network to a database from where the music is sent, together with an image of the jacket cover which appears on the screen. Each local database is updated by FNAC on a weekly basis — some weeks need as many as 50 titles to be added — reproduction in the 1990s' version of the listening booth is high quality, unlike the poor quality sound usually heard when music is sent over the phone line. FNAC is planning to expand the service to include some 30 stores. Marien admits that audio applications will only constitute a small part of the market

Montpellier in 1984, "it's a very hig market". Other services already being used on the Numeris network

for ISDN applications. But, as

he points out, for Xis, set up in

grams from repair manuals from one site to another over the phone line. Another enables would-be holiday makers to use touch screens to select information on different resorts. Pictures and text of the location are transmitted from a central database to the

local travel agency.

Faster facsimile services some eight times faster than today's analogue services are also possible now, while Bereziat believes that highquality moving images for videoconferencing will be available in about two years.

France Telecom's policy appears to be paying off. By the end of last year 30,000 basic ISDN access lines - each with two 64 Kbit/s lines and a sig-nalling channel — had been rented, at a cost FFr 300 (£30) a month, compared with FFr 80 for the monthly rental of an ordinary business phone line. (France Telecom offers a basic service of two 64 Kbit/s lines or a premium service which transmits 2 Mbits of data.) Call charges are fractionally

above those for calls on conventional analogue lines. A one-minute call from France to the UK, for example, would be FFT 4.92 using Numeris, com-pared with FFr 3.79 on a traditional line. An ISDN service between France and Germany was opened in 1990, and between the UK and France earlier this year.

HIE, says that the aims of the telecommunications initiative include the defensive one of keeping busi-nesses in the Highlands up to date, as well as encouraging the creation of operations based on teleworkers such as Crossaig. Ultimately it is hoped to persuade businesses to relocate to the north and west of Scotland so as to escape crowded urban areas, though it is accepted that good telecommuni-

it is accepted that good telecommuni-cations are only one of many factors in a company's decision to relocate. Relatively few people in Britain, let alone the Highlands of Scotland, have heard of ISDN and fewer still under-stand what it means. The joke is that it stands for: "I still don't know." This is partly because it has only come into operation in Britain in the past few months and until BT took the plunge little equipment for use on ISDN had been approved or marketed

Now, says Colin Pavey of BT, "new ISDN equipment is getting approval every week. The bit in the middle is the customer. What we're doing in the Highlands and Islands is improving basic services, and giving people access to packet switching for the price of a local call throughout the Highlands. ISDN is at the top of the range and will be a specialised market for a long time".

# Cutting a niche in machine tools

By Andrew Baxter

¬he development of numerical controls for machine tools has been one of the most important post-war contributions to manufacturing technology, but its achievement has not always relied on a uniform approach.

While machine tool types and builders proliferate in their thousands, control systems are seen as the preserve of a handful of powerful multinationals with a strategic interest in factory automation. This, by and large, is true. First it was US companies such

as Bendix and General Electric, then Europeans such as Siemens and now the Japanese led by Fanuc that have estab-lished the broadest combination of technology and market leadership in factory automa-

The top-down, computer-led approach to numerical control, putting it in the same context as robotics, has been remarkably successful. But there is an alternative route to a strong numerical control market through a natural progression from machine tool precision measuring instruments.

This is the approach taken over the past 15 years by the Bavarian company Heidenhain, which began life 102 years ago as a metal etching company but is best known for its comprehensive range of linear and rotary encoders.

These measuring instruments operate by photo-electri-cally scanning a thin layer of chrome gratings deposited on a glass or steel surface. The rotary encoders might be used for rotary tables or turning machines such as lathes, the linear scales for everything from microscopes and co-ordinate measuring machines to machining centres where lin-ear movement needs to be measured to a few microns.

For Heidenhain, the big development was in the 1950s with optical, projection-type display of a measurement as a number down to 0.001mm. This, says Walter Miller, chief executive with special responsibility for technology, led to the development in the 1960s of simple electronic "readouts" of the machine tool's position. For machine tool users digi-tal readouts, which can mea-



#### **TECHNICALLY SPEAKING**

sure three axes of movement, are an economical solution. That led to "active read-outs" where the operator could key in a position and the machine would move accordingly.

Bolstered by a big initial

order from Bavarian neighbour Maho, Heidenhain launched its first TNC (touch numerical control) system in 1976. A steady flow of updated TNC systems, each of which can run programs written for its prede-cessors, has enabled Heidenhain to sell about 80,000 systems worldwide for milling machine controls.

Heidenhain's aim through-out, says Miller, has been to maintain a "workshop-oriented approach" with the machinist programming the TNC in plain language right at the machine. This has particular advantages for the domestic machine tool market where the apprentice system is still nurtured

The advantage of the Heidenhain approach is that it keeps the company close to its customers. The drawback is that there is no clear technological path from its control systems to other areas of factory auto-

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Heidenhain in any case has no plan for a major thrust because of its commitment to retain world leadership in scales and encoders. These account for two-thirds of its DM 550m (£185m) group sales worldwide.

But Miller is happy with Heldenhain's niche market in numerical controls. While many European machine tool builders have been forced avold direct competition with the high-volume Japanese producers, Heidenhain has reached a similar position without the suffering. Well, not too much, anyway.

#### A former antique shop in Bow-more, the village which is the capital of the island of Islay in Scotland's Inner Hebrides, has become a stepping stone on the road to exploiting advances in telecommu-

It has been made into a telecottage, an idea which originated in Sweden to help people in rural areas discover information technology and telecom-munications. Crammed into its two rooms are four personal computers, a fax machine, printers, a photocopie and some mode

At first glance it does not seem very different from a photocopying shop. It offers photocopying, word-processing and fax services to the ocal inhabitants (there are 4,000 people on Islay) at a commercial rate. But the main role of its staff (one full-time and several volunteers) is to introduce people to personal computers and to provide training in using

Familiarisation courses are free but Islay Teleservices, as it is called, charges for training courses. High-lands and Islands Enterprise (HIK), the development body for the area, expects it to become self-financing in a few years. expects it to become self-financing in a few years.

The aim of the telecottage on Islay, one of four being set up in different

HIE, however, believes teleworking holds good possibilities for the Highlands. In one of its biggest single investments it is subsidising a pro-

# Highlands' call of the wild

Islay in Scotland is discovering ISDN, writes James Buxton

parts of the Highlands and Islands, is to exploit the new possibilities open-ing up to people in remote areas as information technology and improved telecommunications make it theoretically possible to work from home anywhere - a practice known

as "teleworking".

Alan Hunter, who chairs the volunteer group which created Islay Tele-services, is an early example of the breed; he moved from England to the his business as a computerisation consultant, occasionally flying out via Glasgow to visit clients in differaceful life of Islay but continu ent parts of the world.

But though Ann Clark, who manages Islay Teleservices, says the opening of the telecottage last month has aroused great interest, there are reckoned to be fewer than two dozen personal computers in private hands on the island.

gramme by British Telecom to make advanced as anywhere in Britain. It is making a grant of £5m to the £16m cost of installing new digital exchanges at 64 towns and in upgrading cabling.

By next year people in the main population centres of the Highlands and Islands should have greatly improved telephone lines, and should be able to obtain ISDN.

ISDN stands for integrated services digital network, offering a set of ser-vices such as very high speed data transmission and faxing and even video-conferencing. ISDN is reaching the Highlands at about the same time as London, Manchester and Edinburgh, but ahead of most other Brit-ish cities, and probably a decade ear-lier than BT could justify on

Digitisation will not reach Islay until next year and whether the islanders, who mostly live off farming, fishing and tourism, will be ready to make the most of it, let alone embrace ISDN, depends partly on the efforts of the telecottage Indeed questions are now being asked whether the Highlands and Islands telecommunications initiative is justified on economic grounds. With ISDN only just becoming available both in the Highlands and in the other parts of Britain, it is not surprising that there are only about 20 ISDN lines in use in the area.

Perhaps more surprising is that no detailed study of demand for ISDN was carried out before the project was approved by the Treasury, and so far few people living in the Highlands have expressed serious interest in it. BT and HIE quote the example of a company named Crossaig, based at Helensburgh on the Firth of Clyde, which offers a service abstracting and indexing material for medical

ted cheaply at very high speed over Sir Robert Cowan, chairman of

publishers. It is beginning to use edi-tors operating from home who receive and return material transmit-

#### FT LAW REPORTS

# Law Lords cannot hear appeal

THE BALEARES House of Lords (Lord Bridge of Harwich, Lord Brandon of Oakbrook, Lord Griffiths, Lord Jauncey of Tullichettle and Lord Lowry): July 18 1991

A COURT of Appeal decision to grant or refuse leave to appeal from the High Court in an arbitration case is final and cannot be appealed to the

The House of Lords so held when dismissing an appeal by Geogas Ltd, owners of the Bal-eares, from a Court of Appeal decision giving leave to the charterers, Trammo Gas SA, to appeal from a High Court deci-sion setting aside an arbitra-tion award made in the char-

Section 1 (7) of the Arbitration Act 1979 provides: "No appeal shall lie to the Court of Appeal from a decision of the High Court on an appeal under this section unless: (a) the High Court or the Court of Appeal gives leave; and (b) it is certi-fied by the High Court that the question of law... is one of general public importance or is one which for some other speone which for some other spe-cial reason should be consid-ered by the Court of Appeal".

LORD JAUNCEY said that the appeal arose out of a dispute between the owners and charterers of Baleares.

The ship failed to reach loading point by the cancelling date, and the charterers cancelled the fixture. Arbitrators awarded dam-

ages to the charterers.
The owners obtained leave to appeal to the High Court. Mr Justice Webster allowed the appeal and set aside the award. He certified two questions of law under section 1(7)(b) of the Arbitration Act 1979, but refused leave to appeal.
Section 1(7) provided that no appeal should lie to the Court

of Appeal "unless (a) the High Court or the Court of Appeal

The charterers applied for leave to the Court of Appeal which, by majority, granted the application. It refused leave to appeal to the House of

In granting the application the majority took the view that the guidelines laid down in the Nema [1932] AC 724 as to the criteria to be adopted in exercision disconting to allow on cising discretion to allow an appeal from arbitrators did not

apply to applications for leave to appeal to the Court of

Appeal.

The owners then petitioned for leave to appeal to the House of Lords. The charterers objected that it had no jurisdiction. An appeal committee granted leave without an oral

hearing.
At the outset of the appeal
Mr Rokison for the charterers contended that a Court of Appeal decision granting or refusing leave under section 1(7) of the 1979 Act was final and unappealable. He relied on Lane v Esdaile [1891] AC 210 and later decisions.

Mr Goldsmith for the owners argued that the appeal was not excluded by section 1(7), and that the cases relied on by Mr Rokison, while relevant to appeals from decisions refusing leave to appeal, did not apply to appeals from decisions

The jurisdiction of the House to hear appeals from the Court of Appeal derived from section 3 of the Appellate Jurisdiction Act 1876, which provided that "an appeal shall lie to the House of Lords from any order or judgment of ... the ... Court of Appeal" of Appeal".

In Lane v Esdaile it was held that no appeal lay to the House from a Court of Appeal refusal

to grant special leave to appeal from a judgment of the High Court when the time for appealing had expired under Order 58 rule 15.

The Order provided "No appeal to the Court of Appeal from any interlocutory order...shall, except by special leave of the Court of Appeal, be brought after ... 21

Lord Halsbury LC said "if that is intended as a check to unnecessary or frivolous appeals, it becomes absolutely illusory if you can appeal from that decision or leave... How could any court of review determine whether leave ought to be given or not without hearing and determining whether it was a fit case for an appeal?". The result would be two appeals. Lord Herschell said the

object of Order 58 rule 15 was to make judgments practically final, but it was thought there might be special circumstances in which the Court of Appeal might relax that rule and permit an appeal. He said "the exercise of a

discretion of that sort entrusted to them is not, within the true meaning of the Appellate Jurisdiction Act, an order or judgment from which there can be an appeal".

Lord Macnaghten said "the Court of Appeal are constituted the sole and final judges of the question whether an appeal to them should or should not be educated.

admitted when the proposed appeliant has allowed the pre-scribed period to elapse", and there could therefore be no appeal from grant or refusal.

Two points emerged from (1) that an exercise of discretion to grant or refuse leave to

appeal was not an order contemplated in section 3 of the 1876 Act; (2) that there was no distinction between orders refusing and granting leave to appeal.

Lane v Esdaile was followed

by the Court of Appeal in re Housing of the Working Classes Act 1980, ex parte Stevenson [1892] I QB 609,611,613. Lord Esher MR said that

where power was given to a legal authority to grant or refuse leave to appeal its decision. was "from the very nature of the thing", final and conclusive, and if there could be an anneal from its decision. be an appeal from its decision the result is an absurdity and the provision is made of no

Lord Justice Lopes said that where an appeal was made subject to leave of the court or any other legal authority, grant or refusal of leave by that court or legal authority was final and unappealable. He said "the object of making appeals without to leave in the appeals subject to leave is to prevent unnecessary and frivo-

lous appeals".
In re Poh [1983] 1 WLR 2 the
House held that it had no jurisdiction to entertain an appeal from a Court of Appeal refusal to grant leave to apply for judicial review under RSC Order 53. In his speech Lord Diplock referred with approval to Lane v Estable and to re Housing of the Working Classes Act.
Finally, in Rickards v Rick-

ords [1990] Fam 194,261 Lord Donaldson MR said "what Lane v Esdaile decided, and all that it decided, was that where it is provided that an appeal shall lie by leave of a particular court or courts, neither the grant nor refusal of leave is an appealable decision".

Although those cases were concerned with appeals from refusals of leave, in all but Poh grants and refusals of leave were referred to as though they were subject to the same considerations.

It was the court's decision itself, rather than the nature of the decision, which determined That approach was entirely logical. There was no justifica-tion for drawing a distinction between a decision refusing leave and a decision granting

Section I of the 1979 Act contemplated that judicial review of arbitration awards should take place only in limited cir-An appeal lay to the High Court on a point of law, but only with the consent of all

parties to the reference or with leave of the court, which was not to be given unless certain specified circumstances existed (subsections 3 and 4). No appeal lay to the Court of Appeal unless the High Court or Court of Appeal gave leave.

The legislative intention of limited review would be rendered nugatory if appeals were to lie to the Court of Appeal and then to the House appeals.

and then to the Court of Appeal and then to the House against a decision of a judge refusing or granting leave to appeal from an award to the High Court, and if an appeal were to lie against a Court of Appeal decision to refuse or grant leave to appeal from the High Court to itself.

To allow such a situation To allow such a situation

would produce the absurdity referred to by Lord Esher in re Housing of the Working Classes

The rule of Lane v Estaile and the principle stated by Lord Esher in re Housing of the Working Classes Act applied.

It followed that the House had no jurisdiction to entertain the state of the state the appeal, which must be dis-

Mr Goldsmith submitted that the appeal committee, in granting leave to appeal, decided the question of competence in the owners' favour.

That was rejected. If per incurium the appeal committee failed to appreciate the significance of the charter ers' objections, such oversight could not clothe the House with jurisdiction it did not possess. If on the other hand the appeal committee postponed consideration of the matter until the hearing of the appeal, no decision had been made. In neither event was the

House disabled from now considering the question.

Their Lordships agreed. For the appellant shiptemers. Peter Goldsmith QC and Timo

thy Wormington (Lawrence Graham) For the respondent charterers Kenneth Rokison QC and Peter Gross (Ince & Co)

Rachel Davies



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Barbara Durr reports on a crucial catalytic force in American entrepreneurialism

hilip Romano peruses about half a dozen proposals for business start-ups each month, sniffing for a winner. He believes he knows one when he sees one. Romano of San Antonio, Texas, is one of a breed of American entrepreneur known as a financial

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SPEAKING

angel.
"I feel I've got an innate sense of what the market wants," says Romano, and it doesn't maiter what industry it is. He has shepherded business ventures to success in everything from restaurants - his own line of work - to bio-technology and computer software.
"I get involved with someone else's idea and provide some interim finance," he says. But that is a modest description of the role of angels, who have become the most crucial cata-

ness today. After a spate of bad experiences in recent years, US banks and venture capital firms are shying away from funding business start-ups and angels, playing their proverbial role, are stepping in where oth-ers fear to tread.

lytic force in American busi-

According to estimates by the US Small Business Administration, capital provided by angels amounts to approximately \$40bn a year, or about 20 times what is currently available from formal venture capital firms. George Gendron, editor-in-chief of INC magazine, which specialises in cov-ering small and growth businesses, says the figure for informal, or angel, capital "is unknowable".

But there is a consensus that it is exponentially larger than what is available through formal venture capital firms, now running at a paltry \$1bn to

\$2bn per year.

A head count of angels is also difficult to make, An indication is the estimate that arm's length investors are involved in some 20,000 early stage companies each year. While the importance of their economic role and their allure as the prototypical bold indi-vidual capitalist make them objects of interest, angels are elusive. They tend to like to work without publicity, in part for fear of being deluged with proposals from money hungry

They usually work discreetly within a network of personal friends and contacts which are located most often in the geo-graphical area closest to their homes. This makes consulting with associates and dropping by on their investments easier. They put up money, but they sociates and dropping are also frequently directly or indirectly involved in the com-

recounts the beginnings of Docucon, a firm that began with the idea of putting docu-ments on laser discs and is now a publicly traded company. He and four other investors each put up around \$100,000 for what they thought was a unique new service. The company began work in 1987 but had some operating problems during the next year. Romano rolled up his sleeves and dived in for 30 days to

straighten things out. In order to improve the company's prospects, he discovered that a tough chief executive officer was needed and more capital had to be injected. He devised a business plan and showed it to a friend, Ed Gistaro, then head of a local San Antonio computer company, who was enthusiastic. In July 1988 Gistaro agreed to take the company's helm in

exchange for a small salary and an equity stake. A year later, the owners engaged the New York underwriters D.H. Blair to take the company public. Docucon has been humming along nicely ever since, with shares up from the initial public offering of 65 cents to \$1.20 now, with a peak of \$1.81. While Romano has made a handsome profit on this and

other deals, he says that, in considering an investment, he

doesn't think about making money. "I think about not los-ing money. And I think about doing it right." This attitude appears characteristic of angels, whose thrill appears to consists of helping a company to grow.

According to David BenDaniel of the Johnson Graduate School of Management at Cornell University: "They hanker for the excitement of the highgrowth company." These affluent individuals, many of whom run their own businesses, hold other jobs or have retired early, serve as a bridge between the entrepreneur and larger sources of capital. Their contributions are usually in the \$20,000 to \$250,000 range, though some can go higher.

hey also frequently work together with other angels. One group of four older entrepreneurs based in New Hampshire is known as "The Breakfast Club". They get together about seven times a year to scrutinise new company proposals and usually decide to finance a few. Having been entrepreneurs themselves, angels understand from experience what must be done and who to approach for larger cash injections. Yet perhaps what they know best is how to recognise the right stuff in an entrepreneur.
"The only bet you're making is
a people bet. Ideas are a dime a
dozen," says William Sahlman
of Harvard Business School, who not only teaches entrepreneurial finance but plays angel Even what looks to be a good

bet does not usually become a big winner. Sahlman calculates that only about 15 per cent of such investments are successful, while the other 85 per cent "don't do much". In as many as a third, investors may lose money, he says.
As a result of such high

risks, angels tend to diversify. They may invest in as many as a dozen or so companies stag-gered over different time periods. The serendipitous nature

of angel activity seems to work remarkably well.

But there are some who are attempting to formalise the angels' inherently informal way of working. The Massa-chusetts Institute of Tacknol. chusetts Institute of Technology's Enterprise Forum, for example, has recently acquired what is called the Venture Capital Network, a computer data base for matching entrepreneurs and investors. For a \$250 fee, angels and entrepreneurs can put their names, needs and interests in the data bank for six months.

Roger Wilson, executive director of the Venture Capital

Network, says the service receives some 30 or so requests for further information on matches per week. Yet angels have their downsides, too. Some panic quickly at the first signs of serious trouble in their venture. Some are oppressively egotistical, and try to impose their control on every step

taken by the new company.
But problems can arise when companies need more capital for a second, crucial stage of growth. Some angels may not be able to meet this need and they in turn approach their their contacts for bigger capi-

One of those involved in this

special interstice is Stefania Aulicino, founder and president of Capital Link, a Chicago-based investment banking firm specialising in growth companies. Aulicino says that angels have limited capital and use her as the link to deeper pockets. While they may have a set of venture capital funds to work with, she has hundreds. "Financial angels come to me because it's more cost effective and takes less time for me to do it," she says. She has also created a sub-

scriber network, including many financial angels, that connects entrepreneurial companies not only with the possibility of money, but with the sort of managerial expertise



that can make them more attractive to big money. She believes there is enor-mous demand in the market to remove the ad hoc nature of angel connections. But for the moment, she has little competition because few investment bankers want to take the time to deal with small, still-in-themaking companies. And, unlike normal investment

money from fees, Aulicino will accept half her fee in risky

equity.

While many say that the informality of the angel net-work functions superbly well, Aulicino and the Venture Capital Network appear at least to have tapped a certain need on both sides of the market. Yet, for well established angels like Romano, a serendipitous solo act is part of the thrill.

t should be easier to recruit staff during a recession because I more good people are available. But the reality is that so many people respond to a job advertisement that applications can threaten to overwhelm the prospective employer. It becomes even more difficult to choose the right candidate, says Jeff Grout, managing director of Robert Half, a financial

recruitment company. Do not rush into finding a replacement when someone leaves. he advises. Decide whether the individual really needs replacing or whether his responsibilities can be taken on by others in the depart-ment. Should the job be enlarged or reduced and a different sort of placement found?

replacement forms?

If the departing employee does need replacing, a job description needs to be drawn up explaining the responsibilities of the job and its place in the organisation. A candidate profile should also be pre-

# Avoid job descriptions that only attract Superman

Realism is essential when recruiting. Charles Batchelor offers hints to employers

pared outlining the qualifications and experience needed as well as the personality of the candidate. But guard against writing a job description for which only Superman need apply, Grout warns. Many qualities are desirable but a realistic job description is best lim-

ited to what is necessary. Take account of the potential employee's aspirations and the rea-sons for the job falling vacant in the first place. Did the previous employee feel frustrated or underused and was this inevitable given the nature of the job? The first place to look for a replacement should be in the com-

pany itself. This saves time and

ney; it also means the recruit

already knows the company culture and is a boost to staff morale. Per-sonal recommendations by existing staff are an often neglected means of recruitment and some companies reward the person making the recommendated six months in pact has completed six months in post. If you decide to advertise using in-house expertise rather than the services of a recraitment consultancy you will have to organise the copywriting, layouts and artwork, both the copy and deal with the book the space and deal with the

Do not cram too much information into the ad but provide enough for applicants to make a choice. Candidates for more senior jobs tend to look first at the title, people

on the way up at the salary and junior staff at the location. Using your company's name improves the response because one in 10 readers does not respond to an ad which does not name the employer. Time your ad so as not to coincide with, say, examinations in the sector in which you are recruit-ing or with quiet holiday periods. Make it easy for applicants to respond, if possible with a freepost address and a fax number, day and evening telephone numbers. Thou-sands of applications go no further than the would-be applicant's briefcase because there are too many

requested them otherwise more than half will not be returned. Curriculum vitaes have been described as "balance sheets without liabilities". When reviewing cvs keep in mind your job description and candidate profile. Is the type and level of experience described relevant to your requirements; what do the accomplishments really mean and are their any gaps in the record which could conceal

After the paperwork comes the interview. This is neither a chat — you are not just trying to "get to know" the candidate but assessing him for a position - nor an interrogation. Approach it systemati-cally. Re-read the cv and note any queries you may have. Prepare your questions.

Follow a logical sequence. Greet the candidate; put him or her at ease; give an overview of the alms of the interview; find out about the candidate; describe the job; answer

any questions. Avoid interruptions and telephone calls and do not sit behind an imposing desk. Let the candidate do most of the talking and ask open-ended ques-tions. "Why do you feel you would be a good manager? will elicit more information than "Are you a good manager?" If you are after specific answers do not allow yourself to be

Take notes to refer to later and to avoid confusion if you are inter-

viewing several candidates. At the end of the interview let the candidate know the timetable for possible further interviews or when he will hear if he has got the job or not. Do not offer the job at the first interview however impressed you are. Allow time to reflect.

Always check references. A telephone call will usually elicit a more candid reference than a letter. Verify facts and ask for impressions of strengths, weaknesses and working relationships. If you make an offer give the candidate time to consider and confirm the starting

date and salary.

If this seems like a lengthy process compare it with the cost and time involved of appointing some one who leaves after three months of unproductive work, says Grout. \*Recruitment Guide, 8 pages, Free Robert Half, Walter House, 418 Strand, London WC28R OPT. Tel.

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# **Edencorp Leisure PLC**

(In Administrative Receivership)

The Joint Administrative Receivers N. G. Atkinson and A. R. Houghton have available for sale the shares in the following wholly-owned subsidiaries:

#### Great Glen Water Park **Company Limited**

A time share and rental holiday development in the Scottish Highlands.

- □ 2 freehold sites in close proximity at Loch Oich (24 acres). □ 1 adiacent leasehold site
- (28 acres). ☐ 40 purpose built lodges
- (11 under time share). ☐ 11 chalets. ☐ Purpose built restaurant and
- leisure complex, licensed bar pool and sauna. ☐ Small mating with water sports
- ☐ Turnover £1.4m

Whitelands Limited Amusement park situated on a 7 acre site in North Bay, Scarborough.

- 2 chairlifts. 2 roller coasters. ☐ Amusement arcade.
- ☐ 3D cinema.
- □ Various other attractions ☐ Turnover £355k.

☐ Cafe

Diversol Actividades Turísticas, Limitada

Leisure complex owned and operated in Albufeira, Algarve,

- Portugal Freehold site. Cabaret and dining venue.
- □ Water Park. ☐ Complex incorporating
- restaurants, bars and shops. ☐ Land suitable for development.
- ☐ Turnover £24m.

#### Kirkpeol Limited

Open-air water park development diacent to Whitelands Limited,

- Scarborough. Leasehold site with good location
- ☐ Heated pool with two 200m
- water slides. ☐ River capid ride and glant spa
- ☐ Cafe, kiosk and shop.
- ☐ Turnover 5.373k.

For further information please contact Mrs S. E. Stephen at the address below.

PO Box 810, Friary Court, 65 Crutched Friats, London EC3N 2NP.

#### (IN ADMINISTRATIVE RECEIVERSHIP) T/A WILLIAM CROSLAND

AVOCET INDUSTRIES PLC

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- William Crosland trade mark established since 1890. Service and spares business for 4,000 machines worldwide.
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Whittlesey, near

- Peterborough • Modern freehold garage premises, approx. 1 acre
- Recently installed forecourt and shop Full car and body repair facilities
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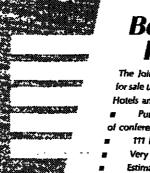
- ♦ Rapidly growing.
- Highly profitable. Strong positive cash flow.

♦ Continuity of management.

Further information may be obtained from Alan Baines, Stoy Hayward, Foxhall Lodge, Gregory Boulevard, Nottingham NG7 6LH. Tel: 0602 626578. Fax: 0602 691043.

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HG1 5RD. Tel: 0423 566362. Fax: 0423 500053. lan Naylor, Weatherall Green & Smith, 29 King Street. Leeds LS1 2HP. Tel: 0532 442066. Fax: 0532 457413.

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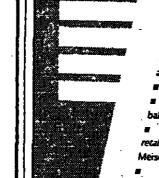
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for further details please contact the Administrator, F.W. Taylor, Ernst & Young, Silkhouse Court, Tithebarn Street, Liverpool L2 2LE

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Trading Names: Herald Lighting Maciamp Studio 17 Scan Lighting Alma Lighting

B.R.P. Lighting Limited

Turnover £1.7m p.a. Location -Greater Mancheste Patented products

Sublime Lighting Limited

Turnover £2.2m p.a. Location - Doncaster Branded products

All companies are engaged in the manufacture and distribution of decorative lighting products to a wide range of customers. For further information on the above please contact any of the following: Jack Lewis or Vaughan Jones. Ernst & Young, Pendragon House, Fitzalan Court, Fitzalan Road, Cardiff CF2 1TF. Telephone: 0222 484641. Facsimile: 0222 390565.

Scott Martin, Ernst & Young, Lowry House, 17 Marble Street, Manchester M2 3AW. Telephone: 061-953 9000. Facsimile: 061-834 7117.

William Tacon, Ernst & Young, PO Box 3, Lowgate House, Lowgate, Hull HU1 1]]. Telephone: 0482 25531. Facsimile: 0482 20284.

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#### **Toby Wallis Television Limited**

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- Established video editing, graphics and post production facilities
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- Leasing fleet of 22 vehicles
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For further information, please contact Hedley Brunt at

Bank House 8 Cherry Street BIRMINGHAM B2 5AD Tel 021 - 631 2631

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- Annual tumover in excess of £3 million Operating from freehold and leased
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- \* Well established reputation.
- \* Turnover approx. £1.8m per annum.
- For further information, please contact: J J Gleave or G Houghton at:

Bank House 9 Charlotte Street Manchester M1 4EU Tel: 061 200 0297 Fax: 061 200 0343





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For further information please contact lason Elles at Ernst & Young, Wessex House, 19 Threefield Lane, Southampton SO1 1TW. Telephone: 0703 230230. Fax: 0703 227409.

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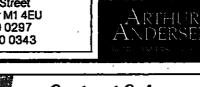
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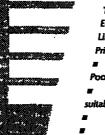
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N C DAVEDSON Department of Trade and Industry.

The second secon

eg el<sup>a</sup> e la ter<del>ta (d</del>

themes are urban disaffection,

and love as its antidote -though, since the final song is

the part-hummed, part-sung

blues on a single line, "Now am absolutely alone, forever", the composer suggests that its

curative success is unlikely. The word-settings are sugges-

tively rather than lavishly lyri-cal; a small orchestra shows

itself as ready to sigh and fall

silent as to utter its tren-chantly placed comments wry, keening pairs and trios of bassoons (first song) and clari-

nets (second) add their voices apart, before coming together

diately wants to hear and rel-

ish all over again, approachable in its range of references and influences but utterly new

in its ways of responding to them. It was sung with ideally smoky, sharp-sweet tone and

inflections by the marvellous Miss Clarey (Glyndebourne's memorable Gershwin Serena

and Monteverdi Octavia), and

strongly delivered by Haitink

and his orchestra. As the centrepiece in this concert of 20th-

century English music -between Britten's Four Sea

Interludes and a magnificently

clear-eyed, long-lined, muscu-lar account of the Elgar A flat Symphony - Some Days fitted

very well indeed.

This seems to me a masterly work, full of sounds one imme-

in the fifth.

William Packer on the collection of Ambroise Vollard, and a fine selection of watercolours

ith works of art the sum is not necessarily greater than the parts, yet any coherent group or collection, of whatever kind, is always worth a second look. Late as it is, it is still not too late to catch sight in London of

two rather special examples.

Ambroles Vollard (1867-1939)
was a Parisian picture-dealer
who was also a pioneer in publishing and dealing in fine art prints. He looked in particular to artists who were either not yet established as print-mak-ers, or had yet to think of themselves as such, for the work he commissioned. His first folio appeared in Paris in 1895, and Agnew's (43 Old Bond Street W1: until Friday) has brought together most of what appeared under his name

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A STATE OF THE STA

In an age when the artist's print is both a commonplace and a notorious money-spinner, it is salutary to look back to a time when the work of the greatest artists of the day was readily accessible to the most modest of collectors. Good luck to the artists and dealers who can command the prices, but the principle of the cheap signed and editioned image is gone for ever. We have only to look at the figures to bow to the inevitable. Take a name of the moment, a characteristic image in an edition of 100 or more, an asking price well into four figures, and goodness, how the pounds mount up. In the 1890s, the prints of Forain, Daumier, Lautrec and others were to be picked up for pennies, and the Japanese wood-cuts that had so profound an influence on the fin-de-

more than wrapping paper.
Vollard's first major essay as
publisher, the Album des Peintres-Growures, appeared in the summer of 1896 in an edition of 100 at the price of FFr100. It held a print by each of 22 artists, including Bonnard, Denis, Fantin-Latour, Munch, Redon, Renoir, Vuillard... The following year the and had already asked Bon-

play at the 25th Montreux Jazz Festival, he was offered a red Ferrari by Claude Nobs, the event's sophisti-

cated and diminutive founder. For his

trouble, silky smooth vocalist Al Jar-

reau took a Blancpain timepiece,

which like him in his Ellesse casu-

alwear, possesses un elegance raffinee. Nobs' Montreux, which closed at

There are very few sleeping bags lying around. It happens over three weeks in a Casino beside Lake

Geneva and an abonnement for the

entire event this year cost SFr1991

(£783.80). That got you into all 20 con-

neur and artist, assembled an espe-

cially upmarket line-up for the anni-versary bash: Sting, Miles, George

Benson, Herbie Hancock, Ray Charles

and even the Reverend Jesse Jackson, who was booked for Sunday's spiri-

tual and gospel summit, among many.

It ran on a budget of SFr8m (£3.10m), employed a thousand must-cians and was filmed in its entirety on

HDTV (high definition television) to be syndicated to TV stations around

the world. This means the festival

was heavily weighted towards the

saleable slick soul end of the jazz

spectrum - even without Anita Baker and Barry White, who both

failed to show.

Take the "Surprise Night", which

had been comprehensively previewed

around the Casino and in the local

certs, the gala party and backstage. But what riches the programme contained. Le P'tit Nobs, abetted by Quincy Jones, multi-media entrepre-

siécle avant-garde were still

flooding into Europe as barely



Convertury of the Amour album, by Maurice Denis, published by Vollard

list was extended to 32 images nard to illustrate Verlaine's from 31 artists, for Bonnard notorious Parallélement (1900). had also designed the cover. But he would return eventu-A third album was planned ally to the portfolio. In 1913, for 1898 but never appeared. Instead Vollard had already having lately acquired the plates of 14 of the symbolist begun to commission suites of prints from individual artists, etchings and dry-points that Picasso had made around 1905, of the clown and his family, he set on certain themes, and these began to appear before republished them as an album

titled Les Saltimbanques.

Agnew's is showing all these sets complete and the greater part of the remainder. All are the turn of the century. Redon came first in 1896 with his third series of lithographs after Flaubert's Temp-totion of St Anthony, 24 in all. in such remarkably fine condition that even the most famil-iar of the images - Lautrec's Then in 1898 came Amour, an album of 12 prints by Maurice pony and trap setting out for the country, perhaps, or Bon-nard's black-coated laundry-Denis, followed the next year by Bonnard's Quelques Aspects de la Vie de Paris and Vuillwoman, with her little dog and Roussel's *Paysages* (1900) never got beyond seven of the heavy gamp - seem again new, fresh and stimulating. projected 12 prints, and there The opportunity to see so was then an interval. Vollard much together again that was

indeed always intended to be

enjoyed ensemble if not en

Train Landscape, 1940, by Eric Ravillous, from the Brush to Paper exhibition

Brush to Paper, the selection of British watercolours from the collections of the Aberdeen Art Gallery now on show at the Bankside Gallery (48 Hop-ton Street SE1: until Sunday: sponsored by Texaco) cannot boast quite such particularity, yet it too is mutually sustaining and coherent through the several sections by which it is arranged. It embraces the work of some 250 years, from Sandby and Rowlandson to Bellany, and evinces a natural though by no means excessive Scottish

Rather than the conventional chronology, it chooses to offer a number of categories by which the works may be linked in general sympathy across the centuries - Ships & the Sea; The Daily Round; Caledonia Stern & Wild; The Artist on Tour and so forth. None of these need be taken too seri-

thus encouraged is often as intriguing as it is amusing -Rowlandson's deliciously raffish Coffee House of the 1790s, for example, seen against the two women of Jim Lovegrove, gossiping away in a cafe in the

There are any number of beautiful things, and not all of them by the most obvious names. I had not come across George Wilson, a Victorian painter, yet his On the Bogie, of distant hills seen across an expanse of water-meadow, sits happily here with anything of

Cox or Cozens, even Turner. There are of course excellent examples of the more familiar and expected names. At random: Girtin, Clausen, Nash, Ravilious, Bonnington, Stanfield, Gillies, Cowie, Blackadder, Piper, Sargent, Melville, Eardley, both Johns, and noted in particular Norman Adams' rough abstracted sea-

scape, Dyce's study for Pegwell Bay, and Pinwell's poignant pre-Raphaelite The Princess and the Ploughman. Erskine Nicol's Wilkie-esque The Ten-ant's Reply is the funniest sin-gle item and Ian Mackenzie Smith's recent large, simple and abstracted Second Lechi Gate, barely more than an ele-gantly colourful oriental idi-

ogram, perhaps the most con-sciously exquisite.

Mr Smith is the director of the Aberdeen Art Gallery, a rare example in our time of the artist allowed such executive responsibility. He came into a magnificent inheritance, for Aberdeen's was already as good a civic collection as any in the two kingdoms. Yet over some two decades now he has kept that collection conspicuously alive in difficult times through his policies of acquisi-tion and exhibition. Long may

After an hour or so of stage moving

"the surprise night" was drawn in by Jimmy Cliff, "the shepherd of reggae music", and a knees-up which closed

Other nights were equally surpris-ing and almost bursting at the expen-

billed as a "jazz gala with Q and friends". It featured the extravagant if

of the Count Basic Orchestra accom-

panying over a dozen singers – from the elderly French smoothie Henri

Salvador in his white flannels and blue blazer, through Leon Thomas

and his yodelling scat, to rappers Kool Moe Dee and Melle Mel. Held together by the vocalese of Jon Hendricks, it was helped in its

incongruity by the presence of Toots Thielemanns, the Belgian harmonica player and whistler who bears a pass-

ing resemblance to Douglas Hurd, shoulder to shoulder with a grinning

and bare-chested Grandmaster Flash.

All this coming after drummer Grady Tate's intoned "Windmills of your

mind" left the head spinning.

Q has a lot a friends and most of

them were there at Montreux at one

time or another during the month. Miles, incidentally, turned down the

Ferrari in exchange for performing the old stuff - Gil Evans arrange-

ments from Sketches of Spain, for

instance. He told Q he was asking for

a lot of notes and wanted a lot of

notes in return. He would have the

Garry Booth

car next year.

Jordan makes his Mostly Mozart

No 3 with Joshua Bell and Plano

Festival debut conducting Mozart's Symphony No 34, Violin Concerto

seams. The following night was

as the sun came up.

# among the latter); the chosen

Some Days

The music of Mark-Anthony

Turnage and the Proms seem made for each other. Last year the large-orchestral work

Three Screaming Popes had a warmly enthusiastic welcome;

on Sunday the same happened

for the new set of songs, Some Days, of which the mezzo-so-prano Cynthia Clarey and the

Royal Opera House Orchestra

under Bernard Haitink gave

the first performance (as part of the John S. Cohen Founda-

tion series of concert commissions for the ROH orchestra).

This underlines two particu-

lar virtues in the voung composer's idiom, both happily

linked: the large, immediate appeal of his harmonic lan-

guage, tinted by the blues, popular song, and Mahler, Stravinsky and Tippett in equal measure, and the tautly disciplined feeling for mood and atmosphere. Turnage, though

he came to public attention as the roaring-boy creator of the "scandalous" opera *Greek*, has

in reality always shown rare

fastidiousness in his control of

notes and colouristic details.

This cycle - four short, rue-fully tender blues-poems enclo-

sing a central orchestral "Tango" (which equally seems

to be a cod foxtrot) - has that, and a new emotional maturity

The chosen poets are black Americans and Africans (the

South African Bloke Modisane

and restraint as well.

JONES BEACH, NEW YORK

It could have been any rock crowd, but the flowers were a giveaway. Thousands of New Yorkers had flocked to a beach-side stadium on Long Island to pay homage to Morrissey, former front man for The Smiths and the master of Manchester melancholy, who has now brought his tour to the UK.

It was a surprise so many

turned out to see a singer/song-writer who has never had a hit

in the US, and who is notable on American MTV only for his absence. Yet the crowd, predominantly white and young. were genuine enthusiasts.

Morrissey received a Messiah's welcome when he took the tage. Showered with flowers from the outset, he was mobbed by stage invasions throughout a short but energetic set. Fans repeatedly proke through the bouncers' defences to embrace their hero with bear hugs. "Morrissey is Life" said one banner, but he was in peril of having it

front, it was difficult at times to concentrate on the music. The band was not well served by a sound mix as muddy as the waters that lapped the sides of the auditorium, and

Max Loppert

speakers that were curiously underpowered. While sound quality was lacking, there was no shortage of energy and commitment on stage. Morrissey's refusal to play any Smiths' hits disappointed the crowd, but it was a brave move. Some of the songs from the new album were lost in the poor acoustics, but there was plenty of punch in his delivery, especially on a ven-omous reading of The Jam's

"That's Entertainment". It was easier to enjoy his older work, and the Bona Drag album featured heavily. From the opening Cure-like riff of "Interesting Drug", to "The Last of the Famous International Playboys" (performed with the necessary lack of modesty) Morrissey kept up a brisk pace, backed by three guitarists and a drummer who looked like they had just been plucked from a Moss-side garage band circa 1977.

Fialling limbs, jangling gui-tars and flowers. Shut your eyes and it could have been Only the sound of the Atlantic shore, the salty breeze and a car park full of convertibles gave the game away.

Patrick Harverson

#### Second Stride reprieve

The dance company Second Stride has been awarded a grant of £65,000 from the Arts Council to save it from

threatened closure.

The money comes from the New Collaborations fund,

which was launched by the Arts Council to promote multi-disciplinary work. The grant ensures that the Second Stride company can continue in work until at least March

#### Jazz in Lugano

The third Lugano Blues to Bop Festival will be held over the weekend of August 30, 31 and September 1. Concerts and recitals will be held in the open-air throughout the three days of the festival and all will be free.

Details can be obtained from the Lugano Tourist Office, Riva Albertolli 5, CH-6901 Lugano, Switzerland. (tel: 091 214664, telex

# TODAY'S EVENTS

#### **■ BUDAPEST**

concert tomorrow at the melite Court, Szinhaz u. 1-3, by the Hungarian State Symphony Gvorivanvi Rath, On Sat at the Convention Centre, Jagello ut 1-3 Andreas Delfs conducts a concert by the Swiss Youth Symphony Orchestra. Also on Sat, the Hungarian State Chorus gives a concert at the Matthias Church, Szentharomsag ter. Every Tues, Thurs and Sat at 20.30 throughout the summer, there is a concert of operetta favourities at the Pest Concert Hall, Vigado ter 2 (117

Award-winning Broadway production of the musical 42nd Street, daily except Mon till performances on Sat and Sun

straight-ahead bebop, new soul, blues and reggae. Tenorist Clifford Jordan and his Orchestra got dug in immediately with The Conman, a composition from Dizzy Reece, the orchestra's laconic trumpet soloist and Jordan's version of Leadbelly's "The Highest ika Khan we i

Montreux Jazz Festival

When Miles Davis was approached to press. It had the Montreux mix:

With the "surprise" entrance of along the spectrum. Her tiny but pneumatic figure, topped with a vio-lent mauve thatch which is beginning to get the better of her, has the appearance of an animated gonk. Her name means Woman of Fire and she sizzled pleasantly through Salt Pea-nuts with Dizzy Reece before going out, but the voice and its untrained fire would be back to accompany the Atlantic Alistars.

Taking their name from the label for which they record, the Allstars were led by young soprano saxist Ger-ald Albright in material which was drawn mostly from his new soul jazz album "Dream Come True". Paul Jackson on guitar and Bobby Lyle on his feet at piano and keyboards soloed furiously, propelled by a dense rhythm section, through dance-ori-ented numbers like "Sassy" and "I want Jesus to walk with me".

After an hour or so of sophisticated soul the cursor moved again, this time towards Las Vegas, with the arrival on stage of Ray Charles. Led on by a minder in black d.j., as is customary, Charles is the consummate festival performer. In embroi-dered red velvet smoking jacket, sil-

London season of Spain's National

consists of two flamenco displays,

including Alberto Lorca's Ritmos,

and two ballets by Jose Granero, Medea and Alborado del Gracioso.

The season ends on Sat (071-836

Royal Albert Hall 19.00 Luciano Berio conducts the BBC Singers

and Symphony Orchestra in two

of his own works: Coro and Concerto II 'Echoing Curves', with Andrea Lucchesini piano soloist.

is performed live by the Royal

Cairns, Willard White and the

Tear, tenor, and David Syrus.

plano, join the Endellion Quartet

Tomorrow and Thurs: Alexander

Queen Elizabeth Hall 19.45 Robert

Brighton Festival Chorus.

Nevsky (071-928 8800)

Philharmonic Orchestra conducted

by Yurl Temirkanov, with Christine

MUSIC



Ray Charles: the consummate festival performer

very hair and dark glasses, he looks

When he sings his rasping, semi-incoherent blues he melts hearts. "Georgia" aside, you can generally bank on him to produce a different and unusual repertoire each time too. This night the huge shoulders were shrugged to "Sunshine Day", "Making Whoopie", "Your Cheatin' Heart" before ("...for the first time ever"), George Benson came to stand beside

Benson, going back to his roots, rang out a formidable blues groove based on Horace Silver's Doodlin before Charles was pulled unceremoniously from the stage by his minder,

Barber's Dover Beach and Schubert's Schwanengesang. Tomorrow: the Endellion are joined

by Emma Johnson, clarinet (071-928 8800) Barbican 19.45 Mel Torme joins

Cleo Laine, John Dankworth and the London Symphony Orchestra

for an evening of Summer Pops.

Thurs: Ian Watson conducts the

marking the 250th anniversary of

Molière's The Miser, directed by

Steven Pimlott in a new English translation by Jeremy Sams, Is

showing at the Olivier tonight and tomorrow. On Thurs, Fri and Sat,

Josette Simon is the proud heroine

In a glittering production by Philip

Prowse of The White Devil, John Webster's tale of Jacobean

corruption. Tonight, tomorrow and Thurs, the Lyttelton has Eugene

O'Neill's family drama Long Day's Journey Into Night (1941), with a

cast including Prunella Scales and Timothy West. On Fri and Sat, the

award-winning performance in Richard III. Throughout the week,

the Cottesloe is showing Keith Dewhurst's Black Snow, directed

about the Moscow theatre in the

phone Theatreline from anywhere in the UK: Plays 0836 430959

0836 430961 Thrillers 0836 430962

Musicals 0836 430960 Comedies

Staatsoper 19.00 Bavarian State

■ MUNICH

For information about other shows,

sed on Bulgakov's satirical nove

by William Gaskill. The play is

Lyttelton has lan McKellen's

National Theatre

the death of Vivaldi (071-638 8891)

London Mozart Players in a concer-

for a programme including

who clearly had reservations about Chaka Khan, who had slipped in beside them, cuddling his master Now more of Quincy's friends filled the stage: jolly funk man George Duke, the explosively scatting Rachelle Ferrell and finally Al Jarreau. Nobs had thoughtfully provided a giant screen beside the stage so you could pick out what the HDTV was getting. Satisfyingly, this included a great deal of Ferrell and her extraordinary gurning. The almost supersonic scatting is almed at the gallery

and can be wearying in too large doses but the rubbery contortions needed to emit such frequencies are

Ballet in Peter Wright's production of The Sleeping Beauty, Tomorrow: Valery Gergiev conducts Boris Godunov. Thurs and Sun: Der Rosenkavalier with Felicity Lott and Ann Murray. Frl and Mon: Sawallisch conducts Der fliegende Hollander. Sat: Le nozze di Figaro. The Munich Opera Festival runs till July 31 (221316) Brunnenhof der Residenz 20.00

Uros Lajovic conducts Bach Collegium in Haydn's Symphony No 45, Stravinsky's Pulcinella suite and Mozart's Horn Concertos Nos 1 and 4, with Eric Terwilliger Gärtnerplatztheater 19.30

Boccaccio, operetta by Suppe, repeated tomorrow. Thurs: The Bartered Bride. These are the final performances of the season (201 6767) Prinzregententheater 20.00

Molière's L'école des temmes directed by Barbara Bilabel. Tomorrow: Ronald Harwood's play The Dresser directed by Martin Fried. Thurs: Lessing's Miss Sara Sampson (225754)

#### ■ NEW YORK MUSIC

Philharmonic in the Parks 20.00 Zdenek Macal conducts the New York Philharmonic Orchestra in a free open-air concert with in the Bronx. The programme consists of Mozart's Prague Symphony and Mahler's First. Repeated tomorrow in Prospect Park, Brooklyn, For more information about the Philharmonic in the Parks programme over the next week, call the Parks Hotline Avery Fisher Hall 20.00 Armin

Concerto No 23 with Richard Goode, plus Schubert's Overture in the Italian style, repeated tomorrow. Thurs and Fri: Jordan conducts the Haffner Symphony and Emanuel Ax plays the Piano Concerto No 25. The Mostly Mozarl Festival runs till Aug 24 (875 5030) New York State Theater 20.00 Guido Ajmone-Marsan conducts NY City Opera production of Turandot, with Ealynn Voss in title role. Tomorrow and Sat matinee: Tosca, Fri: Bizet's Pearl Fishers. Sat evening: first night of Nicholas traviata, with Sheryl Woods as Violetta. Sun matinee: Sondheim's A Little Night Music (870 5570) BROADWAY THEATRE Getting Married is a revival of G.B.Shaw's 1908 play which takes a comic look at the institution of marriage. Directed by Stephen Porter, the cast includes Simon Jones and Victoria Tennant (Circle in the Square, 1633 Broadway on

Fiftleth Street, 239-6200). Six Degrees of Separation by John Guare is a dark comedy about a young con man who dupes several wealthy New Yorkers (Vivian Beaumont Theater, Lincoln Center, 239-6200). Lost in Yonkers is Nell Simon's Pulitzer Prize-winning play, set in Yonkers during the Second

World War, about what happens when a pathetic man leaves his two adolescent sons in the hands of his intimidating mother (Richard Rodgers Theater, 226 West Forty-sixth Street, 307-4100). Ticketron answers inquiries and sells tickets for all Broadway

shows (246 0102)

#### PARIS MUSIC

Auditorium, Forum des Hatles 20.30 Plano recital by Michel Dalberto. including music by Liszt and piano transcriptions of works by Wagner and Richard Strauss. Thurs: Philippe Herreweghe conducts Musique Oblique. Tomorrow at Eglise Saint-Severin: Il Seminario Musicale and the soprano Catherine Dubosc perform Jomelli's Lamentations of the Prophet Jeremish (4804 9801)

THEATRE

Comédie Française 20.30 La Tragédie du roi Christophe, Almé Césaire's play set in 19th century Haiti, about a former French army officer who declares himself king and later commits suicide. Directed by Idrissa Ouedraogo and designed by Michel Raffaelli, with Roland Bertin as Christophe. Repeated Thurs and next Mon. Tomorrow: Marivaux's comedy La Fausse Beaumarchais' Le Barbier de Seville. Sat Molière's Le Malade imaginaire. The season ends on July 31 (4366 4360)

#### ■ VERONA

Arena 21.15 Grace Bumbry sings the title role in Turandot, conducted by Daniel Nazareth, in a staging by Giuliano Montaldo. The cast includes Kristian Johannsson as Calaf and Mietta Sighele as Liu. Repeated on Fri. Tomorrow and Sat Rigoletto. Thurs, Sun and next Mon: Nabucco. The season runs till Sep 1. (045-800 5151)

(all times CEY) MONDAY TO FRIDAY 0600-0630 International Busines 0600-0630 International Business report
CNW
0500-0630 Moneyline
0800-0830 Moneyline
1230-1300 CNN Market Watch
1330-1400 Business Day
2000-2030 World Business Today a joint FT/CNN production with a review of the day's major business stories review of the day's major pue-ness stories 2300-2330 World Business Today 0100-0130 Moneyline Superchannel 0700-0830 Financial Times Busi-0700-0830 Financial rimes dusi-ness Report
A five minute business briefing broadcast three times between 0700 and 0800;
2220 - 2250 (Wed) Financial Times Business Weekly - the latest round-up of business news with James Bellini and Debbie Middle-

European Cable and

Satellite Business TV

ton. 0830 & 2030 (Thurs) Financial Times Business Weekly Sky News 1200 International Business Report 2130 (Thurs) Financial Times Bust-ness Weekly

SATURDAY CANY 0600-0830 Moneyline 0800-0930 World Business Today a joint FT/CNN production 1540-1610 Moneyweek

1900-1930 World Business 2110-2140 Your Money SUNDAY

2530-0030 FT Business Weekly Sky News 1030-1100 FT Business Weekly CNN 0710-0740 Moneyweek 1540-1610 Your Money 1900-1940 Moneyweek 0040-0110 Inside Business

INTERNATIONAL

At 10.00, John Paynter conducts a programme of wind music with This week's events include a the Northwestern University Symphonic Wind Ensemble. Tomorrow: Andrew Litton conducts Gershwin and Bernstein. Thurs: Bernhard Klee conducts Bruckner's Ninth. The Proms season continues till Sep 14 (071-823 9998)
Covent Garden 19.30 John Barker
conducts Michael Hampe's production of La Cenerentoia, with Anne Sofie von Otter as Angelina, Raul Gimenez as Don Ramiro and Claudio Desderi as Don Magnifico. Tomorrow and Fri: Attila. Thurs and Sat La fanciulla del West This is the final week of the Royal Opera season (071-240 1066) Royal Festival Hall 19.30 Ivan the Terrible: a screening with English sub-titles of epic scenes from parts **HAMBURG** one and two of the classic Eisenstein film. Prokofiev's music

Deutaches Schauspielhaus 20.00 September 8. Matinee and evening

#### LONDON

Coliseum 19.30 Second week of

#### **FINANCIAL TIMES**

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Tuesday July 23 1991

# All power to the consumer?

private sector - a simple and effective form of redress.

In some other services, there

will be automatic cash pay-

ments when services fail to meet targets (as already exist in some privatised utilities).

Such schemes are simple and broad brush, however - a

fiver for missing an appoint-ment or or a tenner for failing

to restore service after a day,

for example. This is better than nothing, but given the absence

of choice in most public ser-

vices, a stronger form of redress is needed to deal with

recress is needed to deal with all types of complaint - and offer higher compensation where appropriate. Ombuds-men with tough powers to investigate complaints and award compensation are

needed for all public services.

Compensation scheme The compensation scheme to be introduced for British Rail

is even more limited. Auto-

matic compensation is to be restricted to season ticket hold-

ers and people who reserve seats in advance. BR is to pub-

licise its existing discretionary system of cash payments for long-overdue trains and service failures, but this is unlikely to

be widened to include general

liability for its actions. The

reasons are not hard to divine: there are cost implications in providing a halfway decent rail

service. Any money paid out to some BR customers who meet the criteria for compensation

comes from the budget to pro-vide better services for all cus-

Cost considerations also con-

strain improvements in the

health service. A two-year wait with a "non-urgent" but painful condition is hardly "good quality care". If the NHS is to provide an acceptable level of service, the overhang of patients on writing light water.

patients on waiting lists must be reduced, perhaps by buying in private health care on a one-

off basis to clear the backlog.

The consumer charter can improve the quality of public services where inefficiency and

lack of consumer-conscious-

ness are the problem. Where

money is short, there is a dan-ger that the charter may only highlight the extent of under-

funding, fuelling expectations which cannot be satisfied.

THE PRIME minister describes must buy in operations from his Citizen's Charter as only other health authorities or the his Citizen's Charter as only the first step in a programme for the decade. He is right: it will take more than a white paper or even two to put the consumer firmly into the driving seat of public services. It will also need considerable political will to sustain the programme in a government machine used to absorbing

such initiatives.

The principles behind the charter are simple. Users of public services should be given information on what they are entitled to, including targets on standards of service. And there should be simple meth-ods of redress when services do not come up to scratch. In other words, a service contract should be created between the service user and the service provider, with powers for the user to enforce the contract.

Implementing these princi-ples is somewhat trickler, as yesterday's document demonstrates. In many parts of the public services, poor quality is the result of inefficiency com-bined with the mentality that the service provider knows best. Comparative data on the performance of utilities, schools, health authorities and local councils can help in highlighting inefficiency, and prorides moral incentives to bring the worst up to the standards of the best. Effective complaints procedures can chin away at producer-dominated des, particularly if monitored by independent inspec-torates and the results made

But on their own, information and complaints procedures are insufficient to force the service providers to put the user first. That requires two further steps: adequate means of redress, so that the user can sting the service provider to remind him that the customer is king; and sufficient funds for the service provider to achieve acceptable quality.

#### Waiting times

On redress, the white paper offers some interesting initia-tives. Health authorities will have to declare and publicise waiting times for operations, with a maximum waiting time of two years for all but exceptional operations. If targets are not met, health authorities

**Judging BCCI** 

IN ITS make-up, the inquiry to be conducted by Lord Justice Bingham into the closure of BCCI bears a traditional stamp. This is regrettable in so far as Lord Bingham will be examining matters which are both highly technical and international in character. It means that the inquiry has a reasonable chance of saying something useful about certain issues and none at all of shedding light on others, which may be of equal or greater

importance, The central target is the quality of the decision-making process at the Bank of England, and the effect of the practical restrictions imposed by the Banking Acts: for instance, in the obligation which the Bank felt itself to be under, when investigating irregularities, to wait for evidence of a quality which would withstand stringent legal tests. Lord Bingham should also be able to examine and make sensible recommendations about the depositor protection issues

which BCCI has thrown up. It is welcome that in pursuing these questions, the inquiry will be able to call public officials, up to and includ-ing the prime minister himself, it was clear yesterday from the tone of the opposition's questioning that a determined attempt is to be made to implicate Mr Major personally in the BCCI affair. It is, however, a damaging aspect of the tradi-tional approach that Lord Bingham will take evidence

wholly in private. It should have been possible to permit in camera sessions for evidence likely to prejudice either crimi-nal proceedings or national security without recourse to the comfort blanket of all-embracing secrecy. When the gov-ernment promises publication of the inquiry's conclusions, it is also to be hoped that it means a full account of the inquiry will be published, rather than skeletal judg-

It will be up to Lord

Bingham to interpret his brief broadly. For instance, it emerged yesterday that Price Waterhouse, BCCI's auditors, believe it may be possible that the bank was unprofitable throughout its existence, a fact allegedly obscured by fraudu-lent reporting. Unless national regulators have sweeping pow-ers to outlaw particular compa-nies and individuals from operjurisdictions, they cannot easily come to grips with the financial assets and liabilities. In answering questions from his own side in the Commons yesterday, the prime minister accepted the need for dialogue between governments to address the complex global reg-ulatory questions which arise from the BCCI affair. This, however, should not be allowed to mean that all consideration of the overseas aspects will be sheived until after Lord Bingham has

# Israel must say yes

ISRAEL should now accept the US proposals for a Middle East peace conference. For the first time since it was created, Israel's Arab neighbours say unequivocally that they are willing to negotiate a treaty based upon UN resolutions 242 and 338, which enshrine the principle of exchanging land for peace, while still allowing space for negotiation on the details. The US, which has long been Israel's most consistent and committed supporter, has applauded the Arab decision and believes that an historic opportunity could at last be at hand.

Israel has been asking for such a statement from the Arab nations for more than 40 years. For a nation which has throughout its existence survived under the threat of war Israel should be enthusiastic, if sceptical, at the chance of opening a new era. It should therefore seek, quickly, to test Arab intentions.

Of course, the substantive issues to be negotiated are formidable and mutual suspicions deep seated. The US, its western allies and the Soviet Union, have a duty to sustain the momentum by anticipating problems and by being pre-pared to offer extraordinary security guarantees to the sig-natories of a peace agreement. This, rather than threats, may be the best way to persuade less flexible members of Israel's government that they cannot have both peace and the territories Israel occupied

of state at the Luxem bourg summit last month that Europe faced a right-wing backlash unless the European Com-munity took immediate action to stem the tide of immigration, he touched a

Immigration - both legal and ille-Immigration — both legal and illegal — has moved to the top of the political agenda right across the Community. Many politicians are starting to think — and a few say — that Europe is already full, with an estimated 10m immigrants, and that the need for the harmonisation of immigration policies across the Community is now urgent.

nity is now urgent. The Dutch, who took over the EC presidency on July 1, have made harmonisation of asylum regulations within the next six months a priority. Mr Ernst Hirsch-Ballin, the Dutch justice minister, called it "one of the most urgent tasks of our presidency".

Yet despite general agreement on the need for European co-operation, within days of the Dutch assuming the EC presidency several member states had taken unilateral action to tighten their own immigration and

asylum laws. The British government, which had pushed strongly for co-operation in this area, introduced changes in the UK's asylum laws to speed up and simplify procedures and tackle the growing problem of asylum abuse, such as bogus applications for asylum as a way around immigration con-

France, announcing measures to crack down on filegal immigrants, said it intended to deport between 300,000 and 1m. Germany confirmed that it would go ahead with the deportation of between 50,000 and 100,000 illegal immigrants

tation of between 50,000 and 100,000 illegal immigrants.

The British move was prompted by what Mr Kenneth Baker, the home secretary, described as the growing problem of asylum abuse. According to the Home Office, applications for asylum in Britain have risen from 5 000 in the whole of 1008 to more 5,000 in the whole of 1988 to more than 1,000 a week in the first six months of this year

These figures are disputed by refugee and immigration agencies which accuse the government of scare-mon-gering and of playing the race card. Ms Jan Shaw, Amnesty International's refugee officer, says that statistics

The real problem is that co-operation between members is meaningless until procedures and criteria for determining refugee status within the EC are harmonised

gathered from UK ports and airports show that fewer than 200 asylumseekers arrive in Britain each week. That means that more than 800 applications for asylum each week are made from within the UK. In one month - April - 4,500 applications were made from within the UK, according to the government. Yet in May and June 1989 when

8,500 Kurds from Turkey arrived in the UK seeking asylum, the agencies were flooded with work and could barely cope. "Who's seeing all these people," Ms Shaw asks, "because we certainly aren't." The implication is that these are

people making multiple applications for asylum under different names in order to defraud the social security authorities. But if the government knows this, why — Ms Shaw asks — is it not prosecuting anybody? A total of 12 people have been charged with this type of social security fraud over the past 18 months.

There is little doubt, however, that the asylum system throughout Europe is under strain from the con-

The co-ordination of immigration policies across the European Community has become a pressing concern, writes Robert Rice

# Europe's need for a common front

stant growth in the numbers seekin asylum and the rapidly rising cost of

processing claims. Refugee organisations such as the United Nations High Commission for Refugees (UNHCR) have warned that present developments will eventually lead to the collapse of traditional western asylum systems unless changes are made.

The problem with the present system – based on the 1951 UN Convention Relating to the Status of Refugees – is that it was developed largely from the experience of han-dling refugees from eastern Europe between 1950 and 1975. The cold war ensured that those fleeing from east European countries were generally welcomed with open arms by the

But in the mid-1970s the focus of the refugee problem began to shift from Europe to south-east Asia and Africa, largely because of an increase in political oppression and civil wars in those regions. At the same time recession and rising themployment in the same time recession and rising themployment in Europe following the 1973 oil crisis prompted governments to impose tougher immigration controls. As the new measures began to bite so the number of asylum applications began

In Europe the number of immi-grants fell from 1.2m in 1973 to an average of between 700,000 and 900,000 a year by 1990. But the number of asylum-seekers rose from 14,000 in 1973 to 71,000 in 1983 to 500,000 by 1990. Between 1983 and the end of 1990 there were 2.2m applications for asy-lum in Organisation for Economic Co-operation and Development (OECD) states. On present trends asylum-seekers will outnumber conventional migrants within four years.

This presents European countries with a political dilemma. Most of them pride themselves on their willingness to provide asylum for genuine refugees — those who according to the international standard laid down in the 1951 UN Convention are unwilling or unable to return to their country of origin "owing to a well-founded fear of being persecuted for reasons of race, religion, nationality, membership of a particular social group or political opinion".

But the more asylum becomes a costly form of immigration control, as now appears to be the case across Europe, the more public support for genuine refugees will fall away. The danger is that governments will be panicked into introducing restrictive asylum rules which will adversely

affect genuine asylum-seekers. Clearly abuse of the asylum system has increased in recent years, but the rise in the number of applicants cannot be wholly attributed to bogus

Iran, Sri Lanka and Lebanon accounted for nearly 200,000 of the 900,000 applications for asylum in Europe between 1986 and 1989. Among these were many with invalid claim and many making multiple or parallel applications. But the bulk of the rise in the overall number can be attributed to the increase in the number of



In 1989 alone 120,000 asylum-seekers arrived in the EC from three European states, Poland, Yugoslavia and Turkey, all with high unemployment and poor economic conditions. This problem has been exacerbated by the collapse of the communist regimes of

At the same time the number of applicants being granted refugee sta-tus continues to decline, while the number whose applications have been rejected but who are allowed to stay on humanitarian grounds is growing. Overall in Europe it is estimated that 75 per cent of applicants who undergo the full asylum procedure after pre-screening at ports of entry stay in the country when the proce-dures have been completed. Roughly half remain legally having obtained refugee status, while the other half stay illegally or semi-legally, having

been given leave to remain on human-

itarian grounds.

Meanwhile, the costs of processing this vast increase in asylum-seekers have soared. In 1989 the cost for pro-cessing applications and for the care of asylum-seekers in 10 European states plus Canada was at least \$4.8bn, (£2.9bn) of which Germany accounted for 34 per cent (\$1.6bn) and Sweden 17 per cent (\$800m). In the UK, the Home Office says it cost £400m last year to keep 30,000 asylum-seekers on state benefits while their

cases were processed. The system is clearly under intense pressure. So far co-operation on immigration policies within the EC has been confined to two conventions: the Convention on Asylum, also known as the Dublin Convention, which provides that asylum-seekers will only be allowed to file their application in one

specified member state; and the Convention on the Crossing of External Borders, under which member states will co-operate systematically in imposing visa requirements on nationals of the same countries and sanctions on transport operators which carry people not in possession of the required visas or travel docu-

ments.

Both conventions are awaiting ratification but should be in place by the end of 1992. Several countries belonging to the European Free Trade Association (Efta) have expressed a desire to affiliate to these conventions which would extend systematic co-operation will beyond the Community.

would extend systematic co-operation well beyond the Community.

In addition, the Schengen Supplementary Agreement signed in June last year by the Schengen Group (comprising Germany, France and the Benelux countries) provides for uniform principles to be applied by its members in controlling their external members in controlling their external borders including harmonisation of conditions of entry and visa requirements and criteria for determining the country responsible for examining

an asylum request.
Such a policy direction is causing great concern among refugee agen-cies. Amnesty international, for examcies. Amnesty international, for example, welcomes the intention of contracting states to agree on which state is responsible for examining a particular asylum request and thus avoid

lar asylum request and thus avoid any further increase in the number of so-called "refugees in orbit".

But Amnesty is concerned that a particular state where a person asks for asylum could refuse to hear the request, and instead send the person to a country that is deemed under the convention to be responsible for convention to be responsible for examining the request but where the border or refugee procedures lack

essential safeguards.

Equally, in respect of visa requirements and the imposition of penalties on carriers, the agencies are con-cerned that the net effect will be to obstruct those in real need of asylum. Governments may assert that people who need protection can apply for a visa, but in practice this is often difficult. As the UNHCR handbook on procedures for determining refugees status notes: "In most cases a person fleeing from persecution will have arrived without the barest necessities and very frequently even without personal documents." Many asylum-seekers have to flee urgently and cannot wait for a visa to be issued, or it may simply be too dangerous for the asy-hum seeker to apply for one. The real problem, however, is that

co-operation between member states is largely meaningless unless and until procedures and criteria for

determining refugee status within the Community are harmonised.

At the moment inconsistencies within the EC means that an asylumseeker who may be recognised as a refugee in one member state may be refused recognition by another. That is the problem to which the

Twelve have now turned their atten-tion. The trouble is that no one appears to know what is involved, other than that an inventory of member states asylum policies is being compiled with a view towards harmonisation by the end of the year. The UK Home Office says only that it is still early days and that it is keen

Dublin convention The fear among refugee agencies however, is that such harmonisation could lead to the adoption of some of the more restrictive policies and prac-tices currently applied across the Community. Whose approach will be followed: Britain's, France's, Ger-

If governments are serious about retaining an efficient and fair system of asylum in the EC they need to consult with the non-governmental agencies concerned with the protecagencies concerned with the proce-tion of human rights and refugees before they finalise any arrange-ments. At the moment there are no signs of this happening.

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#### Triumph of hope

■ One needs only glance at the Whitehall record of busi-nessmen like Lords Rayner, Young and Sterling to wonder whether there's much point in the UK government hiring yet another no-nonsense executive to put a bomb under offi-cialdom. It didn't work before: why should it now?

Nevertheless Sir James
Blyth looks as good a choice as any to chair the panel of outside advisers supposed to drive through the Citizen's Charter reforms. Currently chief executive of Boots, be has been on the inside (as the 'defence ministry's super-sales-man) as well as on the outside in a career which has ranged from Mobil Oil and Mars to Lucas and Plessey. Forceful and punctilious,

Blyth is the sort of bloody-minded Scot who would rather resign than work under an autocrat like Sir John Clark, the former chairman of Plessey. Top civit servants may need to manoeuvre even more cannily than usual. He is a great talker and a natural salesman who genu-

inely believes in his latest product. Watching what is happening in Germany, he is con-vinced that "it is a direction in which the government has to be heading in this century". Shareholders in Boots may be less convinced. The Ward White acquisition is proving nowhere near as "fantastic" as Sir James first thought. So although he will only be spending one or two days a month on his new venture, there will

Freudian slip? ■ Picture the scene. Shake speare's Midsummer Night's Dream is about to begin at the Open Air Theatre in London's Regent's Park when there's

be those who'll think the time

could be better spent minding

# **OBSERVER**

Neil Kinnock's party have been discovered sitting on the left, when they should be on the right. They swap places. Is this still another subcon-scious reflection of the Labour Party's policy review?

Core job

■ Albert Fisher, the international fresh food distributor, has appointed a new chief executive of its North American operations - Lenny Pip-

Presumably, he will be based in the Big Apple?

Safe landing

■ The fallout from a US Atlas rocket explosion three months ago has finally settled in Japan with the appointment of a new chairman of the NHK broadcasting corporation, the Japanese equivalent of the BBC.

Incoming Masami Ito, a 71-year-old former supreme court judge who is an auditor for NHK's executive board, seems a safe choice to replace Keiji Shima who had ambitious plans to internationalise the state broadcasting system. He was forced to resign, however, after admitting he lied when testifying to the Japanese parliament about his whereabouts

on April 18, when the explod-ing rocket destroyed an NHK broadcasting satellite. His testimony was that he was in New Jersey, keeping an eye on developments from the office of the General Electric subsidiary which built the satellite. But he later confessed he was in a hotel in Los

Angeles. Although Shima has not said precisely what he was doing at the hotel, Japan's tabloid newspapers have had little trouble making a scandal out of the affair. What, after all, do Japanese businessmen do



NHK is no doubt hoping its new chairman will swiftly restore the broadcasting ser-vice to its normal staid image.

Hat trick

■ Judging which hat can be properly worn when seems to be a headache for Hong Kong's businessmen-cum-politicians. The latest case in point is the BCCI debacle's effect on David K.P. Li, who besides being chief executive of his family's Bank of East Asia, is a financial community repre-sentative on the colony's Legislative Council.

In his council headgear he has been legitimately bemoaning the HK government's handling of BCCI, indulging in his favourite political sport of baiting long-suffering financial secretary Sir Piers Jacobs, who retires next month.

But he has gone farther by keeping his council hat more on than off when complaining about the rejection of his bank's offer to buy BCCI's Hong Kong offshoot, now moving into liquidation.

He offered a 50-50 joint ven-

since it collapsed in 1985. The government rejected the pro-posal because Li wanted the colony's Exchange Fund, acting through the OTB, to pick up all the risk. In response he has criticised Jacobs's qualifications, and accused the government of not consulting "anyone" about the liquidation — which pre-sumably means he feels his offer was not given enough attention. As his bank records all telephone conversations, he added, he can prove how badly he has been treated.

Trust Bank, which has been owned by the government

Summer copy ■ Holiday reading plans of some of Germany's movers and shakers are revealing. Birgit Breuel, head of the Treuhand, and Hans-Olaf Henkel of IBM Germany, are relaxing with a bit of tyranny. Both put Alan Bullock's "Hitler and Stalin: Parallel Lives" at the top of their reading list. Hellmuth Buddenberg of

BP's German arm and Helmut Mauchner of Nestlé are among five to make their first choice a historical survey by Joachim Fest of the decline of communism entitled "der zerstoerte traum" (the broken dream). But not everyone is being so highbrow. Professor Ralph Dahrendorf, a former director of the London School of Economics, prefers Frederick For-syth's "doppelspiel", which

will reach the UK bookstands

deceiver." More scrapings from the cold war floor, I hear.

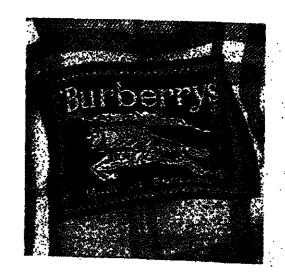
in September entitled "the

Dog's life

A Texan, who rushed his dog to a surgery after it was hit by a car, was confronted by two brass plaques at the door. They read: Virgil B Jones - Veterinarian

Virgil B Jones - Taxidermist Underneath was a handwritten sign saying: "Either way, you get your

# THE SUMMER SALE



SALE ENDS SATURDAY 27th JULY

London: 18-22 Haymarker, SW1Y 4DQ, Tel: 071-930 3343. 105 Regent Street, Wt. 2 Brompton Road, Knightsbridge, SWL Burberrys at Rackhams, Corporation Street, Birmingham. Burberrys at Kendals, Deansgate, Manchester, Edinburgh: 39-41 Princes Street, Glasgow: 64 Buchanan Street Aberdeen: 454-456 Union Street.

rance's state-owned industry today bears a passing resemblancs to a large drifting jellyfish. It constantly changes shape in response to the currents and it. sometimes shedding bits of itself and sometimes stretching out a tentacle to scoop up a tasty corporate mor-sel that drifts by. The latest rearrangements of

this complex structure came last week, when two stateowned banks - Crédit Lyon-nais and Banque Nationale de paris (BNP) — announced they would take equity stakes in two public sector industrial companies, Usinor-Sacilor and Air France respectively.

The moves highlight the internal strains and contradictions of a public sector that still employs just over one French worker in 10 and accounts for seven of France's too 10 companies. The French government has been criticised by the Organisation for Economic Co-operation and Development (OECD) for letting its state companies take larger shares of their sectors than their main western rivals.

Last week's reshuffle is minor tinkering compared with some of the sea changes to have swept France's state sector in recent years. But it nev-ertheless highlights the grad-ual breakdown of the old state frontiers in response to inter-national competition; the cau-tiously liberal policies of France's Socialist government; and the tough line being taken by the European Commission against state ballouts of public

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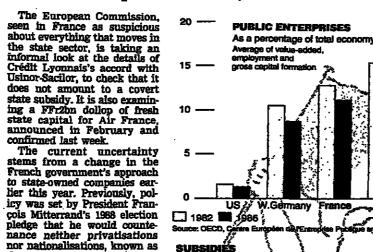
The state of the second 
sector industries. Crédit Lyonnais, the ambitious - some say over-stretched - state-owned bank, announced a week ago it was to pump FFr2.5bn (£250m) into Usinor-Sacilor, the profitable steelmaker standing on the brink of hard times. Two days later BNP said it was set to splash out FFribn for a stake of 5 to 10 per cent in Air France, the loss-making

national airline. Both banks claim they acted for purely commercial reasons, with a view to building up their industrial portfolios and cementing links with valued customers. If that explanation is to be believed, the deals rep-resent a slight redrawing of the boundaries of the state sector, in that they erode both industrial companies' nearly 100 per cent direct state ownership. But there is another side to the story. Put crudely, the suspicion is that the state is leaning on its banks to pump cash companies, instead of dipping into its own increasingly depleted purse at a time when the economic slowdown is

eroding tax revenues.

# Breakdown of the old frontiers

France's state-owned companies are behaving more like private ones, writes William Dawkins



cois Mitterrand's 1988 election pledge that he would countenance neither privatisations nor nationalisations, known as the "ni...ni" (neither...nor) policy. But in April that dogma was significantly loosened with a government decree allowing private companies to take minority stakes in state-owned ones. The move was seen as recognition of the fact that state industry badly needed more flexibility to raise capital while it was simultaneously recovering from an unprecedented international takeover spree and entering the eco-

confirmed last week.

nomic slowdown. In fact, the complex organism that constitutes France's state sector has been in constant evolution since the first wave of nationalisations in the 1930s - latterly including an aggressive series by the Socialist government elected in 1981 and an ambitious privatisation programme launched by the 1986-88 conservative government of Mr Jacques Chirac. Even after the Chirac priva-

tisations, France's state sector today represents 12 per cent of the economy, according to the OECD – a figure only beaten by Italy, Greece and Portugal among France's EC partners.
With a Socialist prime minister back in office in 1988, Mr Mitterrand reckoned it was in industry's best interests to call a halt, rather than reverse Mr

Chirac's privatisations. Stability was the purpose of the "ni...ni" policy, but it soon became a straitjacket, limiting state-owned companies' access to both government and pri-

SUBSIDIÉS As a percentage of the value added in the sector 1986-88 \$2.36

Agriculture Menutacturing Shipbullippe 38.0

France 7.6 12.1 3.7 4.9 68.0 56.5 38.0

W.Germany 13.5 9.8 2.7 3.0 16.6 12.3 2.0 37.0

Italy - 6.7 9.5 28.2 15.9 8.0 49.0 25.0 21.8 UK 2.7 3.8 9.0 18.0 12.3 27.7 63.0 70.0 3.8 10.7 60 22.0 Belglum 6.2 7.3 4.4 6.4 62 72 33 4.1 Netherlands

vate sector capital. In France, there is a way round everything. So it was that the state sector soon found ways to raise cash by issuing exotic securities having the qualities of both debt and equity, a technique pioneered by the chemicals group Rhône-Poulenc; by publicly floating subsidiaries, as in the case of Pechiney, the aluminium and packaging group; or by buying shares in each other as in the case of Crédit Lyonnais and Usinor-Sacilor and several

other pairings.
In practice, the boundaries between the public and private sectors have been allowed to shift according to the companies' business interests. Renault's sale of a 20 per cent stake to Volvo, the private Swedish car maker, last year can be seen as a partial privatisation, while Air France's takeover of UTA and Air Inter, its main French rivals, can equally be seen as partial

Chairmen of state companies

the high bit rate IT and TV services of the future. Faced

with a similar problem in

Japan, NTT is planning a revo-lution. The company I now work for (I was the last public

sector managing director of BT inland operations), NSC, is

deeply involved. Fibre cables are to be laid to the great majority of businesses and

homes in Japan. Exchange

developments are keeping step. There is no similar programme

in Britain.
In The Third Way published

last December I suggested a new company should be set up to create and run a high-tech

distribution network as a com-

mon resource for BT and all its

competitors - Mercury, the cable TV and PCN companies

and the latest generation of

The arrangement for co-operation in PCN infrastruc-

ture between Mercury and Uni-

tiel is a welcome first step. If the full idea were taken up the present problems of the regime would be resolved. J M Harper,

per aircraft. The letter drew a response from both Lord King and Sir Colin Marshall. 1 am

pleased that after a decade the same management is prepared to re-organise its business to

that core airline work. However, from available informa-tion the number of staff per aircraft is still well in excess of

carrier entrants.

11 Lullington Close,

commonly argue that the debate over just which way France's confused public sector is evolving is merely academic. In practice, they say, the gov-ernment lets them behave like any private company in a competitive market - in exchange for allowing them freedom of decision, it expects them to pay dividends comparable to those in the private sector. That argument has even

been accepted no less than four times in the past year by Britain's ultra-sceptical Monopolies and Mergers Commission. It gave clearance to proposed UK takeovers and mergers by Crédit Lyonnais, the Elf Aquitaine state-controlled oil group and Thomson CSF in defence electronics, explicitly rejecting the UK government's fears that the deals would have amounted to backdoor nationalisations by France. "Nobody is looking over my shoulder," concluded Mr Loik Le Floch-

Prigent, Ell's chairman.

If France's state companies really are being encouraged to behave like private ones, that invites the question of why the Paris government does not pur-sue that logic further and pri-

vatise the lot of them.

Some of the more independent-minded state company chairmen, such as Mr Jean Peyrelevade, chairman of Union des Assurances de Barie. Union des Assurances de Paris Union des Assurances de Paris, the insurer, believe the recent relaxation of the "ni...ni" dogma might be a step in that direction. If so, few of his state sector colleagues would shed a tear. Privately, executives at Renault, Pechiney and Usinor-Sacilor, admit they would love to be privated to insurance. to be privatised, to increase their access to private capital markets and to improve their

image in Brussels.

Certainly, the pressure in that direction from the European Commission is unlikely to let up. Sir Leon Brittan, the competition commissioner, has provided an unrelenting inquisition of state subsidies sus pected of distorting competition - frequently choosing France as his target. The well-publicised row over Renault has been his biggest case, but other receivers of subsidies to have come under investigation recently include Renault; Bull, the computer maker; and Thomson the electronics

Sir Leon argues that he has nothing against the state sector as such and French officials add that no part of the Treaty of Rome — the EC's constitution - forbids government industrial ownership. The Commission says its rule of thumb is that state subsidies are acceptable so long as a private shareholder would have made the same decision.

Even so, France's govern-ment shareholder and the com-panies in its portfolio are sorely conscious that they can hardly make a big financing decision without being hauled over the coals in Brussels. Government officials argue that ultimately the state should provide a more stable and longer-term shareholder for its companies than the private sector could - a policy which logically invites further

clashes with Sir Leon. But for the time being, Mr Mitterrand is holding to his "ni ... ni" dogma. This condemns his government to carry on with its muddle-through industrial policy, which means giving state industry maximum access to finance within the loose and confusing framework of existing rules.

The next chance for a big change could be after the next general election in 1993. If the conservatives win, as the opinion polls say they might, they can be expected to return to their zeal for privatisation with

### Joe Rogaly Election charter



cautious long overdue attempt to improve the relationship between consumers and producers in the public services. Consumers are to be better-in-formed; producers will be urged to be more courteous. Targets will be set every-where; results and league tables will be publicised Three additions are tacked on. The post office monopoly of letters services will be broken, and London's bus services and, as we knew, British Rail will be privatised. That's

The charter has nothing to say about true citizenship, which the prime minister appears not to comprehend. There is not a line in it about changing the nature of our polity to give British subjects
- there are no citizens as commonly understood - the right of free access to govern-

ment information. It is the agents of government - schools, hospital authorities, the police - who alone are to be made to come clean, and then principally with facts that will assist in the compilation of performance indicators and the publication of complaints procedures. There is no offer of the protection of a general bill of rights, let alone an extension of local democracy as expressed through the ballot box.

As a trial balloon for the Conservative election manifesto it therefore amounts to no more, and in some areas considerably less, than is already promised by the Labour party and the Liberal Democrats. The government is, however, ahead by miles in one area. What it has produced is called a "white paper" - that is, an official document. It is not. It is a Conservative party colour brochure churned out at the taxpayer's expense. Two months ago the Major administration seemed to be in the hands of fumbling amateurs. No longer. This is the work of shameless professionals. It deserves a blue riband for

The Conservative Charter

does have some content beyond the restatement of the virtues of privatisation, con tracting-out of schools and hospitals, sales of council housing and the rest of the well-known list. Judged by its proposals for new consumers' rights to decent public services it is either level-pegging or, here and there, slightly ahead of the opposition parties it is, however, relatively soft on the recently-privatised utilities. Like Labour the Tories shrink from the pros-pect of breaking up monopo-lies such as British Gas. Call that even stevens. But where the Labour leader, Mr Neil Kinnock, would significantly increase the powers of all regulators (Oftel, Ofgas, Ofwat and so on), the government merely proposes to level up to existing strongest practice, and throw in a power to enforce the establishment of rather tame compensation schemes. One to the opposi-

Against that, Labour will be

#### The Conservative charter deserves a blue riband for

hard-pressed to match the Tories' proposal of a guaran-tee by the National Health Service that no patient will wait longer than two years for treatment due, since the remedy - redress by a private practitioner at public expense
- is attractive to Conservative thinking alone. One to the government. Overall, Labour's predeliction for the creation of new supervisory authorities is less convincing than the Conservative's penchant for bringing best private sector management techniques into the public ser-vices. Supervision of officials by committees of appointees has been tried, tested, and found wanting. Mr Major's willingness to take a risk with half-formed public choice the ories may not have produced much of substance this time around, but it is at a least a novel and promising approach. Unfortunately the charter is

silent about strengthening consumer or shareholder protection in the private sector.

while a great many of its pub-lic sector proposals amount to an exposition of existing prac-tice, with ribbons and furbelows added. (The frill for which all else may be forgiven is a requirement that all who deal with the public face to face will be obliged to wear name tags, while telephone voices and the writers of letters will no longer be anon-ymous.) And everywhere so strong is the chorus, "this is what we ever do", that it is obvious that nine-tenths of Mr Major's charter has been composed by the familiar winne-hall choir, singing its oldest refrain. There is another flaw: to nobody's surprise, the Trea-sury has purged the document of anything that might cost extra money.

A modest thing then, as Mr

Major should but will not acknowledge, but at least onetenth mine own. Thus seen in proportion, what political out-fall can the prime minister expect from his colourful white paper? It comes at a time when he is visibly growing in self-confidence, and benefiting from the public perception that that is what he is doing. He has found that he can strut the world stage without falling on his face; indeed that he is an affable and competent politician well able to master a brief and parlay with Messrs Kohl, Mitterrand, Gorbachev, Bush and the other members of the

Group of Seven-plus-one. In consequence there are plenty of acolytes to acclaim is more than just that working in his favour. The opinion adverse to his party and extremely encouraging for him personally. Leave aside the threatening dark cloud of the BCCI banking scandal. Forget, for just a moment how sticky the trough of the recession is turning out to be. Ignore the stubborn refusal of Labour to fall below 40 per cent in the opinion polls. Think sunny uplands. Everything then becomes possible See? The prime minister is clearly on a roll. His charter, with its heavy accompaniment of warnings that this is only the start of a 10-year programme, should therefore improve the Tories' aiready growing chances of winning the election. That, after all, is its primary purpose.

# **LETTERS**

#### Reshaping BT: the interests of the user and the example set by Japan

From Mr D G Harrington. Sir, The argument so well encapsulated by your leader (July 16) on how best to reshape BT has thus far focused exclusively on the actions of the key players (BT, Offel and the greenment) and Oftel, and the government) and on the shareholder interest. Those who use telecommunications services, however, have not been accorded either weight or space in the public

The business user, whether a customer of BT or of Mercury, regards with alarm the current furore over access fees to BT's local network. Not because he shares the view of BT's public relations department that Oftel has reneged on a deal or has made an error of judgment (far from it), but because the smoke-screen of reference to the Monopolies and Mergers Commission (and the conse Commission (and the consequent challenge to the government's privatisation timetable),

is only of short-term interest. When the smoke has cleared there will be a very serious risk that Oftel's overriding objective - to introduce competition to BT's de facto monopoly of access lines into business and domestic premises - will somehow have per-ished during the skirmish.

Getting the competitive structure of the market right, as a pre-requisite of privatisa-tion, is undoubtedly the right policy. But a successful

policy. But a successful marketplace, working to the benefit of the user community, cannot be achieved with a hopelessly fragmented BT, and therefore we must be prepared to accept a future still dominated by a national carrier with 80 per cent or so of the

We must be careful, in the coming battle, to see that Oftel is not "inadvertently" crippled in the cross-fire, and we must

seek a way of breaking BT's tal limitations as a vehicle for local monopoly which will offer the user a multiple choice, with access to competing networks on equal terms.

D G Harrington,

Telecommunications Managers

Association, 40 Chatsworth Parade, Petts Wood,

Sir, Your leader of July 16 was correct. The structure of BT needs to be reconsidered. But it will be important to pre-serve a central core massive enough to compete in the big league of international carriers such as AT&T and NTT. The distribution cables and

ducts which connect customers to the system lie at the heart of the problem. BT's competitors have the choice of building their own, which is extremely expensive, or depending on BT, as for the most part they have to. The high cost to BT of providing and operating its present distribution plant, and the high charges it makes in consequence to its competitors for using it, are the root of the

current difficulties.
The BT plant has fundamen-

#### BA productivity then and now associated employed 50 staff

Prom Mr Martin O'Regan.
Sir, I have read with much interest the plans of British Airways ("BA in talks with unions on plans to restructure", July 16) to reduce its business to a core level as an experience of the plant of the property of business to a core level as an

nirine operator.

Nearly 10 years ago you published my letter drawing attention to the productivity level at BA, which under mostly the same management as today, employed about 250 staff for each operational aircraft. The airline with which I was then

#### False view of long-term unemployed

From Mr Peter Robinson. Sir, I strongly disagree with much of the leader on unemployment in Europe (July 19). Much of it focused on the long term unemployed and repeated the frequently heard assertion that they tend to lose their skills and motivation when out of work. of work.

How do you square this with the fall in Britain in the pro-portion of those out of work and claiming benefit for more than one year, from 43 per cent in July 1987 to 33 per cent in April 1990? This was a period of strong employment growth when the overall unemployment rate fell from 11 to 6 per

If we look at the Labour Force Survey for a more accurate measure of unemployment, this also shows a sharp fall in the proportion of job-seekers unemployed for more than one year, from 48 per cent in spring 1984 to 34 per cent in spring 1990.

Does this data not suggest

that when the economy is buoyant the long term unem-ployed seem able to take advantage of job opportunities? Several labour market policies were operating at the same time to reduce unemployment, but their existence does not significantly alter the argument; in practice they impacted as much on short as

long term unemployed.

What the long term unemployed, and all the jobless, need are not schemes where participation is enforced efit, but strong and sustained output nd employment growth which is not put at risk by accelerating inflation and a rising current account deficit. The solution lies primarily in a move towards a more co-ordinated system of pay bargaining in Britain, which would allow inflation to be controlled by means other than recession, bankruptcy and mass unem-Peter Robinson,

Campaign for Work, Toutenham Town Hall, Town Hall Approach Road, London N15 4RX

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### **FINANCIAL TIMES BUSINESS NEWS** The executive newsletter for the pharmaceutical industry The Financial Times twice-monthly International Review of the Pharmaceutical Industry Pharmaceutical Business News is without doubt the essential digest that keeps decision-makers briefed on the vital moves that shape the global reporting and analysis of hard news from the world's pharmacentical markets; acquisitions, mergers, joint ventures and insight into the many developments in pharmaceutical companies 10 pipelines. latest company news and financial performance. ighly influential, in deput devocint and Market Profile features that provides inside information of drug companies both small and large. City Talk, the page that even the City cannot wait to read gives an informed round-up on what is moving drug company stock prices Please send me a free sample copy of Pharmaceutical Business News Published by Financial Times News etters, Pharmaceutical Business News represents the (normally available on subscription only). ultimate business tool for executive in the pharmaceutical and healthcare industries. The Financial Times Limited Registered Office: Number One Southwark Bridge, London SE1 9HL. Registered in England Number 980896.

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#### Self-help theme of the Other Economic Summit ble and replenishable resources

From Dr James B Thring.
Sir, The Other Economic
Summit runs alongside the G7 each year. Not informing your readers of its main message could bring much bigger sur-prises than BCCI or Mr Gorba-

chev's request. The message is: Help developing countries help themselves, using their own recycla-

(mostly labour and ambient energy) to achieve modest growth.

This strategy is more sustainable than the G7 approach
of lending money and high
technology. It requires less
external finance than buying
western output. The run on
money would be reduced; inter-

est and inflation rates should fall; world tension may be

Martin O'Regan,
Business Aides Associates,
BP 252,

The rationale for the financial community is that risk of "write-offs" would also be less ened. James B Thring. Brandon House,



# **FINANCIAL TIMES**

Tuesday July 23 1991



Nomura Securities chairman accepts responsibility for series of scandals

# Japanese securities house chiefs quit



Bowing out: Setsuya Tabuchi announces his resignation

By David Marsh and Quentin Peel in Bonn

ters of the Conference on Security and Co-operation in Europe (CSCE).

Pride of place also in his per-

ception of the new realities in Europe goes to the same organ-isation. This weekend, he spelt

out a vision of future European

co-operation involving a European Security Council – to

match the UN Security Council

– and European "green

berets" as a counterpart to United Nations blue berets.

lem that exists, there should be a European solution," he said

in an interview in his Rhine-

Mr Genscher, the arch survi-

vor of German politics and the

ultimate diplomatic wheel-

er-dealer of Europe, with 17

years as foreign minister

side office in Bonn.

For every European prob-

By Robert Thomson in Tokyo

rities, Japan's largest securities house, resigned yesterday to take responsibility for a series of scandals, including embarrassing links to a lawyer recently arrested for his role in

a stock-cornering scam:
Mr Setsuya Tabuchi, the
Nomura chairman and one of
the most influential financial
figures in post-war Japan, said
his resignation would show that the company genuinely regretted its improper behav-iour, which also included compensating favoured clients for trading losses and lending to a gangster group.

He announced the resignation of the vice-chairman, Mr Yoshihisa Tabuchi, who has already stepped down as president, and said they would both become "advisers" to Nomura. The two are not related. Setsuya is generally known as "Big Tabuchi", while Yoshihisa is "Little Tabuchi".

In announcing the surprise resignations, Mr Setsuya Tabureagnations, and Setsityal radic-chi said he wanted "to apolo-gise deeply to world investors" for the series of scandals that have shaken the Tokyo stock market and led to the disciplining of Japan's Big Four brokers

It is believed that Mr Tabuchi would have retained the

chairmanship had he not been cials have said they are not in cials have said they are not in favour of an SEC-like watch-dog, they have conceded that the system of "administrative guidance" needs to be replaced by transparent guidelines.

Mr Yukio Aida, a former Nomura vice-president, has become honorary chairman, but the commany said the two linked to a lawyer arrested ear-lier this month for allegedly receiving money from his client and from a rival company which had cornered the client's

shares and was negotiating a buy-back agreement.
There is no suggestion that
Mr Tabuchi was involved in
criminal activity, but he and but the company said the two posts vacated yesterday would remain vacant indefinitely. Nomura were embarrassed when he was identified as hav-As "advisers", the two Tabu-chis will lose their voting ing written a letter of introducrights, but retain links to

> Meanwhile, the compensa-tion scandal has widened to include medium and smaller securities houses, about 18 of which are reported to have reimbursed clients for trading

the company's senior manage-

Several houses, including the fifth largest, New Japan Securities, said yesterday they were conducting internal investigations, while the finance ministry is also examining the claims

ining the claims.

The Big Four houses have admitted compensating 229 still unidentified clients for a total of Y126.8bn (£566m) in losses between October 1987 and March 1990, and finance ministry inspectors have searched the companies for evidence that compensation continued beyond March last

#### Major sets agenda for new charter

By Philip Stephens, in London

MR JOHN MAJOR, the British prime minister, yesterday put the promise of a "revolution" in the quality of public ser-vices at the heart of his campaign to win the next general

But the plans in his Citizen's Charter for a further wave of privatisation and much greater choice and competition for voters drew a subdued response from consumer organisations and sharp attacks from the

opposition Labour party.
The 50-page legislative proposals contained more than 70 specific issues. At its centre are pledges to privatise British Rail and the London bus service, to erode the Post Office's monopoly and to accelerate the contracting out to the private sector of local authority ser-

Mr Major promised also that health service patients would be allotted guaranteed waiting times, parents provided with annual reports on their children's progress, and rail travellers given better compensation for poor service. He made it clear, however, that the measures did not mean that the government was prepared to

Details, Page 8 Editorial Comment, Page 14 Observer, Page 14

# A sudden burst of sunshine

The first thing to be said about the UK's remarkable and unexpected current account surplus last month is that it looks too good to last. The second is that it is nevertheless another piece of evidence for the economy eing on the turn; there is real improvement in volume as well. Excluding oil and erratic items, the volume index for exports was higher in the latest quarter than the index for imports, for the first time since 1987. For the whole of 1989, the same volume index for exports was 12 per cent lower than for imports. And for the first time in recent memory, the UK managed the remarkable feat in June of running a trade surplus with the rest of the Euro-

pean Community.
Looked at in detail, though, the improvement scarcely looks sustainable. The 45 per cent jump in car export volume compared with the same quarter last year must surely be a freak, given what is happening to car sales throughout Europe.

On the import side, the static performance is scarcely con-sistent with the equally unex-pected jump in UK retail sales. The two can only be reconciled in terms of de-stocking by the retail trade. And indeed, import volume of consumer goods other than cars in the latest quarter was down 9 per cent on the year before. As soon as retailers come to believe in the consumer upturn, that pattern is bound

to change.
On the other hand, imports of basic materials on the same basis were up 1 per cent, so there may simultaneously be an element of re-stocking at the manufacturing end of the economy. Both figures suggest that when the recovery gets under way the trade balance must come under pressure; or, at least, that earlier forecasts of a current account deficit of E7bn or so this year need not

be scrapped just yet. Taken in isolation, the retail sales figure showing volume in June 1.3 per cent up on May is not easy to reconcile with anecdotal evidence either from the CBI or from individual

Perhans the hest that can be said is that the picture is cer-tainly not getting any worse; though as the chart reminds us, retail sales have been going sideways for three years now. Even if there is some recovery in consumer spending, it may take some time to offset the continuing decline in capital

Overall, though, it seems increasingly clear that a dou-

FT-SE Index: 2,558.5 (+17.0)

UK retail sales 1985 86 87 88 89 90 91

ble-dip recession is no longer a threat, at least in the sense of a renewed downturn on the scale experienced in the third quarter of last year. This, in turn, raises the obvious question of whether the Tories will dust off their plans for an autumn election. Though the economy will doubtless be stronger next spring than now in terms of GNP, unemployment will still be rising and infiation may have bottomed out some months before.

Perhaps above all, there is the risk of missing the bottom of the interest rate cycle. The equity market, which hit yet another intra-day record yes-terday, may be scenting a political opportunity as well as a turn in the economy. It could well be right about the latter; the former still looks a lot

TV companies

It is hardly surprising if investors in UK television companies feel aggrieved these days. Two weeks ago, their screens were comfortingly blank, providing little or no clue to the level of bids mounted by ITV incumbents and their franchise challengers. Everyone, it seemed, was in the dark. In the last week, however, unconfirmed stories apparently detailing the offers in this and other newspapers have left a distinctly fuzzy minds. The sector, which many assumed would lie dormant until the Independent Television Commission formally disclosed the numbers in October, was one of the liveliest again yesterday, with Thames and its majority shareholder Thorn EMI hit by talk that it may lose its licence and Central and Scottish continuing their recent strong gains.
It is hard to rebut com-

FINANCIAL TIMES

plaints about a disorderly mar-ket, though the Stock Exchange and the ITC seem to be trying to do just that by burying their heads in the sand. Unfortunately, it is probably too late to do anything about it now. One reason for keeping the figures secret until the last moment was to make sure that those ITC officials assessing the programming quality of the various bids could take a wholly objective view. One has to wonder now whether reports that Granada has been outbid by the Phil Redmond consortium may not have an influence on the judges' thinking; but how much worse if the ITC broke its own embargo at this stage and left itself open to legal action later on.

There is just one area where the regulators could still act, and that is in directors' transactions. The board of HTV, for instance, has been conspicuous for its buying lately. Of all the extraordinary things about the bidding process, one of the most absurd is that those privy to such sensitive information should not in some way be con-

US airlines

Yesterday's \$310m offer for Pan Am by TWA and American has all the hallmarks of a nuisance bid. Mr Carl Icahn has played this sort of hand before. The oddity – but what makes the move one to be taken more seriously – is the participation of American, which seemed to have been hinting to analysts recently that it had enough international routes in its portfolio for the moment. Both companies, however, share an interest in forcing Delta and United to pay more for bits of Pan Am in what is clearly an airline buy-ers' market. The manoeuvre has more credibility for not being launched solely by a heavily borrowed company which is defaulting on its debt

and lease payments.
If the odds appear to favour Delta as the ultimate victor not least because its offer is likely to appeal more to Pan Am – the demise of the once leading US carrier will benefit that part of the industry which survives. The dismemberment will hasten the reduction in capacity and concentration which look like heralding a return to profitability in the US next year. With little sign of any pick-up in demand just yet, the next few months could be crucial in determining who will be around to enjoy the recovery when it comes.

#### behind him, is coming to terms with the realities of a new PRIDE of place in the office of Quite what that means for the integration process in the of central bank independence Mr Hans-Dietrich Genscher, Germany's foreign minister, goes to the solid brass bell with which he opened last EC he leaves less clear. He is adamant that the 12 member states must reach conclusions Europe without bloc-to-bloc be difficult to fulfil. It requires a delicate balancmonth's inaugural meeting of the Council of Foreign Minising act between his vision of a in their inter-governmental

Genscher's balancing act between a common Europe and the EC

'Need for closer CSCE integration'

common European home from the Atlantic to the Urals, shared among others with President Mikhail Gorbachev, and his simultaneous commitment to ever greater integra-tion in the EC.

His current passion is undoubtedly for the broader vision. Acutely conscious of the unification pains of bringing together the two halves of Germany, he is equally aware of the depth of divisions between eastern and western Europe as a whole.

To that end, he believes that the 35 nations of the CSCE must establish a whole series of common structures to breach the gap: a common traf-fic space, for example, and "single spaces" for science, technology, the environment, and for communications.

conferences on political and monetary union by the end of the year. Simultaneously, he appears to be hedging his com-mitment on the extent of that integration.
In the past, Mr Genscher has

irritated the Bundesbank by urging speedy progress towards European Monetary Union (Emu). But a combination of factors - including the strains affecting the D-Mark as a result of German unification now appears to have made him more cautious. Expressing unusually strong support for the Bundesbank's stance on Emu, he said: "The Bundesbank wants what I want - that we should not have less stability and that we should have an independent central bank." However, given the

scepticism about the principle

in other countries, he recogs that these conditions will Commenting on the financial strains in Germany following

tion for Mr Hirotomo Takei,

who cornered the stock and was recently indicted for mas-sive tax evasion, to Mr Toshi-mori Namiki, the arrested law-

In explaining the back-ground to his resignation, Mr Tabuchl said Japanese compa-

raducin said Japanese compa-nies generally had not played by internationally-accepted rules during the period of financial excess in the late 1980s: "The job of cleansing the house will be left to succeeding

He called for the establishment of a body similar to the US Securities and Exchange

Commission (SEC) to overse

the industry, and said the financial ministry's informal

guidance of securities houses

ministry are considering reforms, and while senior offi-

should be replaced by clear

Several committees in the

unification, Mr Genscher says he is "worried" about rising budget deficits. Significantly, he gives full backing to the choice of Mr Helmut Schlesinger to take over at the top of the central bank next month. Mr Schlesinger is a sceptic on Emu, but is regarded by M Genscher as the best person to defend Bundesbank commitment to monetary stability.

On the Soviet Union, Mr Genscher believes that Mr Gorbachev has good reasons to be satisfied with last week's meeting with G-7 leaders in London.
"The fact that he took part was a milestone in itself. The result is that a process has started whose logical ending would be the Soviet union's membership of the international financial organisations and its full inte-

gration in the world economy.

abandon its plans for strict control of public spending.

The proposals are designed to intensify pressure on the public sector to be more efficient by strengthening the rights of individual consumers. Private-sector utilities will also face closer scrutiny with a new bill designed to strengthen the power of their regulators. Mr Neil Kinnock, the Labour leader, attacked the charter as an admission by the govern-ment that the quality of public services had been run down.

Rogaly, Page 15

# De Klerk knew of secret Inkatha funding

THE political crisis in South Africa deepened yesterday when it was revealed that President F.W. de Klerk must have known that secret government funds had been channelled to the mainly Zulu Inkatha move-

The revelation of clandestine payments to Inkatha, the main black rival of the African National Congress (ANC), has damaged President de Klerk's credibility at home and abroad. But until yesterday it was not clear that he had known of the payments.

The ANC yesterday called for a full judicial enquiry into all secret funding. It restated its call for the resignation of Mr Adriaan Vlok, law and

order minister, but said this would not be enough to defuse the row. Gen Magnus Malan, the defence minister, and Mr Pik Botha, the minister of foreign affairs who has admitted authorising R250,000 (\$86,000) in payments to Inkatha, must also be investigated, it said, along with allegations of gov-ernment hit squads and the operation of a "third force"

within the security services.

Mr de Klerk's involvement was disclosed by Mr Peter Wronsley, the auditor general, who said the president and Mr Barend du Plessis, the finance minister, would have had to sign a final andit report of a government fund for so-called "secret services" which is budgeted this year at R380m. Pretoria has admitted that payments of at least R1.75m were made from this fund to Inkatha, and its allied trade union, the United Workers. Mr P.W. de Klerk vesterday

began a two-day meeting of his extended cabinet, which is likely to be dominated by efforts to limit the political damage caused by the scandal.

ANC officials said privately that they hoped to use the government's embarrassment to force concessions on issues which have been obstructing progress. They hoped Mr de Klerk would be forced to bring the security forces under independent scrutiny, to prevent what they say is government

collusion in the violence which has left 2,000 people dead in the past year.
Mr Vlok has said he would

"reconsider his position" as a

minister if he proved an obsta-cle to negotiations on a new constitution. He was to discuss his political future with Mr de Klerk at the cabinet meeting. But the Auditor General's comments make clear that cab-inet responsibility for the affair extends beyond Mssrs Vlok and Botha. If Mr de Klerk decides to sack Mr Vlok, he could face the charge that he has merely created a scapegoat in an affair for which he takes ultimate responsibility.

Background, Page 4

# Winding-up delayed

Continued from Page 1

in the eight years to 1985.

Much of the dealing was done through the names of cus-tomers of the bank - a fact which BCCI covered up in part by paying \$32m to Mr Said Ziaudin Ali Akbar, the former manager of its treasury operations, "to prevent him disclosing the true position."

BCCTs losses were covered up through a complex series of fictitious loans, unrecorded deposits of \$600m and dealings in its own shares through nominees to manufacture profits.

Other banks, as well as some of BCCI's biggest customers, helped in the cover up, according to Price Waterhouse.

**WORLDWIDE WEATHER** 

# Major outlines terms of BCCI inquiry

By Ivo Dawnay, Political Correspondent, in London

THE BRITISH prime minister tried to calm the growing political storm over the BCCI affair esterday by announcing that Lord Justice Bingham will head an inquiry entitled to call on himself, other ministers, the Bank of England and the secu-

rity services. Giving a categorical assurance that he knew nothing of a "very sophisticated and serious" fraud in the bank until informed by the Bank of England on June 28, Mr John Major said: "Nothing and no one will be held back."

His statement did nothing to mollify Mr Neil Kinnock, leader of the opposition Labour party. He claimed that Mr Robin Leigh-Pemberton, governor of the Bank of England, had told an all-party group of

MPs on Thursday that Mr Major, when he was chancellor of the exchequer, had been kept "fully informed of all developments" concerning the troubled bank.

Mr Kinnock said: "This is a matter of ministerial responsibility and ultimately the responsibility of the premier." Earlier, responding to an emergency question from the Labour leader, Mr Major had spelt out Lord Justice Bingham's terms of reference as: "to inquire into the supervision of BCCI under the Banking Acts; to consider whether the action taken by the UK anthorities was appropriate

and timely; and to make recommendations". The inquiry would have access to "all relevant papers

and officials" and its conclusions would be made public. The prime minister's efforts to quash suspicions of a high-level cover-up met short shrift from Mr Kinnock. In reply to the announcement, the Labour leader said auditors'

reports in March and October

of 1990 had unveiled "widespread irregularities." He claimed there was "a substantial reason to believe" that in January the Bank and relevant government departments had received a formal report that BCCI was linked to terror-

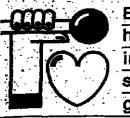
He said: "It would indeed be strange if the government was not aware of repeated reports from Price Waterhouse of very serious and continued irregu-larities in BCCI, of the money laundering cases in the US and of information available from security services about practices at the BCCL"

In an angry response, Mr Major said: "You are muck-raking and you know it" - provoking an explosion of protest from the Labour bench Last night, the Bank said:

"The governor certainly did not intend to give any impression that the chancellor is briefed other than in general terms on major supervisory developments and issues. "As the PM indicated in the

House today, the governor would not have told the chan-cellor about individual reports on individual cases and would not have thought it necessary to do so. Day-to-day supervision is a matter for the bank."

#### THE FINANCIAL TIMES twice-monthly newsletter on the International Biotechnology Industry Biotechnology Business News' comprehensive, objective and reliable information is the ultimate business tool for decision makers with need to be informed of developments in the rapidly changing field Each issue of Biolechnology Business News includes: Global reporting and hard analysis of business strategies and research activities of biorech companies, large and small. Scrutinises areas and single countries and the current status of their market place for biotech companies and products. Detailed coverage of strategic trends within industry, government and supra-national exclusive news and indispensable appraisal of • financial and commercial results research and scientific programmes product launches regulatory findates. Entrained by the tog beauting a mass represent a slogg Biddiness News is the excential digest of accompanying the industry's emergence into FT 7/91 Tel. Clienty McNemers, Room 405 N Marking, Francial Times Nevelector Times House, Southenplon Sweet, Lighton WCZE 7114, England Tel-031-240 7391 Pay: 071-240 7946 Tel-02-240725 BUSING G dax: 296926 BUSINF G



**Economic recession** has not touched the industry. Yet while sales and profits are growing fast, soaring

R&D costs and government moves to hold down health spending are forcing companies to seek partners for merger, acquisition or strategic alliance, writes Clive Cookson.

# Successful but cautious

EXECUTIVES in the pharmaceutical industry are pharmaceutical industry are asking themselves with increasing nervousness how much longer the good times can last. For how long can the industry go on pushing up profits by 15 per cent a year, regardless of the external economic crede?

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nomic cycle?
Old-timers point out that its Cassandras were predicting a gloomy future 10 years ago, when drug development times were increasing rapidly, new regulations threatened to strangle innovation and some scientists were saying that it would soon be virtually impossible to discover useful new drugs because all the best ones

had already been found. Yet the 1980s turned out to be a period of unprecedented prosperity for large drug companies, almost regardless of their product line. Many innovative new products were launched, and even the relatively poor per-formers have been highly prof-itable compared with their counterparts in science-based industries. For example, most of the leading US computer manufacturers of a decade ago

- Burroughs, Sperry, Honeywell, NCR and Control Data have fared worse than the less successful US drug companies

the such as Pfizer. Sterling Drug

There is a striking contrast, then, between the current suc-cess of the \$180bn-a-year world pharmaceutical industry and its fears for the future, which are driving companies into a variety of mergers and alliances. The concerns include:

Rapidly escalating research According to the US Pharma-ceutical Manufacturers Association, the cost of developing a new drug has risen from an average \$125m in 1987 to \$220m in 1990.

Growing pressure to cut the price of medicines. Drugs are a tempting target for govern-ments wishing to restrain soaring health-care costs, although they represent only about 10 per cent of health spending and can actually save money if used sensibly.

A switch from branded prescription drugs, the source of the industry's prosperity, to non-prescription "over-the-counter" medicines on the one hand and unbranded "generic" drugs on the other.

The industry's recent combinations and alliances - the partnership between Sanofi and Sterling, Roche's acquisi-



Research in Wellcome's diagnostics division focuses on kits to detact viruses and bacteria,

tion of Genentech, Merck's joint venture with Du Pont, and the Rhone-Poulenc Rorer, SmithKline Beecham and Bristol-Myers Squibb mergers -are driven by the feeling that only large global companies can spend hundreds of millions of pounds a year on R&D to maintain a flow of new drugs innovative enough to make large profits in the price-conscious pharmaceutical markets

of the 1990s. And only global

marketing operations can push new drugs on to all the world's main markets quickly enough to make a good return before their patents run out.

"We tend to think that our industry is dominated by large global companies," Robert Cawthorn, chairman of Rhône-Poulenc Rorer, told this year's Financial Times World Phar-maceuticals Conference. "Nothing could be further from the truth. There are literally

companies in the world, and the regional companies cur-rently dominate."

The pharmaceutical industry is certainly far less concentrated than other manufacturing sectors such as aerospace, cars, computers and telecommunications equipment. The largest drug company, Merck of the US, has only just over 4 per cent of the world market; and three more, Bristol-Myers

Squibb of the US and Glaxo and SmithKline Beecham of the UK, have over 3 per cent. According to Mr Cawthorn, a

2 per cent share of the world market gives a pharmaceutical company sufficient "critical mass to compete effectively" on R&D and marketing. Twelve companies now have critical mass by that definition.

Drug companies in the second tier with 1% to 2 per cent of the world market, including ICI and Wellcome in the UK, maintain that they are large enough today to compete with the giants on R&D and marketing. But concern about their future competitiveness as solo players is prompting them to look actively for partners. Over-the-counter and generic pharmacenticals are even more

fragmented than the mainstream prescription drugs industry. Mr Olivier Teirlynck, of McKinsey & Company, who has studied the European OTC market, says that of more than 15,000 registered brands only 10 can be bought in seven or more countries. And even the leading brands suffer from widely divergent national regulations; for example, anyone can buy the Vicks-Sinex cold remedy in British supermarkets, while in Germany it is sold only in pharmacles, and in France it is

available only on prescription. The market for OTC drugs, also known as self-medication, is worth an estimated \$8bn a year in Europe and \$25bn worldwide. It. too, is consolidating rapidly. Recent OTC deals include Roche's purchase of Nicholas Labs from Sara Lee, and a joint venture between Merck and John-

Most experts predict that OTC sales will grow faster than the prescription drug market over the next decade, and some enthusiasts go so far as to predict that the two sectors could be similar in size early in the next century.

Some pharmaceutical companies, such as Glazo and ICI, have a corporate policy to avoid the OTC market. They recognise that it requires skills in selling directly to consumers and is very different from the medically-oriented marketing of prescription drugs. Another crucial difference is that many leading OTC brands have been on the market for several decades, while the money-spinning prescription brands are much more modern. But many other drug compa-nies have a stronger tradition

of consumer selling, including SmithKline Beecham, Bayer, Warner-Lambert and American Home Products, and they are competing to increase OTC sales. Some best-selling drugs, such as SmithKline Beecham's ulcer treatment Tagamet, have a good enough safety profile to offer the prospect of a switch from prescription-only to OTC as they lose patent protection. As the European and American drug companies manoeuvre for strategic advantage, they are looking anxiously

dozen Japanese pharmaceuti-cal companies are preparing to break out of their \$30bn-a-year home market and take on the western companies in the ning to set up research and manufacturing operations out-side Japan. Examples are Yamanouchi's research centre. in Oxford, and manufacturing plant in Ireland, and Eisai's research institutes in London

over the eastern horizon. A

At present, drugs discovered in Japan are generally sold overseas by foreign licensees. But, as part of their globalisation strategies, Japanese com-panies plan in due course to establish their own marketing operations in other countries.

Today the Japanese have 45 per cent of their own pharmaceutical market and 2 per cent of the European and American markets. Given the long development times of the pharma-centical industry, it will be well into the next century before Japan's share of the western market could reach 10 per cent - and some observedoubt whether it ever will.

The Japanese are looking in their patient, polite way for overseas partners. For example, David Friend, chief executive of ICI Pharmaceuticals, have approached his company about an international alliance, "but we've always said that we are not really inter-ested". He believes that the Japanese would gain much more from such a partnership than ICL They would be using us as a way of entering the

#### IN THIS SURVEY

#### The first year of a company that can claim to be a world player

☐ Rhône-Poulenc's acquisition of 68 per cent of Rorer has produced a pharmaceuticals operation which can boast sales that top \$3.6bn and an R&D ranked in the top three in Europe, and has vastly improved its presence in the US, the world's largest market. As RPR prepares to celebrate its first anniversary, the marriage is analysed on Page 5

#### **ALSO**

☐ Restructuring the industry: the latest joint ventures could become a model for the rest of the

☐ Generic drugs: what happens when the patent runs out?

☐ R&D: British-owned groups believe that, by better planning and co-ordination, they could reduce clinical development tim

☐ Marketing: both the prescription and OTC sides of the industry are concerned about an EC

draft directive ☐ Regulation: companies are having to justify the cost-effectiveness of new drugs, showing that they reduce the time patients

spend in hospital . ☐ Distribution: the wholesalers set the new

Imagery: the public seems to like the industry, even though it knows relatively little about it ....

☐ Manufacturing: the industry is poised for aignificant change ...

# IT TAKES MILLIONS OF WORDS TO WRITE ONE PRESCRIPTION





But the documentation necessary to gain approval for a new medicine is only one sign of the enormous intellectual and financial effort involved.

In fact the latest figures show that as well as the dedication of thousands of scientists, it takes, on average, ten years and costs £150 million to bring one pharmaceutical compound to the market.

Glaxo has over 6000 highly qualified people in Research and Development worldwide. New research complexes were recently opened in Italy and the United States and another is nearing completion in Japan part of the programme to expand R&D internationally.

Our expenditure on R&D has grown 16 times in the last ten years and now approaches £500 million a year.

The enormous benefit this long term investment brings to individual patients and to national economies is hard to quantify. However, the effective use of prescription medicines plays a vital part in keeping people out of hospital and operating theatres, reducing pressures on both healthcare

services and budgets alike.

But the massive investment programmes necessary to continue the research and development of new medicines can only flourish in the right climate.

A climate that rewards and protects the intellectual efforts involved.

A climate that recognises the need for

And that's a prescription that will help us all.

WORLD LEADERS IN PHARMACEUTICALS

However, despite growing research-and-development budgets - R&D expenditures have risen 15 per cent per annum since 1985 - there has been a marked drop in research productivity. The number of new drug applications submitted has actually decreased by

about 10 per cent every year.

According to the US Pharmaceutical Manufacturers Association, the cost of developing a new drug has risen dramatically – from an average \$125m in 1987, to \$230m in 1990.

The industry which was once considered a stable one. with the same 20 or 30 companies remaining market leaders for the past 25 years, took a giant shake-up following the events of the period 1988 to

One leading UK drug indus-try analyst called it merger mania, while another described it, more conservatively, as a consolidation of the industry. No fewer than 15 large mergers were reported or completed during that period, leaving the stock market asking who or what will be next?

The merger process was on a global scale, though most of the deals were in the US, or involved US companies, and

MONTH

that it would for the first time

produce a generic (unbranded)

ingenious moves made by

research-based companies to

hold on to as much as possible

of the market for their best-

selling products after the

beta-blocker heart drug, in generic form (under the chemi-

cal name atenolol) in the US

when the main patent runs out in September. The UK com-

pany sold £650m worth of Ten-

ormin last year – half in the

ICI will supply Tenormin, its

patents run out.

Restructuring the industry

# Alliances offer a model

are helping to reshape the US pharmaceuticals industry by reducing the number of independent manufacturers and bringing foreign ownership. Those companies that remain are looking for a friendly partner, and are taking moves to install takeover defences and to initiate a plan of survival.

"In sharp contrast, the first year of the new decade has been a year to digest," says Robin Gilbert, analyst at James Capel. "The obvious companies got involved in mergers, but now the industry sitting back and digesting the outcome "

In 1990, only two acquisitions were over \$500m: Rhone-Poulenc's \$3.3bn fusion with Rorer, and Roche's \$2.1bn acquisition of Genentech. Two of the biggest deals of 1990 were not acquisitions at all, but joint ventures: Sanofi's joint venture with Sterling Drug, and Du Pont's joint ven-

The Sanofi-Sterling alliance provides an innovative solution to both companies' com-petitive and financial pressures. An important aspect of it is that it does not involve any exchange of funds between the parties or the goodwill-depreciation that would result in dilution of per-share earnings, the companies say. This is said to have been made possible by the comparable sizes of the two companies and their geographical and research

omplementarity. "The alliance will create a new awareness of the Sanofi name in the US, and bring considerable R&D synergies together," said Mark Tracey, analyst at Paribas Capital. "The deal could be the forerunner of Sanofi taking eventual control of Sterling by 1995," he added.

It seeks to preserve each partner's cultural identity and financial capacity. Basic research will remain indepen-dent, with the alliance having exclusive rights to the two companies' pipelines. Certain development costs will be shared. The production and marketing of ethical drugs will be conducted jointly under the name Sanofi Winthrop, for which two territories are created. One of these ventures, to be 51 per cent owned by Sanofi, will be responsible for Europe Africa and most of mainland Asia. The other, 51 per centowned by Sterling, will cover North and South America and most of south-east Asia.

Each region will be run by strategic management committees, co-chaired by management from both companies. The planned structures will allow each company to maintain earnings derived from existing operations, while all synergies and future operations will be shared.

"It will work and it will work better than a merger," was the joint message expressed by two very enthusiastic chairmen: Sanofi's Jean-Francois Dehecq, and Sterling Drug's, Louis Mattis, in Paris recently.

Commenting publicly for the first time on the alliance, both said they were even more con-vinced that their vision to form

an alliance was the right one. This alliance "makes sense, it's smart to do business this way," Mr Mattis said. It was a pioneering venture that would

show the drug industry a new

Mr Dehecq said: "The alliance was made possible by the coming together of two philosophies and a determination to make it a success." The second joint venture

between Du Pont and Merck & Co was more surprising at first glance, because the two partners could not be more different. Du Pont had spent heavily on R&D but was not getting a just return, due to its limited development skills to turn projects into products. different issue, managing its large R&D operation. It also research supremacy from the new Bristol-Myers Squibb (BMS) operation. BMS could now spend at Merck's R&D expenditure level.

Still partly a product swap arrangement, Du Pont Merck Pharmaceuticals gives Du Pont the assured products and devel-opment capabilty it needs to finance and create an international sales operation, which in turn would subsidise a larger

The leading pharmaceutical companies Growth 1990/89 1990 (£m) country 3,610 Merck B-Myers Squibb US US UK 2,970 Glaxo SmithKline Beecham 2.810 2,600 Germany Hoechst 2,580 2,360 Ctba-Geigy Switzerland 2,260 US 2,250 Switzerland 2.090 Eli Llily Germany 2,070 10.7 2,030 France Rhône-Poulenc Rorer 1.950 Switzerland Japan 1,490 US 1,370 Marion M-Dow 1.360

research programme. Merck sees the joint venture as a par-tial answer to its own greatest R&D difficulty, managing the continuing growth of its superb research programme.

One long-term challenge for both companies will be managing the structural competition between parent and joint ven-ture, both as worldwide competitors and as co-marketers in Europe. Amid the restructur-ing that has swept the industry, there have also been some

more fundamentally important strategic alliances that have

These are joint ventures, licensing agreements and co-marketing and co-promotion deals, which are now becoming the norm rather than the exception with new production launches, said Martyn Postle, pharma-ceutical consultant with KPMG Peat Marwick. They were usually negotiated on a country by-country basis, he added. Although they did not hit the headlines, in the long term their impact was likely be a cornerstone to growth and

development. What is the future shape of the industry? Sam Isaly, of Mehta and Isaly, New York, said: "Early evidence shows that the few mega-mergers that have been completed have been a stunning success, and we auticipate further duplica-

tion. But there will be more of ; the Sanofi-Sterling deals." In the UK, the question being asked is: what happens to ICI's pharmaceutical operation? There has already been much speculation, but until Lord Hanson makes a move the market can only guess.

the market can only guess.

A similar problem exists in
the US, where ScheringPlough, Syntex, Warner-Lambert and Upjohn (everyone's favourite takeover candidate) are all vulnerable to predators seeking to enlarge their operations. Perhaps one or more of these will make a sizeable purchase themselves, or even a major strategic alliance.

The latest joint ventures are different, and give a fresh approach to current problems. If they succeed, they could become a model for the rest of

Alan Archer

Rditor, FT newsletter Pharmaceutical Business News

#### Generic drugs

# When the patent expires

"stop the loss of business at the 30 to 40 per cent level". ICI's generic atendol, made at its Puerto Rico factory, will initially be priced just 15 per cent below branded Tenormin. But the price differential will almost certainly increase when cheaper generic competitors

A drug which has been off-When a blockbuster drug patent for several years may cost as little as one quarter as much in its generic form as in its original branded version. protection, the manufacturer normally loses 50 per cent of its sales to cheap generic com-One reason why generic drugs are relatively cheap is petitors within two years. ICI's strategy involves not only that their manfacturers do not have to bear the high research. manufacturing its own generic atenolol but also providing an enhanced service — including, for example, a monthly newsdevelopment and marketing costs of the manufacturers of the original branded equivalents. Another is that generic manufacturing is a highly comletter - to patients who stay with full-priced Tenormin. Mr David Friend, chief executive petitive business with low profit margins, while the research-based pharmaceutical of ICI Pharmaceuticals, hopes

industry is one of the most profitable of all manufacturing

Compared with the increasingly global research-based companies, the generic indus try remains fragmented. Most generic drues are still made by small local companies, multinationals also own generic companies

Not surprisingly, generic manufacturers have made most progress in countries where the price of branded drugs is highest. They have more than 25 per cent of the US market (though the Ameri-can industry has been hit by a scandal involving irregularities in the Food and Drug Administration approvals process for

In most of northern Europe, generics have at least 10 per ceutical market. In southern Europe, where governments hold down drug prices, their share is only 1 or 2 per cent. UK sales of generic drugs were worth about £210m in

1990, according to Mr Alan Smith, secretary of the British Generic Manufacturers Association (BGMA). That was only 10 per cent of total pharmaceu tical sales by value, although 43 per cent of all NHS prescriptions were for generics. The disparity shows how cheap generics are: their average cost per prescription is £1.42, compared with £6.77 for a branded

tions filled by generics fell from 95 per cent at the birth of the National Health Service in 1947 to a low-point of 20 per cent in 1982. Generics have picked up steadily since then
- and were given a special

boost in 1985, when the government introduced a "selected list" of medicines that doctors were allowed to prescribe on the NHS. Mr Smith believes that, given fair treatment by the government, generics can fill more than 60 per cent of all UK prescriptions by the mid-

Last year, when 43 per cent of prescriptions were for generpatented branded drugs and the remaining 50 per cent were for off-patent branded drugs. Mr Smith says that about half of the prescriptions currently written for off-patent branded drugs could be replaced in practice by the equivalent generics; the other half involve drugs that are too specialised, too complicated or too low-selling to make generic manufacturing worthwhile. The UK generics industry

claims that every i per cent swing away from branded prescriptions saves the NHS £20m a year. The government puts the saving closer to £10m a

But in two significant areas the UK government is obstructing the spread of generic prescribing, according to the

■ One is its refusal to pay for the NHS to follow other European health services and adopt "original pack dispensing". Current UK practice is for generic manufacturers to sup-ply drugs in bulk packs, from

which the pharmacist pours a liquid or counts tablets into a smaller container. OPD means supplying medicines in readyto-dispense sealed packs. The BGMA says OPD would give doctors the confidence to prescribe more generics – and this switch from branded drugs would more than cover the additional packaging costs of OPD (estimated at £25m a

The other issue upsetting

the generics industry is a radi-cal change in the charging system of the Medicines Control Agency, announced last month. The MCA, which licenses drugs in the UK, is to cut the one-off charges for reg-istering a new medicine, and introduce an annual service charge for each medicine a company sells. The effect is to penalise generics companies, which manufacture a much larger number of drugs (typically 250 to 300) than the

research-based companies. Mr Smith says the new MCA charges will cost the generics industry £1.5m a year - a significant burden for a group of companies whose overall prof-

The UK generics industry consists of eight substantial manufacturers - five of which made net losses last year. In addition, there are about 40 small generic companies (with sales below £10m a vear). However, the UK industry is

now restructuring. There were two significant moves last year. Evans Medical and Thomas Kerfoot came together in the Medeva group. And the worldwide pharmaceutical merger of Rhône-Poulenc of France with Rorer of the US brought together their two UK generic subsidiaries, Berk and APS.

The effect of those two mergers will be to reduce the number of significant independent players in the UK generics market from eight to six. The other four are: CP Pharmaceuticals, part of the Fisons group; H.N. Norton, acquired by Ivax of the US last year; Cox Pharmaceuticals, owned by Hoechst of Germany, and Generics UK, part of the worldwide chain of the Tabatznik family of South. Africa.

Clive Cookson



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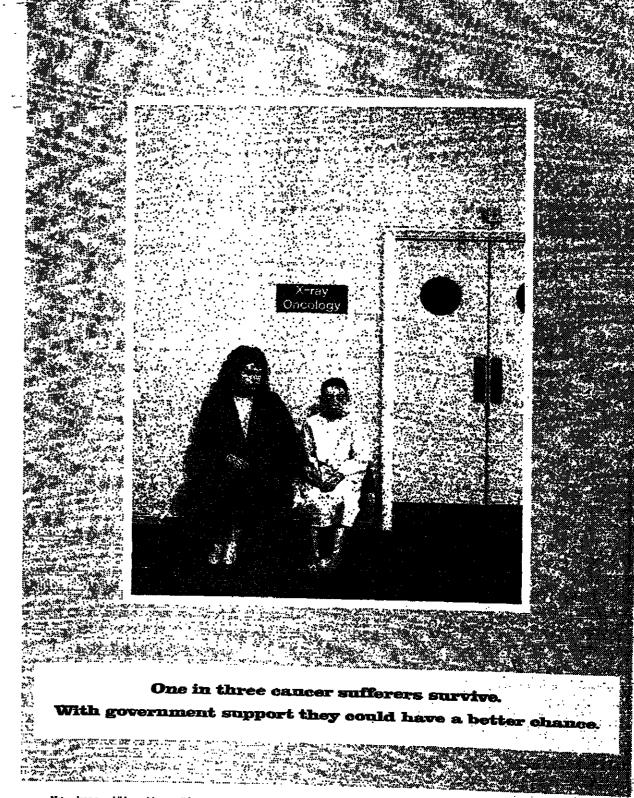
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R&D: the big British-owned groups believe that better planning and co-ordination can reduce clinical development times

# UK centre plans to be a global influence in the 1990s

MEDICAL DIRECTORS of 55 major pharmaceutical companies in Europe, the US and Japan have been asked to help in a British study to try to identily the bottlenecks in clinical development which, since the 1960s, have helped to triple the total time it takes to develop a

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new drug.
This follows a pilot study by the Centre for Medicines Research, in which medical directors from six UK-owned, research-based pharmaceutical groups reveal that the climical development phase has extended from three years in the 1960s to an average of seven years in the 1980s. Clinical development is the

nost protracted and costly of the several phases of new drug development. The Centre for Medicines Research, mainly funded by the Association of the British Pharmaceutical stries, at Carshalton, Surrey, believes tougher regulatory demands are not the only reason for the increasing cost of this phase. It has identified two

The need to produce clinical dossiers for international registration; and

The extra clinical data required to satisfy international regulatory requirements, compared with the 1970s.

But the British six believe that, by better planning and co-ordination, they could reduce clinical development times. In the US, the centre finds, to-

tal drug-development time lengthened from an average of 6.5 years in the 1960s to 14 years by the early-1980s, with the clinical development phase taking 60 per cent of total devel-opment time. The situation is better in Europe, where data from Belgium, France, Italy and Sweden on development times shows that they were averaging between eight and 10.7 years in the late-1980s.

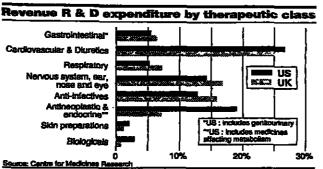
The Centre for Medicines Research, directed by Professor Stuart Walker, plans to become a major resource for the international pharmaceutical industry by the mid-1990s. To this end, it is internationalising its top management. It has recruited Mr Pierre Douaze, head of Giba-Gigy's pharma

division in Basle, to represent all three major Swiss drug companies on its policy committee. In spite of the industry's development difficulties, 25 new chemical entitles were introduced to the UK market in 1990, of which 16 have been devel-

oped by European companies This compares with 23 new approvals for the US market, of owned companies and only-six

owned companies and only-ax from European firms.
Of the 25 new products intro-duced in the UK, six are cardio-vascular drugs, six are anti-in-

How clinical development has grown



remained at the forefront of

international research in anti-

body engineering, notably

through the research of Dr Greg Winter, of the Medical Research Council's Laboratory

of Molecular Biology. The MRC, which hopes to benefit from

royalties on this research, asked CEST to show how the

world valued the new technol-

CEST concludes that "anti-

emerging small-company sec-

tor." It believes the technology

fectives, and three are for treating cancer. Ondansetron, from Glaxo, is a selective 5HT3-receptor antagonist for the control of nausea and vomiting associated

with cancer treatment.
It is also showing possibilities as a treatment for memory loss. product to receive approval was epoetin alpha, a recombinant human glycoprotein hormone from the Swiss company Cilag, used for treating anaemia in patients on dialysis where it can avoid the need for blood

"Biotechnology does not always lead to profits – it can lead to losses," a researcher for the Centre for Exploitation of Science and Technology (CEST), the London-based (CEST), the London-bas think-tank formed by 18 of Britain's research-based companies, including Glaxo and ICI, has commented this spring. Dr John Savin went on to mention the consumer-resistance from national health services to new biotechnology drugs - the for example - because they were far too expensive Well-known examples include the genetically engineered versions of TPa, the clot-busting

Nevertheless, Dr Savin has written for CEST a study\* of the commercial importance of the latest techniques of blotechnology, which predicts that it will underpin sales worth \$50n a year by the end of the decade The seven disease sectors expected to respond to therapeutic antibodies include some of the more intractable diseases such as Aids, arthritis and can cer, and are shown in the accompany chart.

Antibody engineering can be characterised as third-genera-tion biotechnology, still at the arch stage and generating negligible sales at present. Antibodies are agents that can hind to and neutralise foreign molecules (antigens).

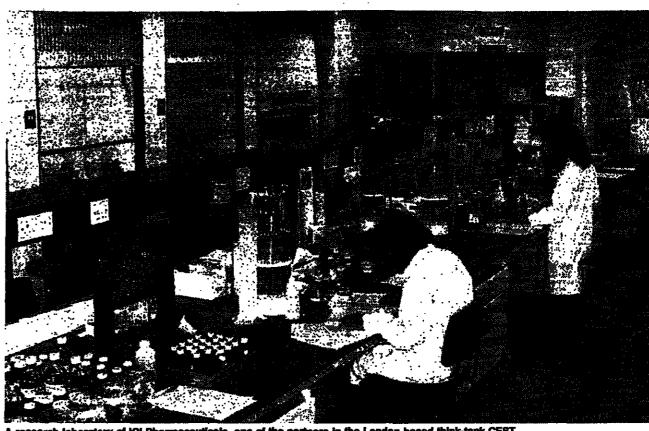
The aim is to achieve both high specificity and a very tight bond. Antibody engine genetic manipulation of anti-bodies - can improve both fac-

will best be commercialised through new start-up compa-nies to develop the initial dis-coveries, which will then form alliance with major pharmaceu-tical firms. It also concludes that the UK is best placed of all European countries to launch such research firms, and can develop a national competitive advantage this way.

But CEST finds the UK lead in fundamental antibody engineering to be very narrow, and forecasts that the US may be first to make wholly human monclonal antibodies. It identifles such biotechnology research firms as Genex and antibodies in the mid-1970s, and Cambridge scientists have Cytogen, and notes that the MRC itself has licenced 22 companies to work in this field.

> It expects the highly innovative culture of the US to reap greatest benefits from antibody engineering, leaving the UK with an estimated 7-8 per cent of the market by the year 2000, worth about \$400m. It might add another \$100m from sales of radio-isotopes attached to anti-bodies and from royalties on

body engineering is a critical strategic research area, capable of benefiting the UK economy \*The value of antibody engineering technology to the UK. Published by CEST, 5 Berners Road, through technology transfer to existing major UK pharmaceuti-cal companies and to the



David Fishlock A research laboratory of ICI Pharmaceuticals, one of the partners in the London-based think-tank CEST

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Foresight, for business.

PHARMACEUTICAL companies have to push their products through a thicker forest of safety and efficacy regulations than any other industry. Increasingly stringent regulatory requirements are a prime reason why the time taken to develop a new drug increased from an average of three-to-four years, in the early 1960s, to 10-to-12 years in the

There are encouraging signs that governments are now beginning to hack back the jungle of safety regulations, particularly by harmonising different national requirements. And drug-develo times are falling slightly from the 1980s peak.

On the other hand, companies now face a fast-growing new regulatory forest, sown by governments' determination to

Companies have to justify new drugs' cost-effectiveness by showing they reduce time spent in hospital

hold down soaring health

"Over the last couple of years, the requirements for get-ting the *price* you want have increased enormously," says Ms Linda Bilmes, of Boston Consulting Group. "In addition

BOTH THE prescription and industry are concerned about a European Commission draft directive on drug marketing.

The over-the-counter (OTC) drugs industry reckons that it has been the pawn in a long-running fight by the European Parliament to gain more power or part of a wider move among EC groups to restrict advertising throughout the

A parliamentary committee made hundreds of amendments to the directive which the industry saw as an attempt to han the advertising of non-prescription pharmaceuticals by the back door, committee members complained of trade body over-lobbying, as the industry and consumer groups tried hard to get changes; and last month the Commission refused to accept nearly all the amendRegulations: governments are starting to hack a way through the safety jungle, but ...

# Health-cost cuts are a new inhibition

to their traditional medical . This is particularly important for drugs which are not clear to put together an economic medical breakthroughs but to put together an economic sier – which is becoming a

major regulatory hoop."

Companies are having to justify the cost-effectiveness of new drugs, for example by showing that they reduce the time patients spend in hospital.

incremental improvements on what is already on the market. Countries that have recently introduced new pricing regulations include the Netherlands,

Germany, Australia and Can-

ada. It is not yet clear whether

development times, but they will certainly add to the costs of introducing a new drug.

Companies are having to bal-ance the cost of delaying an introduction, while they gather economic data, against the risk that the drug will be placed in a lower price category without

Meanwhile, conventional medical regulations are being harmonised both within the European Community and on the global level.

since 1965 has brought some harmony to European drug-lic-

trol Agency one of the fastest performers). And, as the Econ-A stream of EC directives omist Intelligence Unit pointed out in a recent report on Europe's pharmaceutical ensing procedures, but signifiindustry, the emphasis in criteria may differ. For example,

the UK and Denmark place most weight on controlled large-scale clinical trials, while ND 08575ND Germany and the Netherlands emphasise the pharmacology of new substances. The final form of a harmonised European licensing system is not yet clear, though the

> testing and approving new The centralised route All products derived from blotech-

central European Medicines Agency by 1993. There would

then be two routes for sefety

sion wants to set up a

length of delays in approving medicines varies considerably (with the UK Medicines Con-

nology or made by biological methods, including vaccines. would have to be tested by the new agency. Companies could also use the central agency, on a voluntary basis, for licensing conventional chemical drugs. tary groups are seeking to ban

advertising of certain products not advertised in their member

states. The move to ban tobacco

advertising, introduced last

month, is an example, she says. Sheila Kelly, of the Proprietary Association of Great Britain, the UK trade body, thinks that MEPs' frustration at the Parliament's lack of power leads them to try to put their stamp on directives by adding lots of detailed amendments. She points out that similar moves have been made on other directives. The Parliament's opinion can be ignored by the Commission and Council

This is essentially what happened last month. As Mr Collins had hinted was likely, the full Parliament threw out many of the amendments - and Martin Bangemann, vice-president of the European Commission, promptly announced that the only amendment that the Commission would accept was the compulsory reference to read the label and leaflet. This was in the original Commission proposal and is used by most EC

One remaining wrinkle, as far as the industry is concerned, is the demand that tion the symptoms. Ms Kelly is confident that this will be overturned: "I think that was just a mistake. There is general recognition that it's just plain

Now the directive moves on to the Council of Ministers' working party, where further lobbyists will try to iron out the wrinkle. But one is left wondering what the point is of the committee spending a lot of time and effort, and getting the industry into a stew, to achieve very little. Perhaps the inter-governmental conference con-sidering the EC structure should take note.

**Elisabeth Tacey** 

■ The decentralised route. The 12 existing national agencies would still be available to license conventional drugs. A company given approval in one country could then apply to other member states to accept this decision, on the principle of mutual recognition. If another country refused to accept the original decision, and the two national agencies concerned could not sort out the disagreement, it would be resolved by binding arbitration

The first formal international conference on harmonisation will be held in November

through the central agency. The decentralised route

would be a strengthened version of the voluntary system for "multi-state" drug applica-tions which the EC has operated since 1986, through the European Committee for Proprietary Medical Products.

This has not worked well, because national regulatory igencies frequently object to submissions from other countries and the system has been plagued by long delays. According to a recent EC report, one application had not been settled after almost four

On the global level, the first formal international conference on harmonisation will be held in Brussels in November. It is being organised jointly by the BC, the US Food and Drug Administration and the Japanese Ministry of Health and Welfare, and by several trade associations representing the international pharmaceutical

Total harmonisation would mean that a company would need to carry out only one set of scientific tests, animal experiments and human trials, in order to apply to register a new drug anywhere in the

In practice, some differences in clinical requirements willsurvive because medical practice and social conditions vary so much in different parts of the world. If one country insists on special clinical requirements, however, these must be based on rational criteria. Japan will no longer be able to insist that any new drug be tested on Japanese patients before it can be considered for approval.

The ministry of health and welfare, in Tokyo, has long been notorious for maintaining very different standards from the rest of the world - less to protect Japanese patients than to protect Japanese drug com-panies from international competition. But that attitude has changed remarkably over the last five years or so, as the Japanese companies have sought to expand overseas.

There are no global esti-mates for the total savings likely to come from bringing all drug licensing requirements into line. But the Centre for Medicines Research in the UK recently looked into one particular issue, the duration of animal toxicity studies. It concluded that, apart from carcinogenicity testing, there was no safety advantage in continuing toxicity tests for longer than six months.

The European Community has already adopted a six-month duration for toxicity testing, but the US and Japan insist that animal tests contimue for 12 months. The Centre for Medicines Research estimates that if the rest of the world comes into line with the EC on just that one require-ment, the industry will save \$100m a year - and use 35,000 fewer laboratory animals.

\* . . ---

#### Marketing: anxiety over EC draft directive

# Ban sought on gifts to doctors

still considers part of the direc-tive illogical and is seeking

Meanwhile, the commissioners have turned their fire on the relationship between doctors and drug companies' sales representatives – always a sen-

The directive, one of several on pharmaceutical trading in the EC, seeks to ban all "giving and receiving of gifts, pecuniary advantages and payments-in-kind" between sales representatives and doctors.

A survey by Justin Greenwood, senior lecturer in public administration at Teesside Polytechnic and past researcher

into the impact of reps on GPs' prescribing behaviour, found that both doctors and reps were unhappy with this practice.

The pharmaceutical industry

is self-regulating, through the Association of the British Phar-maceutical Industry's code of practice. The ABPI says that the code allows "gifts as pro-motional aids that are inexpensive and relevant to the practi-

But allegations have been made of inducements being offered to doctors to prescribe a company's drugs or to take part in drug trials. One of Mr Greenwood's surveys was conducted among 262 doctors in the Trent

Health Authority area, the other among 162 drug reps throughout the UK. The replies suggested that doctors felt pressured into prescribing by reps who offered gifts, but that reps also felt pressured into offering doctors presents because some doctors threatened not to prescribe their company's drugs should they not provide such

The association's argument is that the proposed ban threatens to block sponsorship of conferences within the industry. Mr Ben Hayes, of the ABPI, says that about 70 per cent of conferences offered to doctors are paid for by companies. Prof sor Bill Inman, head of the Drug Safety Research Unit, at Southampton University, and a strong critic of doctor-rep "bribes", agrees that, with no other likely source of funds, such a loss of training would be

detrimental to the profes Mr Greenwood's surveys sug-gest that dissatisfaction with the doctor-rep relationship goes ther: doctors did not trust the information that reps gave them, while the reps them-selves felt they lacked doctors' respect. Many of the criticisms could be put down to poor training of reps - only 29 per cent of whom had any medical training, according to the reps'

Several doctors voiced their interest in some form of independent drug advice, and Mr Greenwood says. "I have advo-cated the use of state reps in a greater role." But since govern-ment policy is for self-regula-tion, he believes such a move is unlikely, and suggests that instead one should work with the industry to help it improve its practices "as best it can".

Other proposals in the directive, relating to advertisements, affect the OTC industry, which advertises direct to the public.

The Environment, Public Health and Consumer Protection Committee spent about 18 months working on the directive, finally putting down about 200 amendments - "something of a record," according to a working group member of the Council of Ministers - which would have required all broadcast and print advertisements to carry large amounts of

eaflet directive, discussed by Dr Hubertus Cranz, head of the Association Europeénne de Specialités Grand Public, the European non-prescription drug trade body, says that these amendments were "nonsense" and "made practical advertising impossible" - they went "against reasonable consumer communication". "Nobody is capable of catching all that

detail. This was already

required to be on the label or

pack-leaflet under the label and

information," he adds. Some MEPs on the committee seem to have been keen to ban drug advertising through-out the EC - it is presently banned in Denmark and Bel-gium - and were over-zealous in hedging the directive around with these restrictions. Mr Ken Collins, chairman of the com-

mittee, says "the committee wanted a beit-and-braces job".

Ursula Schleicher, of the committee, points out that for the Parliament to discuss the issue as widely as possible, all the amendments have to be put through on the first reading new amendments cannot be introduced after that. And she agrees that several parliamen-

#### The Global Pharmaceutical Industry THE CHALLENGE

he 40 year run of continuous success for almost all companies in the pharmaceutical industry worldwide is coming to an abrupt halt. For four decades the rules of competition were clear defined and success largely depended on following a clearly de ostalistical and success agest of strategies. However, the 1980s saw a crambling of these old assumptions, and the industry faces uncertainty in the 1990s:

A complex set of political, economic and social demands of changing customer groups on a global

OF CHANGE

pressures from and financial community are forcing the introduction of new

innovation, new innovations or innovation, new managerial approaches and skills are shattering the old orthodoxies which

This new report from the EIU, The Global Pharmaceutical Industry in the 1890s: The Challenge of Change, analyses the current state of the industry and provides an in-depth assessment of its prospects. The report focuses on change and opportunity and the innovative ways in which pharmaceutical companies can actively manage transition and shape their own futures.

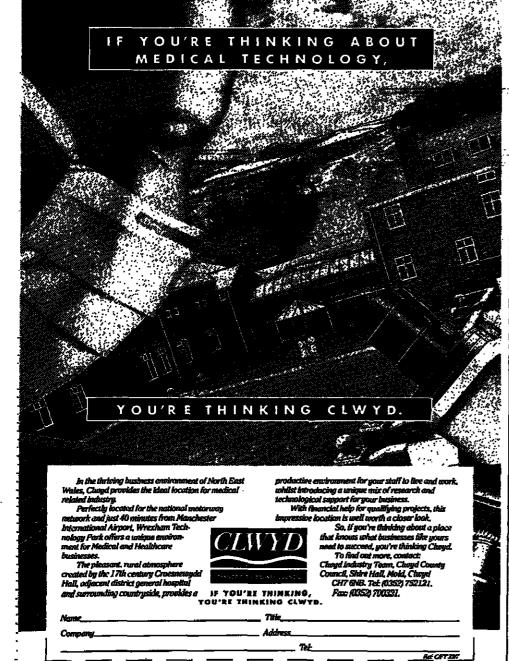
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# THE PHARMACEUTICAL **INDUSTRY** IN THE

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priate reassuring statements about their planned and actual

consolidation activities; manufacturers are starting to reflect on the high degree of depen-dence they have on wholesalers for access to the market. Those

few with strong local market

Portrait of a marriage

# RPR takes the global stage

NEXT WEEK Rhone-Poulenc Rorer will celebrate its first anniversary. And the company believes it has plenty to cele-

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Clive Cookson

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Before the marger of the human pharmaceuticals arm of French chemical giant Rhône-Poulenc with the medium-sized companies' future in the increasingly competitive world of pharmaceuticals looked

sheky. Rhône-Poulenc, while strong in its home market and some EC markets, had virtually no position in the world's two largest markets, the US and Japan. Moreover, it has a product pipeline which it was not really in a position to truly cash in on. On the other hand, Rorer

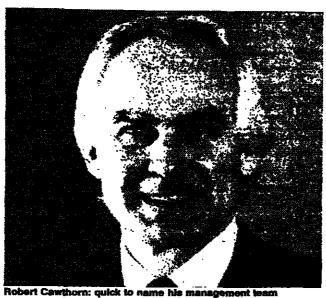
lacked the market position and infrastructure in Europe to be able to compete. Even in the US it is a long way behind such giants as Merck Sharp & Dohme and Eli Lilly, With Rhone-Poulenc acquiring 68 per cent of Rorer, a new freestanding pharmaceuticals company now exists which can truly claim to be a world player. Indeed, creation of RPR has produced a pharmaceuticals operation which can boast sales that top \$3.6bm and an R&D budget of \$440m. Moreover, it is ranked in the top

over, it is ranked in the top three in Europe, and has vastly improved its presence in the US, the world's largest market. Together we gained expanded geographic coverage, critical mass in research and development and significantly enhanced worldwide sales and marketing capabilities," revealed RPR's English-born chairman, president and chief executive, Robert Cawthorn.

If a company's pockets are deep enough, buying so-called critical mass is easy enough; the tough part is to leverage that position effectively. Part of the birthday celebration will be dedicated to the

apparent painless way the two companies have become one, although this is very much down to the fact that the partners wasted no time setting the wheels of integration into

Mr Cawthorn, who was heading up Rorer Group at the time, had named his management committee in March 1990 just two months after the



the success of RPR's global strategy, it claims, is collabora-

tion among R&D, strategic

marketing, and business units.
"This collaboration must begin

early in the research process, peak prior to marketing and

continue throughout the life of

Early in 1990, three multi-dis-

ciplinary working units were

formed to oversee all corporate

global development strategies.

One of these groups, made up of members from RPR Central

Research and Corporate Development, prioritised the 70-plus

"A key consideration in that rocess was balance: balancing

igh-risk with low-risk candi-

dates; balancing short-,

medium- and long-term pro-

jects; and balancing the cost

and duration of clinical

research and development pro-

grammes with market reali-

Interestingly, the company has created what it describes

as a transatlantic structure

composed of three discovery

centres, each specialising in

specific therapeutic categories.

focusing their efforts on medi-

cines to treat disorders of the

central nervous system, cancer,

infectious diseases and Aids. The US and UK centres are con-

allergies and bone metabolism. Although it appears that the

centrating on heart dise

Researchers in France are

ties," said Mr Cawthorn.

projects in the pipeline.

announcement by the two companies that they had agreed in principle to combine, and almost two months before Rorer got the green light from its shareholders to sell the 68 per cent stake to the French

"By July, management was in place up to four levels into the organisation," he added. The pace was so furious that, by the end of last year, the company was claiming that integration was complete in Europe, North America and the developing nations. Integration in Japan is just being com-Integration, however, is

never a pain-free process. RPR's strategy involved organ-ising worldwide industrial operations with corporate accountability. "Strategies to improve performance are conceived globally and implemented locally," said Mr Caw-thorn. Manufacturing was rationalised by indentifying key sourcing facilities and investing in strategic sites to improve productivity and effi-ciency. Not surprisingly, this has included some divestments, although, RPR stres these were structured in such a way as to "ensure minimal disruption to the lives of employees at those sites".

Similarly, the task of organising the R&D function began at an early date. One key to

English-speaking laboratories RPR does claim it is looking for opportunities to move people across the Atlantic.
"Since promoting cultural

diversity and blending manage ment teams are key goals of the company, we have designed expatriation programmes to ensure that people who relocate adapt to their new environments quickly."

Whether RPR will emerge as truly integrated French/ American pharmaceuticals company remains to be seen. First impressions tend to favour the view that it will be perceived as an American drugs firm which happens to be owned by a French company. RPR has retained the services of Mr Cawthorn and the

company's mission statement bears all the hallmarks of a US concern. The emphasis being ced on quality also has the US's fingerprints all over it. Also, before the merger. English-speaking staff to learn French, though that impetus seems to have run out of steam.

Underpinning the view that the French influence may not be as great as it should be, Mr Cawthorn sees Rho ne-Poulenc as an important shareholder, but RPR as a freestanding pharmaceuticals operation with its own mission statement.

The success or failure of the merger can be judged only by the impact on the bottom line. Although it is still early, Mr Cawthorn revealed that RPR had achieved its first goal, to break even in 1990, in spite of significant one-off costs. This year the income target is \$328m, rising to \$462m in 1992, \$600m in 1993 and \$742m in

Nevertheless, Mr Cawthorn does believe that cross-cultural exchanges and increasing workforce diversity will be important to the future of the company: "We want to build a global business culture in which people on all levels of the organisation, regardless of location, can exchange ideas and skills with other areas of the company, and apply those tools in new ways to operate

TOUGH TIMES lie ahead for research-based pharmaceutical manufacturers in Europe. They are already under pressure from their pay masters - gov-ernment and private health insurers - but new pressures are now coming from within

the industry.

They are being challenged by their traditional partners, the wholesalers. This is most evident that the challenge is the control of the challenge of the challeng dent in Europe, with its ethical drug market of some \$50bn, where governmental efforts to contain health costs are at their most proactive, and where, as a result, the players in the competitive game are being encour-aged to rewrite the rule-book. In the past, the distribution of ethical drugs has traditionally favoured manufacturers. Once manufacturers and national health authorities had

completed their registration and price negotiations, the marketplace was well defined - the manufacturers produced. the health providers prescribed, and, in the middle, wholesalers managed the flow of drugs between the manufacturers and their ultimate outlets mainly the pharmacies. None of the players - manufacturers, wholesalers, bealth providers, pharmacies - had sufficient

market power to rock the boat. The changes that have occurred in the US in recent years show just how far the sit-uation has evolved. More than 35 per cent of the US ethical drug marketplace is now nego-tiated, and contracted directly and the manufacturer.

Health-providers - hospitals clinics and medical practitioners - have formed extensive and often overlapping buying groups with sufficient power to achieve significant price concessions.

This practice is increasing and the competitive impact of it is obvious. The share of the market being taken by directly negotiated contracts is increasing by some 2 per cent per annum, with no clear plateau in sight.
This trend is starting to be

duplicated in Europe. But there is one significant difference the competitive stances taken by the players may not be the same. In the US, the wholesalers are essentially "partners" to the industry. The true single-market nature of the US does not give wholesalers the opportunities to act as effective "arbitragers".

In Europe, where markets are still local, there are many opportunities for arbitraging that are likely to endure for some time after 1992. Wholesalers are therefore beginning to position themselves on a superThe distribution chain

#### Agenda set by wholesalers

national level, which will enable them to take increased advantage of this situation, and to position themselves with manufacturers as potentially aggressive customers, rather than as partners. The signs are

■ In each of the major European markets, 50 per cent of ethical drug sales are managed by three or less wholesalers. The only exceptions are Italy and Spain, and even here the trend is clear. ■ Pan-European associations

are being formed: Tredimed, linking AAH (UK), Gebe (Germany) and OCP (France); PAG, linking Unichem (UK), OPG (The Netherlands), Egwa-Wi-weds (Germany) and Appendix weda (Germany) and Anzag (Germany); while other exam-ples include ERPI, ORPhE and FPN.

■ Cross-border investments

are increasing: OCP and CERP (France), Medicopharma (The Netherlands), Gehe and Schulze

(Germany) have all been active, with the latter, for example,

acquiring Chafer in France.

Wholesalers are investing

in generic and OTC manufac-

turers - Schulze in Ratio-

pharm, and Gehe in Azuche-

■ Where allowed, wholesal-

■ McKesson, the largest US

ers are investing in pharmacies or pharmacy franchises.

wholesaler, whose \$7bn drug sales exceed the total UK mar-

ket, has acquired some 10 per cent of Medicopharma, and has

declared publicly its intention

of becoming a major European

standing at 1-2 per cent of sales in many of their major mar-

With net margins currently

ÙΚ

Ireland

France

Belalum

Spain Italy

Portugal

Wholesalers' share of the market

positions, such as Glaxo in the UK and Rhone-Poulenc Rorer in France, have started to re-as-sess their relationships with their wholesalers.
Glazo, for example, has strategies that strengthen their position in the distribution started to transform its key wholesalers into contract dis-

eventually to a greater ration-alisation of product presentations, and to a harmonisation/ centralisation of drug registration, their current pan-Euro-peanisation actions will reinforce their hands in a number of strategic areas - purchasing power, cost efficiency, parallel importation, generics (includ-ing wholesalers' own brands),

dering for the increasing level of contract business. turer (MSD) having no more than a 4 per cent market share, the pharmaceutical industry is one of the most fragmented,

60%

locally.

managed to sustain their mar-

ket power. This is due to the

protected nature of their prod-

ucts, and to the fact that they

operate globally, while their

customers, particularly in Europe, (wholesalers, pharma-cies, health providers) operate

However, the drive for a Sin-

gle Market, and the current

plethora of governmental actions aimed at cost-contain-

ment, are combining to place

greater competitive pressure on

the manufacturers. The whole-

ship" is undoubtedly one of the

first props of today's market structure that governments will

wish to put under increasing

saler-manufacturer "partner-

tributors with what appears to be favourable financial conse-If the Single Market leads

quences for both sides, though we have yet to see what could be the wider impacts — for example, in parallel imports. For the majority of manufacturers, however, the game has still to be played, and the scope for acting in isolation of other players in the industry is lim-ited. The unknowns are many: ☐ How quickly will the Single national and cross-border ten-Market become a reality and price transparency really start

100%

With the largest manufac-

☐ When will parallel imports stop being an issue? ☐ Is the single pharmacy law (in several EC countries) likely to be successfully challenged?

☐ What stance will be taken by professional groups such as pharmacies and self-dispensing physicians? ☐ Will hospitals and Regional

Health Authorities ever compete with wholesalers? □ Will a "European" (product) presentation ever be-

□ Will twice-daily deliveries to pharmacies become a thing of the past?

□What could be the evolution of alternative distribution networks, such as DIIL and Federal Express?

□ What stance will the EC and/or local health insurers take on the issue □ What stance will be taken

by other manufacturers? During the next few years we can expect significant changes in the distribution of pharmacentical drugs within Europe. The wholesalers are taking a leading role in shaping the new order, and in challenging the traditional halance of power.

Their objectives may well turn out to be in the long-term interests of the manufacturers, but at present it is the whole salers who are setting the agende. It would be foolhardy their own game plans.

**Richard Platford** 

Coopers & Lybrand, partner The potential consequences are recognised by both sides: Pharmaceutical Sector Consultina Services

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# Life-savers preferred to chemists

DEPENDING ON who you talk to, the pharmaceutical indus-try is either the answer to all our problems or the sector which callously exploits human suffering for huge prof-

It's all a question of image. Yet the industry has been unable to do much to influence its public image, even though it could hit sales and multiply the regulations it has to com

The gamut of opinion runs from the City investors through to political critics. Investors seem to love the industry, and have for some ed on its high perfor mance to bring in regular large their major worries, however, is the harm that stricter regulation, prompted by misread signals of public anxiety, can

Research by pollsters in the UK has shown that law-makers

After a campaign by the ABPI, among MPs, the percentage of favourable opinion rose from 46 to 59

have a much more jaundiced view than the voting public of the pharmaceutical industry – yet, ironically, the regulators believe they are responding to public opinion.

Indeed, when Mori polled

members of parliament in 1986 only 46 per cent had an atti-tude described as very or mainly favourable towards the pharmaceutical industry. After a promotional campaign by the Association of the British Pharmaceutical Industry (ABPI), which targeted MPs, opinion **rose to 50** per cent in

MPs have an excuse for miseading the public's view of the industry, because poll results show that public opinion does not follow the useful patterns. Generally, the more familiar the public is with an industrial sector the more likely it is to view it favourably. So the

retail industry can be expected to score highly in both familiarity and favour.

In spite of scoring poorly in the familiarity stakes, the pharmaceutical industry does better than expected on "favourability". Indeed, the sector is only as well known as the nuclear and chemical industries, yet is much more highly regarded than either. The most recent poll by Mori

most-favourable rating of 47 per cent, compared with 20 per cent for the chemicals sector. Only 13 per cent of those polled said they viewed pharmaceuti-cals most unfavourably, while 33 per cent put chemicals in this category. Individual companies are now considering plans to conduct their own

public-opinion surveys.

The life-saving reputation of pharmaceutical companies appears to play an important part in boosting the sector's image. When those polled were asked to describe the industry, many selected positive mes-



sages, such as "life-saving", rather than some of the possi-Yet, ironically, it is not for

the life-saving qualities of their products that companies such as Glaxo receive fan mail, but for those medicines that have life. Glaxo had received letters

Mean favourability

Industry familiarity and favourability

UK general public ... Building societie

who have been given a drug that stops the nausea associated with chemotherapy, a

company spokesman said. Sometimes, however, a drug that treats a life-threatening condition can give a company a public-relations headache. Soon after the launch of the Aids treatment, zidovudine,

criticism. Aids pressure groups criticised the company for the cost of the treatment. As zidovudine received

approval so quickly, the initial hostility caught the company on the hop; but eventually, by meeting the critics, Wellcome was able to put over its side of the story. The problem was not that the drug is expensive, but that a lifetime treatment pushes up the cost. One cap-sule of zidovudine is no more expensive than many other a spokesman

One of the problems facing European pharmaceuticals companies is that the level of promotional activity restricted, and certainly much more stringent than in the US. for example, is held in check by three sets of legislation: the 1966 Medicines Act and two voluntary industrial codes of practice. These stipulate what companies may and may not say in promotional material.

in the UK, most information about medicines is directed at the doctor rather than the patient. In the US, however, drug firms will sponsor advertisements that give the impres-sion of being public-health information. Although the drug company's product will not be mentioned, the potential patient is urged to have his

complaint seen to by a doctor. Normally a prominent company logo is present on the

Inability to target consumers directly means that misunder-standings, such as that over zidovudine, can occur in the UK. Nevertheless, Wellcome feels it has now got its mess over to the public, Indeed, edu-cating the general public has had enormous benefits for the pharmaceuticals industry in a number of instances.

In Germany, the trade asso-lation BPI has been targeting the general public for some ime, and is seeing an increas sector. Similarly, Hoechst has been educating its neighbours about the new techniques of genetic modification. Hoechst has been trying to pursue plans for an insulin-production facility which uses genetically-modified organisms. The com-pany originally asked for per-

Being a good neighbour has helped ICI Pharmaceuticals to win support from Macclesfield council

mission to proceed in 1984, but now the earliest the plant is likely to be ready will be 1993.

"The task has been hard, because many people find it difficult to differentiate between science fiction and industrial reality," a spokesman added. But by pursuing dialogue with the plant's detractors, the company has managed to persuade its neighbours that the unit provides no

Being a good neighbour has helped ICI Pharmaceuticals to win support from Macclesticki borough council, which houses ity. ICI spends a great deal of time supporting local activities in the borough, spending some £75,000 on local issues.

Much of ICI's opinion-influencing work is done through and EFPIA, the European federation. These organisations spend more of their time lobbyissues than targeting the gen-eral public.

seem to have the same poor environmental image as other ICI divisions elsewhere in the while the chemical industry is held in such low regard, the not seem to be tarred by the same brush. Many pha tical companies also have chemicals operations, although much smaller than Hoechst and ICI, but often seem happy to keep quiet about it.

Although there is no intention to hide the fact, it is cer-tainly true that both the City pharmacenticals company to a chemicals one - contradicting the notion that a rose would

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major change.

markst, one factory" approach, which has paid handsome diviis becoming all too clear to many companies that the gratitude from governments for local manufacturing investments, in the form of rapid product approval or the award of a favourable price, no longer offsets the penalties of an ineffcient manufacturing operation. These changes represent

toward an integrated, pan-Bu-ropean approach cutting across all business functions.

#### Manufacturing

# Pruning old plants

the maturing of the pharmacentical industry. Once domi-nated by R&D-driven growth and by aggressive marketing to deliver high margins, it is under pressure and poised for

is the demise of the old "one distribution and packaging.

more than just a simple rationalisation of facilities; they underlie a fundamental shift in ness, away from national mar-ket-dominated structures

For many of the larger companies, this process will undoubtedly be psinful. Nevertheless, a growing number are already taking the bull by the horns: SmithKlina Beecham, at its Limay plant; Rhône-Poulenc Rorer, with its closure of two German plants and further closures in the UK and Italy; Ciba Geigy, with its closure of three plants, at Milan, Barcelona and Lyon; and, most recently, the Wyeth/Whitehall restructuring of its European production

political furore: witness the intervention of Valery Giscard d'Estaing, the former French sident, in the debate about Merck Sharp & Dohme's operations in the Auvergne.

Economic factors provide

European Commission has esti-mated that most pharmaceuti-cal plants operate below twothirds, and often below half,

Such manufacturing inefficiency represents some \$450-750m of lost revenues across the industry in Europe. For a typical multinational company with 12 formulations plants in Europe, this amounts to some \$10m of waste. Even higher savings could be achieved by adopting a systematic approach to restructuring man-macturing and formulation activities, and to streamlining

Ironically, such financial incentives are not the main driving force behind the major rationalisations already under way. Political and environmental pressures are chiefly responsible – the stick being ever-more potent than the car-rot in the dismantling of national-oriented structures.

The drive to create a single

national governments' incentives to promote local manufacturing, and has prompted stricter environmental legisla-tion that significantly affects manufacturing practice. The "cost plus" pricing formula that has pervaded several markets is being eclipsed by the EC's price -ransparency direc-tive, intended to smooth out the massive price differences for many products sold in dif-Environmental factors are

the second key factor in these developments. As environmen-tal standards become increasboard, so do the costs of com-pliance with these regulations. Solvent recovery systems and air pollution control measures are virtually essential at many formulations plants. At diates or bulk active ingredition investment needs are even higher. Upgrading existing facilities can cost as much as 40 per cent of new manufactur-ing capital expenditure.

For operations involving the

gorate eart

transport of intermediates or semi-finished materials between plants, environmental costs can be even higher, the European Inventory of Exist-ing Commercial Chemical Substances regulations require the submission of toxicological data for approval to transport tially costing in excess of

\$500,000 a year per molecule.

Identification of plants to be identification of plants to 0e phased out poses considerable problems for top management; in extreme cases, management is paralysed by the threat of performing such an unpleasant technical by the magnitude of the performing such an unpleasant technical and by the magnitude of the performing such an unpleasant. performing such an unpressur-task and by the uncertainty about which sites to target. Moves are easiest where a com-and then one faciliity in one market, as was the case in Hoffman La Roche's

ties to its Madrid site. national enterprise will eventually have three to five manufacturing plants in Europe, out of a total of up to 10 plants worldwide. And it is likely that each plant will be specialised in terms of chemistry and/or formulation type. It may take five to 10 years to achieve this type of configu ration, even given the current wave of rationalisation. Never-

theless, increasing pressures on a rapidly maturing industry will inevitably result in a tight squeeze on pharmaceuticals manufacturing over the next

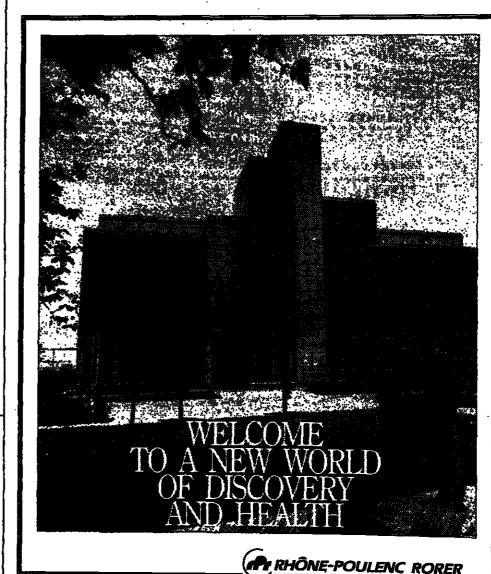
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Michael Esposte

#### **Corporate earnings** forecast to rise

Earnings estimates for the leading economies predict a sharp rebound in corporate profits ext year for all but Japan and Italy, according to consensus analysts' forecasts gathered by the IBES research service. Page 18

Bank takes stake in TV network

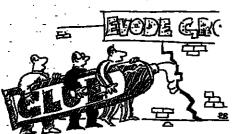
Westpec Bank of Australia has taken equity control of the Ten television network. Ten was ship last September.

when its debts had grown to A\$455m (US\$325m). Page 20

Shakeup at American Express

American Express, the US travel and financial services group, yesterday moved to create a new top management structure that includes the naming of Harvey Golub, a vice chairman. as president of the company. Page 19

Evode comes unstuck



Sticky times at Evode, the UK adhesives, coatings and plastics concern headed by Andrew Simon. Pre-tax interim profits dropped 58 per cent as demand fell from the building, consumer goods and motor sectors. Profits fell to

#### **Record for American Barrick**

American Barrick Resources, the Canadian gold producer, posted record quarterly earn-ings and raised its estimate of 1991 output. The Toronto-based company, which last we called off merger talks with Newmont Mining, lifted second-quarter earnings to US\$24.6m or 19 cents a share from US\$14.4m or 11 cents.

#### Sears cuts costs

Sears Roebuck, the world's largest retailer, reported improved second-quarter income of \$239.3m, partly due to cost-cutting in its core merchandise group. Page 19

#### SBC reports 25% rise

Swiss Bank Corporation, Switzerland's second largest bank, yesterday reported a 25 per cent improvement to SFr906m (\$585m) in its firsthalf operating profit before write-offs, provisions and losses. Page 18

#### Elf profits up 7%

Elf Aquitaine, the French state-controlled oil company, has reported a 7 per cent advance in first-half earnings. The company said net profits rose to an estimated FFr5.2bn (\$869m), compared with FFr4.86bn in the same period of

#### SIA seeks Qantas stake

Singapore Airlines (SIA) has declared to the Australian government its interest in acquiring a stake in Qantas Airways, the loss-making, state-owned carrier. Page 20

#### Market Statistics

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# Chief price changes yesterday

# COMPANIES & MARKETS

Tuesday July 23 1991

# Delta shrugs off rival Pan Am routes bid

DELTA Airlines, the third largest US carrier, said yesterday it was pushing ahead with its plan to purchase Pan Am's remaining European routes and its east coast shuttle operation, despite a rival offer from the heavily in-debted Trans World Airlines, in conjunction with American Air-

Delta suggested that a defini-tive proposal could be put to the bankruptcy court — under whose protection Pan Am has been operating since January -

within "the next several days". The court would then hold a hearing on the matter.

Pan Am, which has already agreed the Delta deal in principle, confined itself to a terse statement confirming it had received TWA's offer. It said this would be studied along with all other proposals. American

declined to comment.

Meanwhile, TWA announced it was calling off its ambitious offer to buy in debt securities at deep-ly-discounted levels, claiming

this was because of "substantial progress" in negotiations to restructure its \$1.2bn debts (excluding capital lease obliga-

Representatives of TWA's varihepresentatives of TWA's various creditor groups were meeting the company yesterday, but one adviser — heading for TWA's headquarters — stressed that the debt issue needed to be kept separate from any possible acquisition of Pan Am assets. "Bondholders will look at Pan Am, but the first order of business

remains the debt restructuring," said Mr Wilbur Ross from Roths-child, representing two groups of senior noteholders.

Under the TWA/American

offer, TWA proposes to buy the same Pan Am assets as Delta for \$310m. However, \$30m of this comprises ticket liabilities which TWA would assume, and only \$250m refers to cash. Of the cash portion, TWA said that American would supply \$250m. The assets would then be split between American and TWA so that the

larger carrier receives the Pan Am shuttle, and the routes to Italy, Spain and Portugal. TWA would retain the London-Miami and London-Detroit routes; the Frankfurt hub and the east European authorities, and certain other assets and facilities.

TWA said it would match Delta's offer of a \$60m debtor-in-possession loan, and sponsor a "plan of reorganisation" for Pan Am's remaining business through a \$140m equity infusion by itself "and/or other outside investors".

Delta claimed its own offer was still preferable. It has bid \$260m cash for the European routes and the shuttle, but also offered to pick up certain ticket liabilities through to February 1992. The airline is also considering an equity investment in Pan Am's ongoing business, based on the Miami hub and Latin American mutes.

Yesterday, the airline claimed its package offered more stability and said it would take on 6,000

# McColl rides into big league

#### Martin Dickson reports on the merger between NCNB and C&S/Sovran

are almost finished building an imposing 60-storey skyscraper which local wits have dubbed the

The building is the new head-quarters of NCNB, one of the fastest growing banks in the US; and its nickname is a tribute to the ambitions of Mr Hugh McColl, NCNB's chairman. Yesterday he pulled off the biggest takeover deal in a career which has produced more than 100 of

them, large and small.
NCNB, the seventh-largest bank in the US in terms of assets, is to merge with C&S/Sovran, the 12th biggest, in a \$4bn deal which will make the combined institution the third-largest in the US. Only two New York money centre banks will be bigger: Citicorp and Chemical Banking, following the planned merger with Manhattan rival Manufacturers Hanover, which

Two big deals in just two weeks mark a powerful acceleration in the merger wave sweep-ing through the US industry, as it grapples with a revolutionary combination of forces. The include legislative changes which are moving the country from a fragmented, state-based banking system towards a national one and the sickliness of a sector struggling with a rising portfolio of bad loans.

However, the merger phenomenon is taking a wide variety of forms, the two extremes of which are encapsulated in the megadeals of the past fortnight. The Chemical/ Manufacturers

Hanover merger is a defensive alliance between two weakened money centre banks - those based in leading money markets such as New York which have particularly large inter-bank and commercial lending The NCNB takeover of C&S/

Sovran is an aggressive expansion by one of the most promi-

n the centre of the quiet nent of the US "super-regionals". McDermott, an analyst at Keefe, North Carolina city of Charlotte, construction workers based in non-traditional centres Furthermore, the bank's pressuch as Charlotte, or Columbus, Ohio, which concentrate on retail and middle-market commercial lending to regional cus-

> Most banking analysts believe that consolidation of the US industry will see some of the most aggressive super-regionals emerge as leading national institutions, eclipsing several of the traditional money-centre power-

houses along the way.
The C&S/Sovran deal, which is

#### **LEADING US BANKS**

Chemical Banking Corp NationsBank (C&S/Sovran/NCNB) BankAmerica Chase Manhattan J. P. Morgan Security Pacific

Recearch: Pinks Hechtone Stowns as of June 20 1991)

likely to be completed around the end of this year, will move NCNB a long way in this direction.

NCNB, with more than \$59bn
in assets, has large operations in
four southern states: North Carolina, South Carolina, Florida and

C&S Sovran, with some \$49bn in assets, also has a significant presence in South Carolina and Florida. It will bring to the merged group a strong presence in four other important southern and eastern markets: Virginia. Georgia, Maryland and Tennessee. At \$85bn, the institution will have the largest domestic deposit base of any US bank.

"What is being created is one of the strongest customer fran-chises in US banking, running all the way from the mid-Atlantic to the Florida Keys," says Mr James ence will be concentrated in the southern sunbelt region, which is expected to enjoy above average economic growth over the com-

ing decade. The consolidation of the two businesses is expected to save some \$350m a year in costs. Analysts said yesterday that if this was achieved, the share-swap deal could mean little or no short-term dilution of earnings for NCNB investors.

However, the merger is not without potential pitfalls - financial, managerial and cul-

Yesterday's agreement was sweet revenge for Mr McColl, a blunt talking former Marine who took over as chairman of NCNB in 1983. He then embarked on an acquisition spree which climaxed in 1988 when he snapped up the troubled First RepublicBank, the largest bank in depressed Texas. It roughly doubled NCNB's size. More importantly, Mr McColl struck a deal with bank regulators and tax authorities which has since proved extremely lucra-tive to NCNB: the bank got the bulk of its profits last year from the Texas market. In 1989, Mr McColl followed

this with a hostile bid for the largest bank in Georgia, Citizens & Southern. However, it managed to see him off by merging with Virginia-based Sovran Financial at a mice largest han Financial - at a price lower than the NCNB offer - to create C&S/

The celebrations at C&S proved short-lived, for the Virginia bank brought with it a troubled loan portfolio which has cast a long shadow over C&S/Sovran. This gave Mr McColl the chance to pounce a second time; and, on this occasion, he received a friendlier reception.

The financial difficulties of C&S are one potential problem facing the merged group. Earlier this month, the bank reported a \$152.8m increase in second-quar-

ter, non-performing assets to \$1.26bn, or 3.84 per cent of total loans. It warned that property problems in the Washington DC area were likely to continue.

Nor has NCNB been immune

from bad debt difficulties including some embarrassing property problems in its North Carolina and Florida back yard. These contributed to an 18 per cent drop in 1990 net income to \$365m. While Mr McColl moved rapidly to control the problem, NCNB's Wall Street reputation

Analysis also question whether NCNB has the depth of manage-ment to easily integrate C&S/Sovran, particularly since that insti-tution has had little success in merging the components of its

1989 marriage. Furthermore, the two institutions are culturally different: C&S is conservative and NCNB brashly aggressive.
These differences are nowhere

better summed up than in the personalities of the banks' chairmen - who were born six years and 60 miles apart in South Caro-

r Bennett Brown, ez, who will become chair-man of the merged institution, is a quiet former r Bennett Brown, 62,

The 56-year-old Mr McColl, who will become chief executive, is an intense, intimidating man given to military terminology - he used to keep a hand grenade on his desk - and outrageous pro-Georgians by saying he was not going to follow "every pig path in the state" to create a big bank

there.
Mr McColl will clearly be calltution. If he can integrate the two banks successfully, helped by a reviving US economy, yesterday's deal may only prove a staging post on the way to an even larger national institution. Not for nothing will the merged business be called NationsBank.

# Yeehah: yesterday's deal was sweet revenge for Hugh McColl who failed to acquire Citizen's & Southern in 1989 Roche pays Cetus \$300m for rights to disease detector

92

272

<u> 240</u>

S.CAROLINA 245 BRANCHES

TENNESSEE

*GEORGIA* 

ROCHE, the Swiss pharmaceuticals and chemicals group, is paying \$300m in cash to Cetus Corporation of California for the rights to the US company's poly-merase chain reaction (PCR) technology. PCR technology promises to revolutionise the tection of infectious or genetically transmitted diseases, such as AIDs, cancer and tuberculosis.

Cetus, one of the oldest and largest US biotechnolgy compa-nies, will also receive royalties of up to \$30m if Roche's sales of PCR products exceed set levels. Roche said the acquisition confirmed its commitment to become a world leader in diagnostics. The agreement is still subject to approval by Cetus shareholders and by government authorities. Once the sale of PCR technology is completed, Cetus will merge with another US blotech-nology company, Chiron, in a stock swap deal which the companies value at about \$660m, including the assumption of \$145.5m of outstanding Cetus debt. The combined company will

The merger ends months of speculation which started in November, when Cetus said it was actively seeking "strategic

Last year Roche paid slightly more than \$2bn for 60 per cent of Genentech, the US biotechnology group and last month it bought Nicholas Laboratories, the Euro-pean over the counter drugs business of Sara Lee Corporation,

Chicago, for \$821m. With PCR technology, scientists can copy a single segment of DNA genetic material millions of times. They can take a specimen of one trillionth of a gram in size, copy its genetic sequence and generate within hours a test sam-ple to confirm the presence or absence of the genetic fingerprint of a virus or cancer cell.

Roche will develop, manufac-ture and market PCR diagnostic kits and license certain PCR rights for research, industrial and environmental applications

diagnostics division contributed SFri.3bn (\$840m) to total group sales of SFr9.7bn last year. Roche said the first company to put a ready-to-use PCR test kit on the market should have big commercial success.

cial success.

Some analysts questioned the high price Roche has paid for the PCR technology, which at present has annual sales of less than \$30m. However, Mr Viran Mehta, an analyst at Mehta & Isaly in New York, said PCR could be extremely valuable to Roche: "This is a new technology that could change the world in which we live. And Roche has the resources to develop it beyond Cetus's capabilities."

The Roche deal will provide

The Roche deal will provide capital for the merged Chiron company to take off. "Without the \$300m, one could argue that the Chiron deal would not have been viable," said Mr Mehta.

Analysts expect the combined company to take merger-related charges of more than \$100m, and the new Chiron is expected to report a loss for the calendar year 1992.

to Perkin-Elmer Corporation, Connecticut.

Roche has never been a big player in the diagnostics field. Its

#### take the Chiron name. ICI conquers technical weakness

By Charles Leadbeater and Robert Peston

THE technical strength of Imperial Chemical Industries does not match that of many of tits competitors in the world chemical industry but it man-ages its research more effec-tively, according to independent

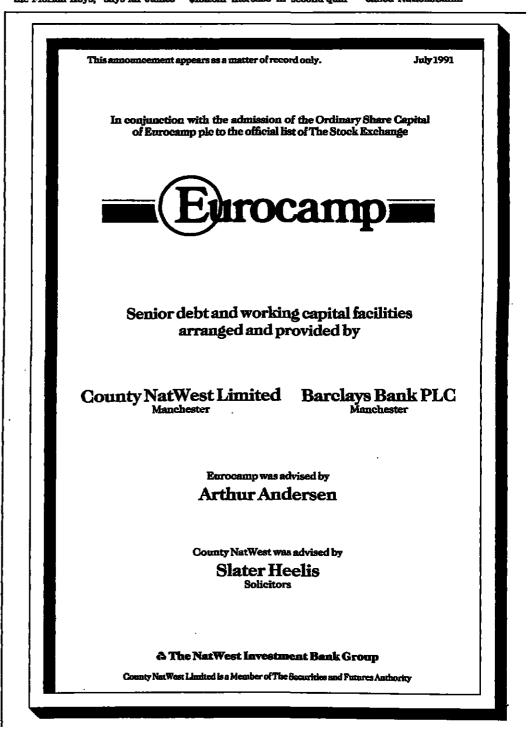
analysis.

The analysis by CHI Research, the leading US researcher into innovation, forms part of a Financial Times assessment of iCrs financial, managerial and innovative performance. ICI is fighting a war of nerves with Hanson, the acquisitive conglom-

erate which holds a 2.8 per cent stake in the chemicals group. The struggle could reach a turning point on Thursday when ICI discloses its financial results for the six months to June 30. Analysts believe it made pre-tax

profits of about £450m compared with £733m last year. The analysis shows that ICI is ranked 18th in the world chemical industry according to the number of patents it had in the US between 1985 and 1989. ICI had 614 patents compared with German group Bayer, which had

1,888; Hoechst with 1,498; and BASF with 1,213. However, the analysis shows that ICFs patents are more fundamental to scientific advance than those of its main competitors, other than Dupout and 3M of the US and Fuji of Japan. CHI's measure of ICFs technical strength, a composite of the quality and quantity of its patents, averaged 4.71 for the second half of the 1980s. Bayer had more than three times Bayer had more than three times as many patents as ICI but a technical strength of 9.7.



#### INTERNATIONAL COMPANIES AND FINANCE

# Rebound forecast in global profits

EARNINGS estimates for the leading economies predict a sharp rebound in corporate profits next year for all but Japan and Italy, according to consensus analysts' forecasts gathered by a US brokerage

The data, gathered by the IBES research service of Jones Lynch & Ryan, is based on thousands of individual company earnings forecasts from analysts around the world. They show that earnings per share growth of large companies is forecast to rise from 2.8 per cent this year to 21.9 per cent next year in

CONSENSUS EARNINGS ESTIMATES									
	Eps growth 1991 (%)	Eps growth 1992 (%)	P/e ratio 1991	P/e ratio 1992					
Canada – TSE	21	37.8	16.3	11,8					
France - CAC 40	2.9	14.5	11.5	10.1					
Germany - DAX	0.2	7.9	13.6	12.6					
italy - BCI	13.5	7.9	16.2	11.4					
Japan – Nikkei	1.4	3.0	36.4	35.3					
UK ~ FT-SE	2.8	21.9	13.1	10.7					
US~S&P 500	0.9	25.0	15.7	12.6					

per cent in the US; from 0.2 per cent to 7.9 per cent in Germany; from 2.9 per cent to 14.5 per cent in France; and

cent in Canada. Earnings growth will be much more sluggish in Japan, rising from In Italy, earnings growth will slow, from 13.5 per cent in 1991 to 7.9 per cent in 1992.

The figures suggest the FT-SE 100 index is selling on a 1991 price earnings ratio of 13.1 and a 1992 p/e ratio of just under 10.7. The S&P 500 has p/e ratios of 15.7 and 12.6; those for the German DAX index are 13.6 and 12.6; and Japan, where p/e ratios are traditionally high, has ratios of 36.4 for 1991 and 35.3 for 1992.

The estimates are based on shares in leading stock market indices, as at the end of June. The FT will carry the IBES estimates in this form every

# GEC-Alsthom posts flat earnings for year

By George Graham in Paris

GEC-ALSTHOM, the transport and power engineering com-pany jointly owned by France's Alcatel Alsthom and General Electric of the UK, has posted flat earnings for the year to March 31. It was the second full-year reporting period since the formation of the company.

GEC-Alsthom said net profits for the year totalled Ecu247m (\$216.6m), compared with Ecu240m in the previous year. Pre-tax operating earnings advanced 16 per cent to

Bankers agree

Brent Walker

refinancing deal

THE financial restructuring of

Brent Walker inched forward yesterday as all 47 banks in the main banking syndicate agreed in principle to the UK

leisure group's refinancing,

writes Maggie Urry in London.

However, some banks are still objecting to a require-

ment to put new money into the group, whose debts exceed £1.3bn (\$2.17bn). A loan of a

further £70m of fresh capital is

part of the plan, and £20m has

already been lent. Fewer than

Ecu402m (\$352.6m), including Ecu141m of financial income, a 10 per cent increase on the pre-

vious year. vious year.

The group, whose businesses include the former power systems division of GRC and the TGV high-speed train business of Alsthom, said turnover in the 1990-91 year was Ecu6.95bn, while new orders amounted to Ecus.4bn. By March 31, the company's

outstanding order book showed

cent to Ecu13.3hn. • Sanofi, Elf's pharmaceuticals and cosmetics subsidiary, announced that its first half

sales had remained flat at FFr9.55bn (\$1.6bn), with an advance in health care prod-ucts and in gelatines and additives offsetting an 11 per cent decline in perfumes and beauty products. The company said overall

sales of health care products had risen 3 per cent to FFr5.15bn, but this was largely

because of an 11 per cent rise in Europe outside its domestic French market.
Sales to the Middle East and
North Africa dropped by 31 per

In the perfumes and cosmet-ics sector, sales dropped 18 per-cent in the first quarter but recovered to close to last year's levels in the second quarter. Sanofi said its Oscar de la Renta and Van Cleef & Arpels lines recorded higher sales growth.

### ZF to build plant in east Germany

By Leslie Colitt in Brandenburg

A LEADING west German vehicles components manufac-turer, Zahnradfabrik Friedrichshafen (ZF), plans to build one of Europe's most modern gearbox factories in east Ger-

Mr Klaus Peter Bleyer, chairman of the board of ZF, said the company would build the new plant at Brandenburg, near Berlin, next to the east German components-maker Zahnradfabrik Brandenburg, which ZF recently bought from the Treuhand privatisation

five banks have still not con-ZF will transfer production of gearboxes for light trucks from its factories in Friedritributed fresh money. Once that issue is settled. the group must address other conditions which the banks chshafen and Schwabischare seeking to impose. Mr Ken Scobie, the new chief executive Gmund in southern Germany, to Brandenburg, although without any lob losses, he said. Mr Bleyer said ZF would invest DM50m (\$29.4m) in the of Brent Walker, said last week that none of these condi-tions was insurmountable.

east German plant over the next five years and had com-mitted itself to retain 600 people out of the original workforce of 3,000.

The sale of the gearbox company to ZF was a major boost for the city of Brandenburg which is burdened with a large, inefficient steel plant which is threatened with clo-

The east German gearbox company had 3,000 employees in January last year when it was still part of the IFA truck Kombinat in Ludwigsfelde. Nearly 1,300 people lost their jobs in the company by last October and several hundred workers will take early retirement, while jobs for 250 will be found with other companies. Daimler-Benz is building a large truck factory at Ludwigsfelde outside Berlin.

Mr Bleyer said added capac-ity was not needed at a time of depressed demand worldwide for cars and trucks. Instead, the aim was to modernise production facilities and this could be best achieved in the

He said ZF Brandenburg could also supply spare gear-boxes for east Germany's IFA trucks, which in the past were exported to eastern Europe as well as to several armies in Africa.
Sales of DM30m by the east

German company were expec-ted this year, rising to between DM70m and DM80m next year. A first batch of gearboxes has just been sent to Italy from the

Brandenburg factory.

ZF exported nearly fourfifths of its own production
which was worth DM6.2bn last

#### Elf posts 7% rise in first-half earnings

By George Graham in Paris

ELF AQUITAINE, the French state-controlled oil company, has reported a 7 per cent advance in first-half earn-ings. The company said net profits rose to an estimated FFr5.2bn (\$881m), compared with FFr4.86bn in the same

period of 1990. Elf officials said the results were very satisfactory and demonstrated the complemen-tarity of the group's different divisions. They said the diffi-culties of the petrochemicals division had not damaged Elf's other chemicals activities, par-ticularly its downstream plas-tics and speciality chemicals

Operating income remained flat at FFr9.9bn, while net income before non-recurring items advanced slightly to

Elf said the six-mouth period had included a capital gain on the sale of Esys, its town heating business, to the Générale des Eaux water and services group. The same period of 1990 had also included FFr800m of capital

Crude oil prices were stable for most of the period, averag-ing \$19.76 per barrel, Elf said, but the strengthening of the US dollar from an average of FFr5.13 in January to an aver-age of FFr6.05 in June had benefited the French group. Quantities of oil sold fell slightly in comparison with the same period of 1990 due to delayed liftings in the Gult of

duction from the Alwyn field in the North Sea caused by maintenance work. Refining and retailing operations experienced strong margins, Elf said, especially in

Guinea and a decrease in pro-

the first quarter. The Elf group continued to expand rapidly in the first half, with the \$1.35bn acquisition, in partnership with Enterprise Oil, of the North Sea assets of Occidental Petroleum, as well as the NKr1.9bn (\$279m)takeover of Norwegian independent Noco. It has also invested heavily in its refining operations, particularly to develop its capacity for lead-



Baron Bich; family holds 46 per cent of the capital

#### Bic breaks off talks with unidentified conglomerate

By William Dawkins in Paris

BIC, the world's leading producer of ballpoint pens, dis-posable razors and lighters, yesterday announced that talks with a prospective part-ner had broken off, just eight weeks after they started. The French group, controlled by its two founding families,

was approached at the end of May by an unidentified con-glomerate keen to buy a minority stake. Stock market speculation has suggested Sara Lee, the US consumer products group, and Gillette, Bic's main competitor in the US shaver market, among the possible candidates. But Bic has declined to name its suitor. Bic's share price opened at FFr681, 5.4 per cent below the previous day's close, but ended

the day at FFr690.

The market had speculated that a partnership might clarify how Baron Bich, the group's 76-year-old chairman,

was planning to hand on man-agement responsibility.

A Bic spokesman would not explain why the talks broke down, but confirmed the conglomerate had been negotiating to buy a 10 per cent stake, held by Bic subsidiaries. Bic has been unable to use the voting rights on these shares since the beginning of this month, under a recently introduced French law against so-called autocontrole.

Of the rest of the capital, 46 per cent is held by the Baron Bich family, 13 per cent by the family of Mr Edouard Buffard. with remaining 31 per cent in public hands.

#### Bank buys Swedish Match stake

MONFORTE, a little-known Italian merchant bank jointly controlled by Mr Camillo De Benedetti's Paleocapa holding company and the Ferruzzi group, has bought 10 per cent of Swedish Match, the international match group.

A price for the deal has not

been disclosed, but the value of the stake is estimated at L25bn (\$18.8m).

The shares are part of equity held by a group of banks -including Citibank and Paribas

- which were involved in a management buy-out at Swedish Match last year.
Swedish Match is the world's largest producer of matches, operating in around 40 countries, with sales of about \$500m

last year.

The company, which was established at the beginning of this century, is believed to have around 30 per cent of the world market for matches and 15 per cent of the market for cigarette lighters.

#### Buoyant SBC reports 25% rise

By William Dullforce

SWISS BANK Corporation, Switzerland's second largest bank, yesterday reported a 25, per cent improvement to, SF7906m (\$585m) in its firsthalf operating profit before write-offs, provisions and

Provided the stock market situation remained favourable, and the dollar stayed firm, the, consolidated and parent banks. cash flows for 1991 as a whole

cash flows for 1991 as a whole should be well ahead of last, year's figures, SBC said.

Group cash flow fell 18 per cent to SFr1.63bn in 1990 while, the parent bank's cash flow, was 0.9 per cent down at SFr1.43bn.

In spite of its confident forecast of higher earnings this year, SBC warned that with most industrialised countries experiencing weak growth and

experiencing weak growth and with an economic downturn in Switzerland the need for writedowns and provisions was,

likely to rise.

Trading income and net, interest earnings were the main contributors to the strong first-half growth in the bank's operating profit. Net interest earnings at SF7829m were 7.5 per cent ahead compared with the first six months of 1990 while income from commissions improved 6.4 per cent to SFr752m. Portfolio management, custo

dian and syndication fees had recorded particularly strong growth, SBC said. But brokerage receipts failed to match last year's level. Currency and securities trading and fiduciary, business generated substan-tially higher revenues.

MARTERA

Stat Hope

An 8.6 per cent rise in oper-ating costs during the first half is attributed to heavier tax charges and an inflation-prompted rise in personnel

SBC's assets contracted during the second quarter to SFr171.7bn to give a first-half net increase of 3.1 per cent over the end-1990 level. Interbank lending was scaled back by almost 20 per cent, credit business lost momentum, while lending to customers rose 0.4 per cent to SF 104,5hn. On the liabilities side inter-bank deposits were also reduced sharply by 11 per cent, while non-bank deposits showed little overall change.

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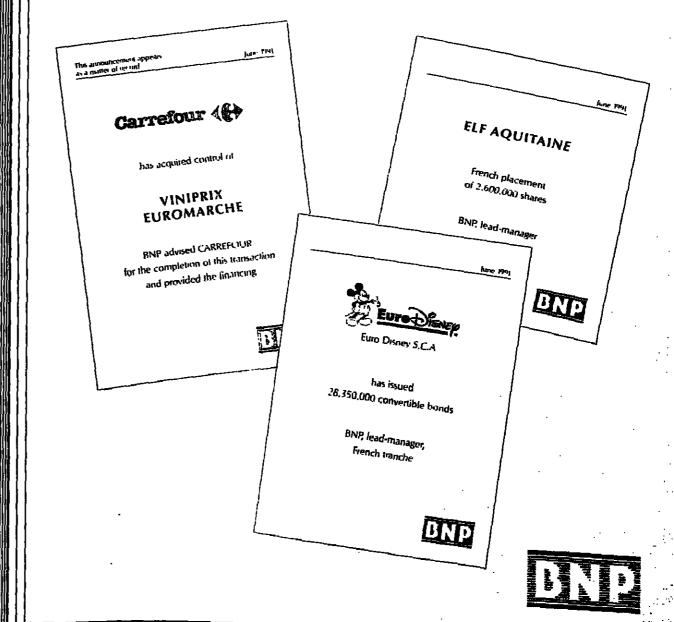
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#### BNP capital markets operations

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TLESDAY BULY DIM

Buoyant
SBC report
25% rise
By William Dullors
By William Dullors

Corporate Corpor From the story of 
Cent dans

Continue

Conti apparel company, yesterday disappointed Wall Street by turning in weaker-than-expec-ted second-quarter earnings and warning that gains in the second half would not be as strong as those posted in the first half of the year. results are exceptionally strong at a time when the rest of the industry is suffering from the retailing slump, the company's shares tumbled \$7

CONTRACTOR CONTRACTOR

# **Board shake-up at American Express**

By Alan Friedman in New York

AMERICAN EXPRESS, the US travel and financial services group that has been facing dropping profits, yesterday moved to create a new top management structure by naming Mr Harvey Goldh, a viceitrman, as president of the

company.

The appointment was made
by Mr James Robinson, who
has been criticised by some
Wall Street investors for never having named a successor to Mr Lon Gerstner, the company's president who left American Engress in the spring of 1969 to head RJR Nabisco.

Mr Robinson, who remains chairman and chief executive, is also setting up an office of the observance.

the chairman, a new entity to which the heads of principal subsidiaries will report.

the new office include the heads of the Travel Related Services (TRS) card and travel-lers cheque business, the IDS financial services unit, the information services division, Shearson Lehman Hutton and the American Express bank subsidiary.
Mr Robinson said the nam-

ing of Mr Golub "means there are now four eyes and four hands on the job". He said the appointment does not, however, mean the chiefs of subsidiary companies will report to Mr Golub instead of himself.

"We are not splitting up line responsibility. Everybody will report to both of us and I, as chief executive, will have the final decision." final decision." The 51-year-old Mr Golub

successful IDS Financial Services subsidiary in Minneapolis. He will remain chairman

Mr Michael Blumstein, an analyst at Morgan Stanley, said there had been some dis-satisfaction in the investment community that a company the size of American Express does not have a Number Two executive". Other analysts have suggested Mr Robinson, whose philosophy has been to decen-tralise executive authority, has never really wanted a strong right hand.

there had been criticism from investors, particularly in the year after Mr Gerstner resigned in 1989. But he said the company has gone through ubsidiaries will report. made a name for himself by "an evolutionary process and The executives reporting to running American Express's we are now formalising a

structure that has been in place for some time."

Mr Golub has, in effect, been working as Mr Robinson's chief trouble-shooter since last year, when he helped to reor-ganise the troubled Shearson Lehman Hutton securities house. He has recently spent half of his time working with Mr Robinson in New York. Among the most important challenges facing the new top manager will be the increas-

ing American Express in the charge card market In the first quarter of this year, the charge card and trav-ellers cheque unit suffered its first drop in quarterly earnings in nearly a decade. The second quarter results, although not as poor as the first, also show a

ingly competitive pressure fac-

# Liz Claiborne disappoints Wall Street

LIZ CLAIBORNE, the US to \$41% in active trading after a delayed start yesterday morning.

Net income for the quarter rose 13 per cent to \$39.5m, or 46 cents a share, from \$34.9m, or 40 cents, a year earlier. Sales jumped 22 cent to \$416m from \$340.3m.

Mr Samuel Miller, senior vice-president finance, said: "In view of the continuing difficult and unsettled retail environment, the company is most gratified to have achieved record sales and earnings. While we expect that sales and earnings for the remainder of 1991 will exceed our exceptionally strong showing during the last half of 1990, management currently believes that in percentage terms, these second-half increases will not be as large as those experienced in the first half of 1991,"

Mr Miller said that there was still no sign of the long-awaited pick-up in US retailing in the second half. "May was a good month in the US, but June and July were not good in retail-

According to some analysts there is also concern that US retailers are trying to shift the risk of inventories back to the manufacturers.

For the first half, Liz Claiborne's net income grew 15 per cent to \$100.5m, or \$1.18 a share, from \$87.5m, or \$1, a year earlier. Sales grew 21 per cent to \$918.2m from \$761.1m.

#### US QUARTERLIES . . . US QUARTERLIES . . . US QUARTERLIES

ASHLAND OIL said its fiscal 1991 results were not likely to match last year's \$182.1m, or impact of the Gulf war and the recession. However, the petro-leum refiner said it could still

'Although Liz Claiborne's

have a respectable year.
The group earned \$66.7m, or \$1.19 a share, in the third quarter to June 30, down from the year-ago's \$100m, or \$1.79 a share. Revenues for the period rose to \$2.31bn from \$2.24bn. Ashland said its petroleum and chemical segments led

third quarter earnings with \$79.5m and \$26.6m, respec-CUMMINS ENGINE, one of the world's leading diesel enginemakers, incurred a second-

quarter loss of \$17.2m, equal to

with net income of \$6.1m, or 15 cents last year. Sales for the period were \$877.6m, against \$871.3m.

posted a loss of \$51.5m, or \$3.73 effect of accounting changes Sales were \$1.69bn. The first half of 1990 saw net earnings at \$15m, or 56 cents a share, on sales of \$1.73bn.

\$1.29 a share. This compared

For the first half, Cummins share, before the cumulative

GENERAL SIGNAL, the US conglomerate, posted secondquarter net income of \$15.2m, or 79 cents a share against a loss of \$21.9m, or \$1.14, for the corresponding period a year ago. Sales were \$410.9m, compared with \$439.9m.

For the half-year to June, net income was \$29.4m, or \$1.53 a

share, against a loss last year of \$1.6m, or 8 cents. Sales for the period fell to \$308.4m from \$865.9m.

MARSH & MCLENNAN, the insurance broker, yesterday reported second-quarter net earnings of \$80.7m, against \$80.8m a year ago. Per-share net income remained unchanged at \$1.10. Revenues were \$690.2m, compared with

For the first six months of 1991, net earnings were \$177.3m, or \$2.41, against \$175m, or \$2.39 a share, a year ago, while revenues were up 4 per cent at \$1.43bn from \$1.37bn for last year. REEBOK, the sports aboe manufacturer, announced secondquarter earnings of \$60.4m, or

64 cents a share, on sales \$688.3m. This compares with earnings of \$43.4m, or 38 cents, on sales of \$527.2m for the same period a year ago. First-half net earnings were

\$118.8m, or \$1.13 a share, on sales of \$1.380n, against earnings of \$96.1m, or \$0.84, with sales at \$1.080n. SAFECO, the Seattle-based multi-line insurer, reported net income of \$51.2m, or 82 cents a

share, for the second quarter, against \$76m, or \$1.20, last year. Revenues were \$859.6m, up from \$791.8m last time. In the first half, net income was \$106.5m, or \$1.70 a share, compared with \$132.3, or \$2.09, on revenues of \$1.68bn, against

\$1.57bn. Compiled by Rivka Nachoma

#### pays off at Sears, Roebuck

By Barbara Durr in Chicago

COST-CUTTING in its core merchandise group has begun to produce improved results at Sears, Roebuck, the world's largest retailer. It reported second-quarter income of

\$239.3m, or 70 cents a share, after a deferred tax charge. Without the charge, income was \$303.4m, or 88 cents, up 27.5 per cent on the same period last year, when income was \$237.9m, or 69 cents. The deferred tax charge of

\$64.1m arises from accounting restrictions on recognising tax assets of the company's Allstate Insurance group. New rules expected to take effect in

rules expected to take effect in 1992 would allow the group to recover the previous charges.
Consolidated quarterly revenues were \$14.09bn, up 1.7 per cent from \$13.85 last year.
In the merchandise group, second-quarter income increased to \$156.9m, from \$110m last year, though revenues declined to \$7.69bn from \$7.88bn. \$7\_88bn.

The recession continued to affect sales, particularly of durable goods, which account for about two-thirds of Sears, Roebuck's domestic retail rev-

The profit improvement came largely through cost reductions, including less advertising and lower distribution and selling expenses, achieved largely by cutting the workforce. The merchandise group's selling and administrative costs declined to \$2.13bn from \$2.31bn.

The company's Dean Witter Financial Services group con-tributed second-quarter net income of \$90m, compared with \$58.2m last year. Allstate Insurance's income, before the deferred tax charge, was \$139.8m, down from \$142.2m. The Coldwell Banker Real Estate Group reported a loss of \$3.1m for the quarter, against an income of \$7.3m last year. For the first half of 1991, Sears, Roebuck's consolidated

net income, after the deferred tax charges, was \$442m, or \$1.29 a share, compared with \$344.2m, or \$1.00, last year. Excluding the charges, net income during the first half was \$544.6m, or \$1.56 a share.

# Cost-cutting | Record quarterly returns at American Barrick

AMERICAN Barrick Resources, the Canadian gold producer, has posted record quarterly earnings and signifi-cantly raised its estimate of

1991 output.
The Toronto-based company, which last week called off merger talks with Newmont Mining of the US, lifted secondquarter earnings to US\$24.6m, or 19 cents a share, from US\$14.4m, or 11 cents. Revenues jumped by 47 per cent to

Thanks to the strong performance of its flagship Goldstrike mine in northern Nevada, Barrick now expects to produce over 700,000 oz of gold this year, up from its earlier estimate of 625,000 oz. Production totalled 596,000 oz in 1990. Goldstrike's second-quarter

output was 135,600 oz, com-

pared with 110,200 oz in the previous three months. The mine now contributes two-thirds of Barrick's total production from six mines in the

US and Canada. Besides rising production from Goldstrike, Barrick has benefited from its active hedgbenefited from its active hedg-ing programme and from lower operating costs. It realised an average price of US\$436 per oz in the second quarter, far above prevailing market prices. Barrick has hedged its entire output up to 1993, and three-quarters of 1994's produc-tion

Operating costs dipped to \$197 an ounce from \$218 an ounce a year earlier. Cash costs, which include the cost of removing overburden at Gold-strike, fell to \$277 from \$334 an

Besides economies of scale Mr Bob Smith, Barrick's president, ascribed the improvement to unexpectedly high grades and improved efficien-

cies at the mine. Barrick has declined to discuss reasons for the termina-tion of the merger talks with Newmont. Mr Smith said he is still confident of eventually reaching a co-operation agree-ment with Newmont on devel-opment of the Deep Post deposit on the Carlin Trend, where the Goldstrike property is located.

With exploitation of the Post orebody still some time away, Mr Smith said that both com-panies feel the benefits of co-operation can be realised by a more limited agreement "down the line" rather than an

#### Share dealings suggest takeover threat for MUI

By Lim Siong Hoon in Kuaia Lumpur

threatened by a takeover, may be facing several hostile bidcombined shareholding of more than a 13 per cent, according to details issued to the Kuala Lumpur Stock Exchange.

Berjaya, the property, lottery and construction materials group belonging to the Inter-Pacific conglomerate of Mr Vincent Tan, has added 5.1 per cent to its 2.1 per cent shareholding. On top of the M\$87.9m (US\$31.6m) purchase, Berjaya also said it has an option, expiring in three months, to pick up a further 29 per cent to give it a total of 10 per cent in MUL

Another mysterious buyer to bave emerged is Sanorex, virtually an unknown company until it bought a 3.5 per cent shareholding from IGB Corporation, a property group hostile to MUL Sanorex is paying M\$61.5m for the

The purchases by Mr Tan and Sanorex as well as Berjay-a's call option would transfer 13.5 per cent in MUI to bidders out of the reach of Mr Khoo

MALAYAN United Industries, the Malaysian conglomerate threatened by a takeover, may IGB offered to sell for M\$228m its 13 per cent to Mr Khoo. He rejected the offer and said that MUI "will not succumb to any threat from any quarters".

MUI is currently valued at about M\$1.7bn.

Antah, the Malaysian investment group, has agreed to sell another 10 per cent of its stake in Arab-Malaysian Merchant Bank, the country's largest

merchant bank.
The M\$115.5m deal with
Temerloh Rubber Estates will strengthen control of the bank by Mr Azman Hashim, a promi-nent banker who has the larg-est shareholdings in both Tem-erloh and Arab-Malaystan. Mr Azman plans to transfer 40 per cent of the bank and

other stakes in three more companies to Temerloh, by restructuring the latter through a series of share exchange, loan stock and cash transactions worth M\$693m. Antah's sale, which gives it a

M\$68.5m net gain, followed its 3.4 per cent divestment of the bank last month for M\$42m. The group has said it will also sell the 3.4 per cent balance it still has in the bank.

#### NWA closer to control of Trump Shuttle

By Nikki Tait in New York

NORTHWEST Airlines, the fourth largest carrier in the US, yesterday moved closer to operational control of the Trump Shuttle, when it signed an agreement in principle with the airline and its bank lenders.

general structure under which NWA will manage the east coast shuttle, which flies between Washington DC, New York and Boston.

Trump Organisation, the New York-based gaming and property company run by Mr Donald Trump, acquired the shuttle from Frank Lorenzo's Eastern Air Lines, with the help of \$380m of loans arranged by Citibank - \$135m being a personal line of credit to Mr Trump plus a \$245m facility.

facility.

As part of the restructuring of Mr Trump's personal debts and guarantees earlier this year, it was envisaged that the Shuttle stock would be transferred to "an entity designated" by the bank", and that NWA would enter an agreement for at least five years to run the



All of these securities have been sold. This announcement appears as a matter of record.

2,375,000 Shares



# Revell-Monogram, Inc.



Common Stock

International Offering 475,000 Shares

Kidder, Peabody International

Oppenheimer & Co., Inc.

Commerzbank Aktiengesellschaft

**United States Offering** 1,900,000 Shares

Kidder, Peabody & Co.

Oppenheimer & Co., Inc.

Bear, Stearns & Co. Inc. Alex. Brown & Sons Commerzbank Capital Markets Corporation PaineWebber Incorporated Hambrecht & Quist Dillon, Read & Co. Inc. Salomon Brothers Inc Wertheim Schroder & Co. Prudential Securities Incorporated William Blair & Company Dain Bosworth L.H. Alton & Company Kemper Securities Group, Inc. A. G. Edwards & Sons, Inc. Raymond James & Associates, Inc. Piper, Jaffray & Hopwood

The Robinson-Humphrey Company, Inc. Tucker Anthony Wheat First Butcher & Singer Fahnestock & Co. Inc. First Albany Corporation Advest, Inc. Jefferies & Company, Inc. Janney Montgomery Scott Inc. Furman Selz McDonald & Company Mabon Securities Corp. Ladenburg, Thalmann & Co. Inc. Morgan Keegan & Company, Inc. Stifel, Nicolaus & Company Sutro & Co. Incorporated



All of these securities have been sold. This announcement appears as a matter of record.

12,000,000 Shares

#### PANHANDLE EASTERN CORPORATION

Common Stock

International Offering 2,400,000 Shares

Kidder, Peabody International

Credit Suisse First Boston Limited

Merrill Lynch International Limited

**ABC International Limited** DnB FONDS AS **Swiss Bank Corporation** 

Barclays de Zoete Wedd Limited Paribas Capital Markets Group Dresdner Bank

Westdeutsche Landesbank **United States Offering** 

Kidder, Peabody & Co.

The First Boston Corporation

9,600,000 Shares

Merrill Lynch & Co.

Daiwa Europe Limited

Dillon, Read & Co. Inc. Alex. Brown & Sons Bear, Stearns & Co. Inc. Goldman, Sachs & Co. Howard, Weil, Labouisse, Friedrichs Lazard Frères & Co. J. P. Morgan Securities Inc. **Lehman Brothers** PaineWebber Incorporated Prudential Securities Incorporated Salomon Brothers Inc SBCI Swiss Bank Corporation Dean Witter Reynolds Inc. Smith Barney, Harris Upham & Co. J. C. Bradford & Co. Cowen & Company Dain Bosworth Advest, Inc. Legg Mason Wood Walker Kemper Securities Group, Inc. A.G. Edwards & Sons, Inc. Piper, Jaffray & Hopwood Mabon Securities Corp. Oppenheimer & Co., Inc. Raymond James & Associates, Inc. Rauscher Pierce Refsnes, Inc. Wheat First Butcher & Singer The Robinson-Humphrey Company, Inc. First Albany Corporation First Manhattan Co. First of Michigan Corporation

Janney Montgomery Scott Inc. Interstate/Johnson Lane Ladenburg, Thalmann & Co. Inc. Neuberger & Berman The Ohio Company The Principal/Eppler, Guerin & Turner, Inc. Stifel, Nicolaus & Company Baird, Patrick & Co., Inc. Brean Murray, Foster Securities Inc. The Chicago Corporation

J. J. B. Hilliard, W. L. Lyons, Inc. R. G. Dickinson & Co. Johnston, Lemon & Co. Jesup, Josephthal & Co., Inc. H. J. Meyers & Co., Inc. Roney & Co. Scott & Stringfellow Investment Corp. Parker/Hunter

July, 1991 Concurrent Worldwide Offering

17,600,000 Shares

# **AMBAC**

# AMBAC Inc.

Common Stock

Price U.S. \$20 Per Share

This portion of the offering was offered outside the United States and Canada

3,000,000 Shares

Salomon Brothers International Limited

Morgan Stanley International

**Daiwa Europe Limited** 

**ABN AMRO** 

Conning International Inc.

**County NatWest Limited** 

**Dresdner Bank Aktiengesellschaft** 

Goldman Sachs International Limited

Société Générale

**UBS Phillips & Drew Securities Limited** Vereins- und Westbank Aktiengesellschaft

This portion of the offering was offered in the United States by the undersigned.

#### 14,600,000 Shares

Salomon Brothers Inc.

Morgan Stanley & Co.

Bear, Stearns & Co. Inc.

The First Boston Corporation

Donaldson, Lufkin & Jenrette

Alex. Brown & Sons

Dillon, Read & Co. Inc. **Hambrecht & Quist** 

Kidder, Peabody & Co.

Merrill Lynch & Co.

Goldman, Sachs & Co.

**Lehman Brothers** 

Lazard Frères & Co.

**Montgomery Securities** 

PaineWebber Incorporated

Prudential Securities Incorporated

Robertson, Stephens & Company

Smith Barney, Harris Upham & Co.

S.G. Warburg Securities

Dean Witter Reynolds Inc. Wertheim Schroder & Co.

Daiwa Securities America Inc.

**UBS Securities Inc.** 

Allen & Company

William Blair & Company

**Conning & Company** 

Dain Bosworth

A.G. Edwards & Sons, Inc.

Kemper Securities Group, Inc.

Wheat First Butcher & Singer

McDonald & Company

Oppenheimer & Co., Inc.

Piper, Jaffray & Hopwood

**Tucker Anthony** 

Advest, Inc.

Amhold and S. Bleichroeder, Inc.

Baird, Patrick & Co., Inc.

George K. Baum & Company Crowell, Weedon & Co.

The Chicago Corporation

Cowen & Company

Doft & Co., inc.

Fahnestock & Co. Inc.

First Albany Corporation

First Equity Corporation

First Manhattan Co.

First of Michigan Corporation

Fox-Pitt, Kelton Inc. Freimark Blair & Company, Inc.

Gabelli & Company, Inc.

**Gruntal & Co., Incorporated** 

Howard, Weil, Labouisse, Friedrichs

Janney Montgomery Scott Inc.

Edward D. Jones & Co. Ladenburg, Thalmann & Co. Inc. Mabon Securities Corp.

Needham & Company, Inc. Ragen MacKenzle Raymond James & Associates. Inc.

Scott & Stringfellow Investment Corp.

Stifel, Nicolaus & Company Sutro & Co. Incorporated Wedbush Morgan Securities

Seidler Amdec Securities Inc.

INVITATION TO TENDER **Duty Free and** Sales Tax Free



Concession Sydney (Kingsford Smith) Airport, Australia

Tender No. NS91/1 Here is an outstanding opportunity to develop, manage and operate the INTERNATIONAL DUTY FREE AND SALES TAX FREE CONCESSION at SYDNEY (KINGSFORD SMITH) AIRPORT, the

This concession which will operate in both the existing Internation Terminal Building as well as the extension currently under constru will launch Sydney Airport's Duty Free business into the 21st Century. Interested parties must be able to demonstrate suitable qualifications and experience within the Duty Free Industry, adequate financial resources, a commitment to quality merchandise and high standards of outcomer service and with a strong desire to be dynamic in this very competitive industry.

TENDERS ARE TO BE LODGED WITH SYDNEY AIRPORT'S THURSDAY 5 SEPTEMBER 1991,

Tender documents will be available on receipt of NON-REPLINDABLE fee of \$A500 per copy by contacting Mr Chris Glastras of the Commercia Development Department, FAC House, Corner Keith Smith Avenue and Seventh Street, Sydney Airport (PO Box 63 Mascot NSW 2020 Australia) or by telephoning 612 667 9100 or lacatmile 612 667 1592.

Butterworths Soviet & East European Business Law Bulletin

> A vital quarterly *balletia*

\* Written by leading international

legal experts \* Monitoring change in East - West

business law \* Providing detailed analysis

\* and guaranteed quality

For further information, telephone Jane Wilson on 071 - 405 6900 extn 4308 US\$200,000,000 ML TRUST VI

dance with the provisions of the Bonds, notice is hereby given that the Rate of Interest has been fixed at 6.625% for the Ninsteanth Floater Interest Period of 20th July 1991 through to 19th October 1991. Interest secreted for this Floater Interest Period is expected to amount to USSS.29

US\$1,000 Bond. PRINCIPAL PAYING AGENT
Texas Commerce Bank
National Association
at the office of its agent at
Texas Commerce Trust
Company of New York
80 Broad Street
New York, New York 10004

PAYING AND TRANSFER AGENT Citicorp Investment Bank (Luzembourg) S.A. 16 Avenue Marie-Therese L-2012 Luxembourg

INTERNATIONAL COMPANIES AND FINANCE

# Westpac acquires equity control of Ten Network

By Mark Westfield in Sydney

**WESTPAC Bank of Australia** has ended months of specula-tion by taking equity control of the Ten television network.

Ten was placed in receivership last September, when its debts had grown to A\$455m (US\$325m). Broadcom Australia, manager of Ten and owner of about 19 per cent of its shares, was accumulating further losses at a rate of A\$2m a

Announcing Westpac's pur-chase yesterday, Sir Eric Neal, chairman, said the bank "has committed itself to owning and developing the Ten Network. Ten is off the market".

The network's receiver, Mr James Millar, of Ernst & Young, had earlier called for expressions of interest but had received only one potential bid, from the Grundy Organisation, the TV production house, which then failed to make a

firm offer.
Yesterday's purchase of Ten for an implied value of A\$240m will force loan write-offs of about \$280m on the \$520m in

principal and interest which has been accrued by Ten. A Westpac subsidiary, Television Australia, has issued \$340m in 10-year loan notes, of which Westpac will take up 65 per cent for \$156m. The Commonwealth Bank will take up the remaining 35 per cent. Ten's third bank lender, Citibank, will be bought out of its estimated \$55m exposure at a rate of about 40 cents in the

dollar by the other banks. The 10-year loan notes will attract interest of only 5 per cent. Ten is expected to earn about \$12m before interest and tax this financial year, which would be just enough to ser-

NATSTEEL, the diversified

Singapore conglomerate, yes-terday announced that it had increased its stake in Centu-

rion Industries, the Perth-based steel fabrication com-pany, to 66.4 per cent.

This was achieved by Nat-

steel Equity II, a Natsteel

group company, acquiring another 29.7 per cent of Centu-

rion for A\$3.07m (US\$2.3m) at

over offer on July 18.

Natsteel II, which had already owned 36.7 per cent of

Centurion, made a general offer on June 5 of A\$2.05 a share for each 50 cent Centu-

rion share. The remaining

equity in Centurion is held by

employees and other private

of Natsteel's ambitious strat-egy of reducing its dependence

The Centurion stake is part

By Joyce Quek

**Natsteel lifts Centurion** 

**Industries stake to 66%** 



Sir Eric Neal: committed to Ten's development

vice the interest on the notes. Mr Frank Conroy, Westpac managing director-elect, said yesterday the 5 per cent rep-resented a "reasonable rate of interest which can be met from

The transaction is subject to approval by the Australian Broadcasting Tribunal Westpac recently converted a NZ\$40m loan to New Zea-land's commercial TV network.

cash flows".

TV3, to 40 per cent equity. Bankers to Australia's second television network, the Seven Network, recently voted to employ a complex holding

#### Daikyo buys interest in Lloyds Ships

on its core activity as Singa-pore's only manufacturer and trader of steel products. To counter rising operating costs and cheap imports, the group is moving to broaden its steel activities throughout the

erate at least half of its profits from non-steel businesses by 1993-94. To this end, it has moved rapidly to become leading player in the leisure industry in Singapore and the Asia-Pacific region. OPPORTUNITIES FUND, SICAV gistered Office: Luxembourg, 13, m Goethe R.C. Lutembourg B 21.743

The group is now into involved in electronics, chemicals, construction products and engineering, but it is in the resorts business where it is most prominent. It owns 65 per cent of Singapore's Raffles Marina, which has already generated \$\$65m (US\$37.6m) in membership fees.

Natsteel also intends to gen

#### Pedeco takes 5% of Kukdong

KOREA's state-funded Korea Petroleum Development Corporation (Pedeco) is to buy a 5 per cent stake in Kukdong Oil for about Won3.5bn (\$4.8m) and take a management role in the company, Reuter reports from

In addition, the Hyundai Group, one of South Korea's largest conglomerates is selling 2.5 per cent of its 50 per cent stake in Kukdong, while Kukdong will sell a similar

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becomes 1,686p/NWh Provision for the determination of good Prices is made in the Pooling and Settlement Agraements without govern the operation of the velocity proof or the September Agraements with the September Agraements with the September Agraements with the September Agraements and Wales. The Pool Purchase Price is the ossie of the majority of peryhentis made to generation in respect of electricity traded in rough the pool. The provisional Pool Purchase Price is subject to revenue or extremined approximation of the provisional Pool Purchase Price is subject to revenue or the start me day of predictions of the pool of the start me day of predictions and the pool of the start me day of predictions and the subject to the pool of the pool

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proportion of its 50 per cent holding, giving Pedeco a board-

Kukdong has incurred losses of Won100bn a year since it built a refinery in Daesan in 1989. Hyundai and Kukdong have clashed over Kukdong's plans to raise about Won200bn to make up for the losses.
"We decided to give Pedeco a

casting vote on management issues," a Kukdong executive said.

# Kerry Packer, who is part of a syndicate trying to buy Austra-lia's Fairfax newspaper group.

structure in which network

executives would own 70 per cent equity for a nominal out-lay of A\$10,000, while banks

owed A\$725m would own the remaining 30 per cent. The Seven Network went

into receivership in November

1989, with the collapse of its parent, Qintex Australia, once controlled by businessman Mr

Christopher Skase.
The leading commercial net-

work, the Ntne Network, is 39

per cent controlled by Mr

DAIKYO, Japan's largest builder of condominiums, has purchased a 49 per cent stake in Lloyds Ships, the ship-builder based in Queensland for about A\$2.69m (US\$1.92m),

Reuter reports from Tokyo.

The remaining 51 per cent is owned by two local Australian

THORNTON INTERNATIONAL

DIVIDEND NOTICE At the messing at anticopolers need on 18th July 1991 it was needved to pay a dividend of US\$0.05 per share to shareholders on record on 18th July 1991 and to holders of beater shares upon presentation of coupon No. 6, psysbic on or after 26th July 1991 with starres being quoted ox-dividend as from 19th July 1991.

Paying agent: Bank of Bermods (Luxembourg) S.A 13, me Goethe L-1637 Luxembo

19th July 1991 For Thornton International Opportunities Fund, SICAV Management International (Luxembourg) S.A.

#### Singapore **Airways** seeks stake in Qantas

By Joyce Quek in Singapore

SINGAPORE Airlines (SIA) said yesterday that it had declared to the Australian government its interest in acquir-ing a stake in Qantas Airways, the loss-making, state-owned

At SIA's annual meeting, Dr Cheong Choong Kong, the air-line's managing director, said that the proposed stake would be a strategic investment in view of the importance of Qantas and the Australian market.

Australia has been a popular destination for SIA's passengers, and Australia forms part of the south-west Pacific region which contributed \$\$577.6m (US\$330m) towards SIA's revenue of S\$4.5bn for the year to March 31. The Australian government

has already announced that it would sell 49 per cent of its stake in Qantas, with foreign atrines being allowed up to 35

However, Dr Cheong said that SIA was interested only in buying a stake of sufficient. size to guarantee a board seat. This was also the strategy of SIA's parent, Temasek Hold-ings, when it acquired stakes in New Zealand's Brierley Investments and the UK's Mount Charlotte hotel chain

or Cheong said that, unlike its equity-swapping and strategic operational alliances with US-based Delta Airlines and Swissair, SIA would make a straight investment in Qantas. He said that it would be useful if SIA and Qantas could estab-lish some joint procedures, for example, using the same airline reservation system.

Already one of the world's

most profitable airlines, SIA had a war chest of \$\$2bn in cash at March 31. The estimated cost of a 35 per cent stake in Qantas has been placed at S\$1.3bn.

However, one analyst said SIA would probably aim for a 20 per cent share with an air line friendly with SIA taking up the remaining 15 per cent.

Notice to the Warrantholders of

PACIFIC METALS CO., LTD. Warrants to subscribe for Shares of common stock of

Pacific Metals Co., Ltd. issued U.S.\$120,000,000 4 1/2 per cent. Guaranteed Notes 1993 (the "Warrants")

**人名**曼

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Pursuant to Clause 4 (C) of the Instrument dated 29th June, 1989 (the "In-strument") and in accordance with Consitions 7 and 11 of the Terms and Conditions of the Warrants, notice is hereby

Due to issue by Pacific Metals Co., Ltd. (the "Company") on 22nd July, 1991 of Swiss Francs 120,000,000 3 per cess. Swiss Franc Notes with Warrants due 22nd July, 1996 to subscribe for shares of company to the state of the of common stock of the Company (un-"Shares") at the initial Exercise Price of Shares") at the initial Exercise Price of Yen 533 per Share which is less than the current market price per Share on the date in Japan (9th July, 1991) on which the Company fixed said Exercise Price, the Subscription Price of the Warrants in effect was adjusted pursuant to Clause 3 (vii) of the Instrument and Condition 7 of the Terms and Conditions of the Warrants from ¥1,152,40 to ¥1,127,60 which became effective as from 22ad hich became effective as from 22nd

PACIFIC METALS CO., LTD.

By: The Kyowa Sattama Bank, Ltd. as Principal Paying Agent and

July, 1991 (Japan time).

Warrant Agent

Dated: 23rd July, 1991

Sokana Industries Ltd.

has acquired

April 1991 :

97.8% of the Outstanding Shares

Astilleros Unidos de Veracruz S.A. de C.V., Mexico

in the current privatisation programme by the Mexican government

The undersigned was actively involved in structuring the transaction and participated in the capitalisation of Sokana Industries Ltd.



Den norske Bank Oslo, London, Lantembourg, New York, Singapore

#### INTERNATIONAL CAPITAL MARKETS

# figures move into surplus

By Simon London in London and Patrick Harverson in New York

ES TUESDAY NULY NIE

FINANCE

Singapore Airways

seeks stake

in Qantas

By Toxce Great SINGAPORE

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2903/2007 closed the day at Tight up % point on the day, for a yield of 10.19 per cent. In the futures market, the the proposed state to a strategic impact of the impact of

at a year-on-year rate of 1.3 per cent in June, against a nega-tive growth rate of 3.2 per cent in May. The recovery in con-sumer spending was higher than institutional economists had anticipated. Most had forecast only a modest recovery over May, with sales still show-ing year-on-year negative

#### BONDS

Der cent.

However, in Change in SIA was intended.

In briving a stake of an arriving a was also the than arriving a stake of an arriving a stake of a s ries showed Britain's first current account surplus, just 125th, for four years. Again the performance was better than the gilts market had anticipated, this time driven by a strong export performance. The overall trade balance thowed a deficit of 577th bet.

> there will be a resurgence of inflationary pressures in the economy and higher interest rates. However, the poor standing of the government in the contion polls has turned con-ventional logic on its head. , Signs that the economy is

List dissions button at 1.00

." Sterling's membership of the European exchange rate mechanism continues to fuel expec-tations of lower interest rates, whether or not the economy

UK bonds	rally	as	trade
			_

GOVERNMENT bond rose sharply yesterday	BEI
ail sales and trade figures one were interpreted as	
ing an improvement in	AUSTRALIA
mic conditions.	BELGIUM
benchmark 11% per cent	CANADA *
vernment bond maturing 2007 closed the day at	DENMARK
MOT Clused the day at	FRANCE

In the futures market the the London International Financial Futures Exchange chosed at 92.04, up from an opening level of 91.25.
Retail sales in the UK grew

The balance of payments fig-

#### GOVERNMENT

ures showed Britain's first curshowed a deficit of £377m, better than the £900m deficit in

May.
Recovery is normally regarded as negative for the bond markets, implying that

improving are regarded as increasing the chances of a Conservative victory at the next general election, expected late this year or early 1992. Many in the gilts market fear a Labour government more than an economic recovery.

■ US Treasury prices weakshows signs of recovery.
The Bank of England's surprise decision to issue £1bn of

the 9 per cent government con-

U.S. DOLLAR STRAIGHTS
ABBEY NATIONAL 87(8) 3
ALBESTA PROVINCE 9 3/8 95
ALDSTRA B 1/2 00
BANKER TO DIXYO 8 3/8 96
BELGHIM 9 1/8 92
BFCE 7 3/4 97
ALP B 5/8 94
BP CAPTAL 9 5/8 93
CANADA 9 96
CCCC 9 1/4 95
CCCC 9 1/4 96
EET 7 1/4 93
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		Coupen	Red Date	Price	Change	Yield	Week ago	Mon
AUSTRAL	IA .	12,000	11/01	106.2325	0.256	10.97	10.93	11.
BELGIUM		10,000	08/00	103,1500		9.48	9.37	9.
CANADA	•	9.750	06/01	98,4250	-0.400	9.99	9.96	9.
DENMAR	ĸ	9.000	11/00	97,8000	-0.100	9.34	9.26	9.
FRANCE	BTAN	9.000 9.500	02/96	98.9804 101.9400	-0.071 -0.070	9.25 9.16	9.21 9.09	9. 9.
GERMAN	Ÿ	8.375	05/01	98.3700	+0.070	8.62	8.53	8.
ITALY		12.500	03/01	87.6800	-0.186	13.34	13.23	13.
JAPAN	No 119 No 128	4.800 6.400	08/99 03/06	88.0746 98.1400	+0.069	7.16 6.74	7.17 8.72	7. 6.
METHERL	ANDS	8.500	03/01	97.8800	-0.060	BJBS	8.76	8.
SPAIN		11,900	07/96	99.3500	-0.125	12.06	11.82	12.
UK QULTS	3	10.000 10.000 9.000	11/96 02/01 10/08	98-30 98-26 92-07	+ 2/32 + 6/32 + 7/32	10.26 10.20 9.95	10.26 10.21 9.98	10. 10. 10.
US TREA	SURY -	8.800 8.125	05/01 05/21	98-03 96-03	-1/32 -3/32	8.28 8.48	8.26 8.45	8.

ued to hang over the market. Traders said that the new issue was draining liquidity from the market, even though investors only have to pay 30 per cent of the purchase price immedi-

ately In addition, the final payment is due on the govern-ment's £1.5bn issue of 10-year stock launched in June draining a further £900m of

■GERMAN government bond prices rose slightly yesterday, supported by the strength of the D-Mark on the foreign exchange markets, despite the overall gloomy tone in the

The benchmark 8% per cent 10-year bund closed at 98.35, for a yield of 8.62 per cent, having opened on a yield of 8.64 per

Analysts expected trading to be subdued this week ahead of inflation and money supply fig-ures due on Thursday. Cost of living prices data for July will be watched for signs that infla-tion is getting out of control. The market is already dis-

counting a rise of 4.2 per cent in the prices index over June. A month-on-month rise of closer to 4.5 per cent could force the Bundesbank council into raising interest rates when it meets for the first time after the summer recess on August 15.

ened slightly yesterday morning as the market prepared for an injection of fresh supply At midday, the benchmark 30-year government bond was

down 1 at 96%, carrying a

FT/AIBD INTERNATIONAL BOND SERVICE

10.48.537 8.58.28.77.73 \$ 8.58.88 10.58.89 10.58

7.05 7.19 6.98 7.01 7.43 6.92 7.18 6.97 7.00 6.97

+10 +10

10377844778478798988775484 884

OTHER STRAKENTS
BAYENSCHE VEKENS BIT 7 94 LF
REPUETOR 7 93 LF
WORLD CASK 8 96 LF
RABORANK 5 34 95 FF
RABORANK 5 36 FF
RABORANK 5 56 FF

FLOATING RATE MOTES
ALBERTA PROVINCE 1/32 93
ALLANCE & LEIKS 0.08 94 £
BANCO ROMA 0.03 01.
BANCO SARTO SPIRTO 93
BELGIUM 1/14 97 0M
BFCE-0.02 96
BERTANINA 1/10 96 £
CCCE 66 ECU
OTILEES FED 0.15 96
COMMERCE K 0/5 51M 93
DESONER FINANCE 1/32 98 0M
DESONER FINANCE 1/32 98 0M
DELED DE FRANCE 1/8 99
FERRO DEL STAT 94
MALIFAX 1/10 94 £
MALIFAX 1/10 94 £
MITSUI FIN ASS. 1/5 96
MINORAM UP) 1/4 97
MAT WEST FIN 3/16 65
BEW ZELLAND 93
QUESEÉ PROV 01.
REWY EZELAND 93
QUESEÉ PROV 01.

HAISTON 9.1/2 06.6.
HAILSTONWN 4.1/2 02.6.
HITT PAPER 3.3/4 02.
LAND 9.25.6.5.4/4 02.
LAND 9.25.6.5.4/4 02.
OCDUB 4.0.
PAPER 0.3/4 02.
PAGFIC DUNLOP 6.3/4 77.
TEXAS USTRIMMENTS 2.3/4 02.
TROTH END 5.3/4 04.6.

yield of 8.476 per cent. At the short end, the two-year issue was a lighter at 100%, yielding

6.839 per cent. The lack of a direction from the light trading activity tradi-tional in the middle of summer means that the bond market is in limbo. Last week's comment from Mr Alan Greenspan, chairman of the Federal Reserve, that the monetary authorities had adopted a watchful waiting" policy, as well as some slightly worse-than-expected consumer price inflation data has effectively put the market's hopes for a cut in interest rates on hold.

The only interest from dealers and investors was in the approaching auctions of \$12.5bn of two-year notes, due today, and \$9.25bn of five-year notes, due tomorrow. Big auctions of Treasury bills are also planned this week.
In the credit markets, the

Fed conducted \$1.5bn in customer repurchase agreements in a move aimed at keeping the Fed Funds rate at its target of 5% per cent. By midday, the intervention had worked, forcing Fed Funds down a few points to 5% per cent.

■ JAPANESE government bond prices were little changed overnight in Tokyo, with no new factors to guide sentiment ahead of retail sales and indus-trial production figures due today. The benchmark govern-ment bond issue No 129 closed in Tokyo on a yield of 6.735 and traded at the same level in London. Analysts are expecting both sets of data to show a slowing in the rate of economic

Latest prices at 6:10 pm on July 22

Con. Std Office Press. 47.50 | 100 | 154 | 1174 | 1184 | 1175 | 1184 | 1175 | 1184 | 1175 | 1184 | 1175 | 1184 | 1175 | 1184 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1185 | 1

C.com 4.5156 4.5250 4.6000 9.1250 4.19750 11.9750 9.7828 7.8625 6.5428 6

#### FT GUIDE TO WORLD CURRENCIES

ine table p	selow gives th	e latest avai except	where they	n exchange ( are shown t	rounded) a o be other	gainst four key currencies wise. In some cases mari	on Monday, ket rates hav	e been calc	ulated from	e cases the those of	rate is nominal. Market i foreign currencles to wh	ates are the a lich they are	everage of b tied.	uying and se	lling rates
COUNTRY		£ STG	US S	D-MARK	YEN (X 100)	COUNTRY	£ STG	US S	D-MARK	(X 100)	COUNTRY	£ STG	US \$	D-MARK	YEN (X 100)
Afghanistan Albania	(Afghani) (Lek)	99,25 10,0952 30,27	59.0422 6.0054	33.5871 3.4163 10.2436	42.9653 4.3702	Ghara (Cedi) Glaraitar (Gib D	618,424 1.00	367.891 0.5948	209.281 0.3384	267.716 0.4329	Pakistan (Pak. Rupee) Panama (Balboa)	41.00 1.6810	24.3902 1	13.8747 0.5688	17.7489 0.7277
Algeria	(Dinar)		18.0071		13 1038	Greece (Drachma) Greenland (Danish Krooe)	322.945 11.4175	192.115 6.792	109.288 3.8637	139.803 4.9426	Papua New Guinea (Kina) Paraguay (Guarani)	1.6070 2221.18	0.9559 1321.34	0.5438 751,668	0.7277 0.6956 961.55
Andorra	(Fr Fr) (Sp Peseta)	10,035 184,20	5.9 <del>696</del> 109.578	3 3959 62,335	4,3441 79,7402	Gresada (E Cerr S) Guadaloupe (Local Fr)	4.5427 10.035	2.7023	1.5372 3.3959	1.965 4.3441	Peru (New Sot) Philippines (Peso)	1.3500 45.00	0.803	0.4568 15.2284	0.5844 19.4805
Angola Antiqua Argentina	(Kwanza) (E Carr S)	97.961 4.5427	58.2754 2.7023	33.1509 1.5372	42.4073 1.9665	Guerra (USS)	1.6810 8.2123	5.9696 1 4.8853	0.5688 2,7791	0.7277 3.5551	Pitcaire is (£ Sterline)	1.00 2.9700	26,7697 0,5948 1,7668	0.3384	0.4329
Argentina Aruba	(Austral) (Florin)	lb745 93	9961.89	5666.98 1.0191	7249.32	Guatemala (Quetzal) Guinea (Fr)		620.553 300.268	353.012 170.812	451.58 218.506	Poland (Zloty)	2.9700 19036.00	1.7668 11324.2	1.005 6441.96	1,2857 8240.69
Australia Austria	(Aus \$) (Schilling)	3.0117 2.1655 20.805	1.7916 1.2882 12.3765	0.7328 7.0406	1.9037 0.9374 9.0064	Eulesa Blassu (Dass)	1043.15a 504.75a 1093.62	300.268 650.577	370.091	218.506	Portugal (Escudo) Poerto Rico (US S)	252.50 1.6810	150.208	85.4483 0.5688	109.307 0.7277
Azores	(Port Escudo)	252.50	150,208	85.4483	109.307	Guinea-Bissau (Peso) Guyana (Guyanese S)	213.68	127.115	72.3113	473,429 92,5021	Qatar (Rhal)	6.13	3.6466	2.0744	2.6536
Bahamas	(Bahama S)	1.6810	1	0,5688	0.7277	Haiti (Goode) Honduras (Lempira)	8,4125	5,05	2.846B 3.1884 4.4219 43.5475	3.6417 4.0787 5.6567	Remaion is, de la (F/Fr) Romania (Leu)	10.035 102.35	5.9 <del>696</del> 60.8863	3.3959 34.6362	4.3441 44.3073
Bahrain Balearic is	(Dinari (So Peseta)	0.6364 184.20	0.3779 109.578	62.335	0.275 79.7402	Hong Kong (HX S)	8,4125 9,422 13,067 128,683	5.6049 7.7733 76.5514	4.4219	5,6567 55,7069	Romanda (Fr) St Christopher (E Carr S)	210.17 4 5427	125.027 2.7023	71.1235 1.5372	90.9826 1.9665
Bangladesh Barbados	(Taka) (Barb \$)	58.00 3.384	34,5032 2.013	19.6277 1.1451	25 1082 1.4649	Hungary (Forint) Iceland (Icelandic Kronz)	103.50	61.5704	35.0253	44,8051	St. Helena (C) St. Lucia (E Carr S)	4.5427 1.00 4.5427	2.7023 0.5948 2.7023	0.3384 1.5372	0,4329 1,9665
Belglum Belize	(Belg Fr) (BS)	60.70 3.365	36.1094 2.0017	20.5414 1.1387 169.797	26.277 1.4567	India (Indian Rupee) Indonesia (Ruplah)	43.00	25.58 1973.42	14 5516 1122.61	18.6147 1436.07	St Pleme (French Fr) St Vincent (E Carr S)	10.035	5.9696 2.7023	3.3959 1.5372	4.3441 1.9665
Benin Bermuda (	(CFA Fr) (Bermadian S)	501.75 1.6810	298.483	169.797 8.5688	217.208 0.7277	(R120) agri	3317.32 112.00 0.5936	66.627	37.9018	48,4848	Sen Marino (Italian Lira)	2201.25	1309.49	744.924	952,922
Bhertan Bolivia	(Ngultrum) (Bolivlano)	43 00	25.58 3.5982 2.0543	14.5516	IR 6147	irag (iragi Dinar) irish Rep (Pont)	1.1045	0.3531 0.657	37.9018 0.2008 0.3737	0.2569 0.4781	Sao Tome (Dobra) Saudi Arabia (Riyal)	314.6275 6.32145 501,75	187.167 3.7604	106.473 2.1392 169.797	136.202 2.7365
Botswana Brazil	(Pula) (Cruzeiro)	6.0486 3.4533 560.695	2.0543 333.548	2.0469 1.1686 189.745	2.6184 1.4949 242.725	israel (Shekel) Italy (Lira)	4.00 2201.25	2,3795 1309,49	1.3536 744.924	0.4781 1.7316 952.922	Senegal (CFA Fr) Seychelles (Rupoe)	9.10	298.483 5.4134 279.595	3.0795	217.208 3.9393
Brunel	(Brunei S)	2.9505 31.014	1.7552	0.9984 10.4954	1.2772	Jamaica ClamaicanS)	16.8575	10.0282	5.7047	7.2976	Sierra Leone (Leone) Singapore (S)	470.00 2.9505	279,595 1,7552	159.052 0.9984	203.463 1.2772
Bulgaria Burkiso Fast	(Lev) (CFA Fr)	501.75	18.4497 298.483	169.797	13.4259 217.208	i Japan (Yen) I Jordan (Jordanian Dinar)	231.00 1.1444	137.418 0.6807	78.1725 0.3872	100 0.4954	Solumon is (S) Somali Rep (Shiii)ng)	2.9505 4.5970 4408.15	1.7552 2.7346 2622.34	1.5556 1491.76	1.99 1908.29
Burna Burnai	(Kyat) (Burundi Fr)	10.799 284.75	6.4241 169.393	3.6544 96.362	4.6748 123.268	Kenya (Kenya Shifiling) Kiribati (Australian S)	48.0858		16.2726	20.8163 0.9374	South Africa (Rand)	4.8217c 5.3565g	2.8683	16317	2.0873
Cambodia	(Riel)	1346 00 501.75		455.499	582.684 217.208	Korea North (Was)	2.1655 1.632	28.6054 1.2882 0.9708	0.7328 0.5522	0.9374 0.7064 534.381	Spain (Peseta)	5.3565q 184.20	3.1864 109,578	1.8126 62.335	2.3188 79.7402
Cameroon Canada	(CFA Fr) (Canadian S)	501.75 1.9460	800.714 298.483 1.1576	169.797 0.6585	217,208 0.8424	Korea South (Won)   Kuwait - (Kuwaiti Dinar)	1234.42 0.4829	734,337 0.2872	417.739 0.1634	534,381 0,209	Spanish Ports in		109.578	62,335	79,7402
Canary is	(Sp Peseta) (CV Escudo)	1,9460 184.20 130.814	109.578 77.8191	62,335 44,2686	79.7402 56.6294	Laos (New Kip)	1177.75 1501.6	700,625 893,278	398.562 508.156	509.848	M Africa (Sp Peseta) Sri Lanka (Rupee)	184.20 68.50	40.7495	23.181	29.6536
Cp. Verde Cayman is	(CI \$)	1.3965	0.8307	0.4725	0.6045 217.208	Lebason (Lebanésé É) Lesotho (Majuti)	1501.6 4.8217	893,278 2,8683	508.156 1 6317	650,043 2,0873	Sedan Rep (C)	7.5712a 19.2646g	4.5039 11.4602	2.5621 6.5193	3.2775 8.3396
Cent.Afr. Reg Chad Chile	(CFA Fr)	501,75 501.75	298.483 298.483	169.797 169.797	217.208	Liberia (Liberian S) Libya (Libyan Dinar)	4.8217 1.6810 0.4903	1	1.6317 0.5688 0.1659	2.0873 0.7277 0.2122	Surissano (Guilder)	3.003	1.7864	1.0162	1.3
China (Re	(Chilean Peso) nunkahi Yuan)	583,10 9.009	346.877 5.3593 623.302	197 <u>.32</u> 7 3.0487	252.424 3.9	Liechenstein (Swiss Fr)	2.5575 60.70	0.2916 1.5214 36.1094	0.8654 20.5414	1.1071 26.277	Swaziland (Lilangeni) Sweden (Kronz)	4 <u>821</u> 7 10.6875	2.8683 6.3578	1.6317 3.6167	2,0873 4,6266
Cotombia Comoros	(Coi Pesa) (CFA Fr)	1047.77 501.75	298.483	354.575 169.797	453.58 217.208	Marao (Pataca)	13.4896	8,0247	4.565	5.8396	Sweden (Krona) Switzerland (Fr) Swria (E)	2.5575 35.3325	1.5214 21.0187	0.8654 11.9568	1.1071 15.2954
Congo (Bra: Costa Rica		501.75 209.47	298,483 124,61 298,483	169.797	217.208	Madagascar (MG Fr)	2882.00 252.50	1714.46 150.208	975.296	1247.62	Talwan (S)	45.45	27.0374	15,3807	19.6753
Côte d'ivoire	(CFA Fr)	501.75	298.483	70.8866 169.797	90.6796 217.208	Madeira (Port Escudo) Malawi (Kwacha)	4.822	2.8685 2.7894	85.4483 1.6318	109,307 2,0874	Tanzania (Shilling) Thailand (Baht)	384.67 40.50	228.953 24.0928	130.244 13.7055	166.61 17.5324
Cyprus	(Cyprus £)	1.34 0.807	0.7971 0.48	0.4534 0.273	0.58 0.3493	Malaysia (Ringgit) Maldive is (Runiya)	4.6890 16.8755	2,7 <del>89</del> 4 10.0389	1.5968 5.7108	2.0298 7.3054	Tago Rep (CFA Fr)	501.75 2.1655	298.483 1.2882	169.797 0.7328	217,208 0,9374
Częchoslovak	ila (Koruna)	51.49c 49.66t	30.6305 29.5419	17.4247 16.8054	22.29 21.4978	Mali Rep (CFA Fr) Malta (Maltese D)	501.75 0.5680	10.0389 298.483 0.3378	169,797 0.1922	217,208 0,2458	Tonga is (Pa Anga) Trinidad/Tobago (S) Tonisia (Dinar)	2.1655 7,1506 1.6349	4.2537 0.9725	2.4198 0.5532	3.0954 0.7077
Desgraph (D	anish Kroner)	11.4175	6.792	3.8637	4.9426	Martinique (Local Fr)	10.035 139.984	5.9696 83.2742	3.3959 47.3719	4.3441 60,5991	Torkey (Lira)	7280.82	4331.24	2463.9 0.5688	3151.87 0.7277
Djibouti Rep Dominica	(DJIb Fr) (E Carrib S)	297.60 4.5427	177.037	100.711 1.5372	128.831 1.9665	Mauritania (Ongalya) Mauritus (Maar Ropee)	27.45	16.3295	9.2893	11.8831	Turks & Calcos (US 5) Turain (Australian 5)	1.6810 2.1655	1.2882	0.7328	0.9374
Dominican R	ep (D Peso)	21.6033	2 7023 12 8514	7.3107	9.352	Mexico (Mexican Peso)	5073.581 5081.49d	3018.19 3022.9	1716.95 1719.62	21%.35 2199.78	Uganda (New Shilling) U A E (Dirham)	1264.13 6.1900	752.011 3.6823 0.5948	427.794 2.0947 0.3384	547.242 2.67%
Ecuador	(Sacre)	1732,970 1897,021	1030.92 1128.51	586.453 641.97	750.203 821.221	Miquelon (Local Fr)	10.035	5 0404	3.3959 3.3959	4.3441	United Kingdom (£) United States (US \$)	1.00 1.6810	0.5948	0.3384 0.5688	0.4329 0.7277
Egypt El Salvador	(Egyptian £)	5.61	3.3372	1.8984	2.4285	Monaco (French Fr) Mongolia (Tugrik)	10.035 5.6456	5.9696 3.3684 2.7023	3.3959 1.9105	4.3441 2.4439	Uruguzy (Peso) USSR (Rouble)	3399.49	2022.3 0.5916	1150.42 0.3365	1471.64 0.4305
Emuat'l Girler	(Colon) sa (CFA Fr)	13.4776 501.75	8 0176 298.483	4.5609 169.797	5.8344 217.208	Montserrat (E Carr S) Morocco (Dirtiam)	5.6456 4.5427 15.38	2.7023 9.1493	1.5372 5.2047	1.9665		0.9946a 2.9838c	1.775	1,0097	1.2916
Ethiopia (Ei	thiopian Birr)	3.4575	2.0568	1.17	1.4967	Mozambique (Metical)	2545.02	1513.99	861.259	6.658 1101.74	Vanuats (Valu) Vatican (Lira)	187.00 2201.25	111.243 1309.49	63.2825 744.924	80.9523 952.922
Falkland is Farce is (D	(Falk £) (anish Kroner)	1.00 11.4175	0.5948 6.792	0.3384 3.8637	0.4329 4.9426 1.0896	Namibia (S.A.Rand) Nauru is (Australian S)	4.8217 2.1655	2.8683 1.2882	1.6317 0.7328	2.0873 0.9374	Venezuela (Bolkar) Vietnam (Dong)	92.2285 14637.75	54.8652 8707.76	744,924 31,2109 4953,55	39.9257 6336,69
Fiji is Finland	(Fiji 5) (Markka)	2.5172 7.1255	1.4974 4.2388	0.8518 2.4113	1.0896	Negal (Negalese Rupee)	71.8427	42,738	0,7328 24,3122	31.1007	Virgin Is-British (US \$)	1.6810	i	0.5688	0.7277
France	(Fr)	10.035	5.9696	3.3959 169,797	3.0846 4.3441	Netherlands (Spilder) N nd Astilles (A/Spilder)	3.3300 3.0117	42 738 1.9809 1.7916	1.1269 1.0191	1.4415 1.3037 1.2857	Virgin is-US (US \$) Western Samoa (Tala)	1.6810 3.9917	2.3745	0.5688 1.3508	0.7277 1.728
Fr. Cty/Africa Fr. Gulana Fr. Pacific is	a (CFA Fr) (Local Fr)	501.75 10.035	298.483 5.9696 108.09	3.3959	217.206 4.3441 78.658	New Zealand (NZ \$) Nicaragua (Gold Cordoba)	2.9700 8.4125	1.7668 5.0044	1.005 2.8468	1.2857 3.6417	Yemen (Rial) Yemen PDR (Dinar)	20.274 0.7756	12.0606	6.8609 0.2624	8.7766 0.3357
Fr. Pacific is		181.70		61.489		Niger Rep (CFA Fr) Nigerta (Naira)	8.4125 501.75 18.3187	298.483 10.8975	2.8468 169.797 6,1992	3.6417 217.208 7 9301	Yugoslavia (Dinar)	<i>3</i> 8.39 <del>8</del> 4	0.4613 22.8425	12.9943	16.622 <del>6</del>
Gabon Gambia	(CFA Fr) (Dalasi)	501.75 15.05	298.483 8,953	169.797 5.093	217.208 6.5151	Horway (Hor. Krone)	11.5025	6.8426	3.8925	7.9301 4.9794	Zakre Rep (Zaire) Zambia (Kwacha)	7597.00 111.38	4519.33 66.2581 3.3229	2570.9 37.692 1.8903	3288.74 48.2164
Germany	(D-Mark)	2.9550	1.7578	1	6.5151 1.2792	Oman (Rial Omani)	0.6489	0.386	0.2195	0.2809	Zimbabwe (\$)	5.5859	3.3229	1.8903	2.4181

(a) Free rate; (b) Banknote rate; (c) Commercial rate; (d) Controlled rate; (e) Essential Imports; (a) Financial rate; (h) Exports; (f) Non commercial rate; (f) Business rate; (d) Buying rate; (ii) Exports; (iii) Market rate; (iii) Public transaction rate; (iii) Official rate; (iii) preferential rate; (ii) commercial rate; (iii) parallel rate; (iii) Public transaction rate; (iii) Official rate; (iiii) preferential rate; (iv) parallel rate; (i



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July 1991

#### Salomon Brothers Holding Company Inc

is participating as a founding shareholder in

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#### LIVES XIV Limited ated with limited liability in the Cayman Islands)

U.S. \$20,000,000 Series B

Secured Floating Rate Notes due 1992

Notice is hereby given that for the period 22nd July, 1991 to 21st January, 1992 the Bonds will carry an interest rate of 6.6675% per annum with a coupon amount of U.S. \$33,893.13 per U.S. \$1,000,000 denomination payable on 21st January, 1992.

Bankers Irus. Company, London Bankers Trust

Agent Bank

Ħ

#### **CARPS II Limited**

ued with limited liability in the Cayman Islands) U.S. \$80,000,000

Secured Floating Rate Notes due 1992 For the period 22nd July, 1991 to 22nd January, 1992 the Notes will carry an interest rate of 6.5875% per annum with a coupon amount of U.S. \$3,366.94 per U.S. \$100,000 Note payable on 22nd January, 1991.

Bankers Trust Company, London

#### FIRST CITY **BANCORPORATION OF** TEXAS, INC. US\$ 100,000,000 FLOATING RATE NOTES **DUE JANUARY 1995** in accordance with the provisions of

the Notes, notice is hereby given that the Rate of interest for the three month period 24th July, 1991 to 24th October, 1991 has been fixed at 6.3125 per cont per arnum. Interest will therefore be psyable at US\$ 161.32 on 24th October, 1991. MANUFACTURERS HANOVER TRUST COMPANY Agent Bank

uss100,000,000 secretario filoredi NOTES DUE 1992 Internat Role 6,025% Internat Period July 23, 1991 to Jonusuy 23, 1992, Interest Periode par US\$100,000 Note July 23, 1991 By Gilbonk, N.A. (CSS) Dept.) Agent Bor

This advertisement has been issued in compliance with the listing rules made by the Council of The London Stock Exchange pursuant to section 142 of the Francial Services Act 1986 and does not constitute an invitation to any person to subscribe for a purchase shares. Application has been made to the Council of The London Stock Exchange for the 'A' Ordinary shares in Tufalgar House Public Limited Company to ted to the Official List.

TRAFALGAR HOUSE PUBLIC LIMITED COMPANY (Registered and incorporated in England No. 867281) RIGHTS ISSUE

£\$0,000,000

of 'A' Ordinary shares of 20p each

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The principal activities of Trafalger House comprise con

The principal activities of Trailager House comprise commercial and residential property, construction and engineering, passenger shipping and hotels.

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Canadian

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Financial Services.

in Montreal

By Robert Gibbens

broker buys

unit of Dean

MIDLAND WALWYN is

cementing its position as Can-

ada's biggest retail brokerage with acquisition of Dean Whit-

ter Reynolds (Canada) from its

US parent, Dean Whitter

The deal also marks the

departure of the last sizeable

US retail brokerage from Can-ada. A score of US firms,

including Merrill Lynch, have

pulled out of Canada or have

At the same time, Canadian

deregulation of financial ser-

vices since 1988 has led to the takeover of the leading Cana-

dian full service brokerages by

the big chartered banks.

Midland Walwyn, itself the

result of a recent merger, said

it would pay with up to 3m shares worth around C\$10m

(US\$8.6m) for the Dean Whit-

# Japanese Euro deals well received in quiet market

FINANCINGS in the Eurobond market by two Japanese companies were well received by investors yesterday, in an otherwise subdued market. Tokyo Electric Power.

Japan's largest company, and Toyota Credit Canada, an arm of Toyota, both priced their offerings attractively, dealers said, against a background of narrow secondary market

spreads.
The Tepco deal, a \$500m seven-year Eurobond via Goldman Sachs, was priced to yield 47 basis points above the US Treasury yield, which compared favourably with deals in the secondary market, where spreads are very tight.

It is Japan's biggest company, and its previous deals have been rather illiquid. This was large enough to get institutional investors interested," one dealer said.

Traders reported firm demand in Europe, as well as in the Far East, where many of Tepco's previous deals have tended to gravitate. Goldman estimated that around 60 per cent of the deal was placed with European investors.
Although swap spreads are

not attractive at the moment.

Tokyo Electric Power Co.(a)† Mitsubishi Kasel Corp(a)¢

Cofide buys back

Finanza & Futuro

would sell back Finanza &

Future for L100bn (\$73.5m).

CANADIAN DOLLARS
Toyota Credit Canada(a)

US DOLLARS

dealers said that Tepco was able to swap the proceeds of the deal into fixed-rate yen at a rate competitive with its target of around 6.9 per cent semi-annually in the Japanese domestic market.

Toyota Credit Canada's small C\$100m offering via Hambros Bank performed

#### INTERNATIONAL **BONDS**

strongly. From a launch spread of 47 basis points above the five-year Canadian Treasury, the deal had tightened to 40 by the end of the day.

Canadian bond prices rallied strongly last week, and when the domestic market fell back on Friday, Eurobond spreads were driven tighter.

Toyota's issue was priced attractively compared with the secondary market, and also provided investors with a strong corporate credit as an alternative to the string of Canadian provinces and other government bodies. There was no currency swap involved, but the deal

included a complex interest-

**NEW INTERNATIONAL BOND ISSUES** 

Price

101.20

• FEDERAL National Mortgage Association is to redeem two debenture issues totalling

\$600m. Reuter from Washington. The association will redeem all \$300m of outstanding series SM-1995-M on August 21. It said the 8.7 per cent debentures are due August 21,

The association will also redeem all \$300m of outstanding series SM-1995-N on September 19. The 8.75 per cent debentures are due on Septem-

ber 19, 1995.

PRICES of recent Dutch state bonds closed slightly lower, tracking London traded bund futures, Reuter reports from Amsterdam.

Although business was thin due to a lack of investor interest, dealers said they did not expect prices to slip much fur-ther after a handful of domestic pension funds popped up in early trade to pick up issues.
We see demand at yields of 8.86 per cent [for 10-year paper]," one trader said. The latest 10-year, 8.50 per cent bond finished 7 cents down on

ter Canadian operation. This will give Dean Whitter of the US a 10 per cent shareholding in Midland Walwyn. the day for a yield of 8.85 per cent, up from 8.84 per cent on Dean Whitter Canada has early 200 registered representatives in 12 offices across Canada, serving retail clients primarily. The deal will bring Midland's total representatives to about 900 across the coun-Book runner

Midland Walwyn already has several big Canadian insti-tutional shareholders and its stock is publicly held. Shares were trading around C\$3.15 in the market after the alliance with Dean Whitter was

Rival houses say Dean Whit-ter sold out because the cost of doing business in Canada was too high.

• BCE Development, the trou-

bled north American office developer, reduced operating losses for the first quarter of this financial year but contin-ues to be weighed down by a C\$2.6bn debt.

In the first quarter ended March 1991, the company recorded a loss of C\$13m, against a C\$19.9m loss a year

#### BCE's restructuring, including conversion of the C\$726m loan to equity, has been delayed until 1993.

**LONDON MARKET STATISTICS** 

# RTC sells failed thrift to SecPac

By Patrick Harverson in New York

SECURITY PACIFIC, the California hanking group, yesterday agreed to buy Southwest Savings & Loan Association from the Resolution Trust Corporation (RTC), the government agency handling the rescue of the collapsed US thrift

industry. Security Pacific Bancorpora-tion Southwest of Arizona is paying a deposit premium of about \$35m to the RTC for all of Southwest's \$1.42bn in deposits and its 47 branches spread around the Phoenix

deposits base and 157,000 account relationships will strengthen the SecPac subsidiary's position as the third largest financial institution in Arizona.

Southwest has been held by the RTC since February 1989, and SecPac was one of 10 institutions which bid for the thrift, The RTC said the SecPac bid won because it was the least costly of the proposals The RTC will advance an estimated \$1.36bn to SecPac

\$1.09bn of the closed institution's assets.

Although the RTC will recover part of its advance from the sale of assets to be held in receivership, the final cost to the agency is estimated at \$941.1m.

The sale of the thrift SecPac enabled Southwest's branches to open for business yesterday, with its deposits insured by the Federal Deposit Insurance Corporation, the government body which insures the

The addition of the S&L's and will retain approximately nation's bank deposits. Since it began sorting out the failed savings and loan industry, the RTC has closed or sold 446 thrifts and completed asset sales and collections worth more than \$160hn.

About 14.7m insured depositors and \$141bn in deposits have been saved by the agency's closure of insolvent thrifts. The cost to the taxpayer has been about \$59.5hn, but experts estimate the final total could be as much as

# Court rules on Federconsorzi

severely pruned operations since the October 1987 market

A ROME court yesterday gave its approval in principle for the judicial procedure to wind up the affairs of Federconsorzi and begin repaying creditors. Foreign banks are owed some L300bn (\$220.4m) by the troubled Italian farm services

However, the court's decision to accept a judicial composition among creditors, a move proposed earlier by Italy's farm minister. Mr Giovanni Goria, will, as expected, take many months to complete.

As a result, the necessary meeting of Federconsorzi's creditors, at which holders of at least two-thirds of its borrowings must approve the procedure, will not take place until January 29 next year, according to the court.

Under the composition procedure, a company can seek temporary protection from creditors, provided it can convince a court that it is in a position to repay at least 40 per cent of its borrowings within

Having now accepted that argument on the basis of preliminary information in the case of Federconsorzi, the Rome court will now commission detailed valuation work on the group's assets to assess precisely what proportion of

debts can be repaid.
Some asset sales may also be authorised, as well as provisions for the group's employ-

Should enough of Federconsorzi's creditors decide at January's meeting to accept the partial reimbursement, the court would then authorise the repayment of creditors. In the meantime, the 2,500 creditors,

Caricom backs investment fund

938 of which are owed more than L30bn each, are expected to form one or more commit tees representing their inter-

Foreign banks have threat-ened to take legal action should the composition procedure reveal negligence or fraudulent behaviour by the company or those associated

However, some foreign bankers say that court supervision of the asset sales under the composition procedure should at least improve the chances of

transparency.
A number of potential purchasers are already believed to have come forward to buy some of Federconsorzi's interests, notably its Polenghi dairy products division and Fata, the insurance group it

#### expands in S Korea By Ronald van der Krol

**ABN Amro** 

in Amsterdam

ARN AMRO, the Netherlands' largest bank, has acquired the Seoul office of Chemical Bank of the US, roughly doubling the size of the Dutch bank's operations in South Korea.
Terms of the deal, which takes effect immediately, were not disclosed. Following the acquisition, ABN Amro's assets in South Korea now stand at around F1800m (\$400m), approximately twice as much as before.

ABN Amro has had its own office in South Korea since 1979. Both ABN Amro and Chemical Bank concentrate:on the corporate finance market in South Korea.

ABN Amro first approached Chemical Bank about a possible deal after the US bank decided in January to close its Seoul office. Dutch and Korean regulatory authorities gave their approval earlier this month and the contract was

signed at the weekend.

Last week, Chemical Bank and Manufacturers Hanover announced plans to merge to create the second-largest bank

ABN Amro also said yester-day it would become the first Dutch bank to have a representative office in Shanghai after winning approval from authorities in China. The bank opened a similar office in Peking five years ago.

part of ABN Amro's strategy.

Singapore move for UBS

By Joyce Quek in Singapore

COFIDE, the Italian holding UNION Bank of Switzerland is company of the Carlo De Beneto set up a merchant banking operation in Singapore, to be known as UBS (East Asia). detti empire, has repurchased the financial services group Finanza & Futuro from Fondiaria, the Italian insurance "The move is in line with UBS' plan of broadening its scope of financial services in company, Reuter reports from Finanza & Futuro was part the region. There is a tremenof insurance group Compagnia dous need for global and speci-Latina Assicurazioni, which alised financial services," Mr Lim Ho Kee, the bank's East Asia chief executive. Cofide sold to Fondiaria in May. Fondiaria said then it

zero

\*\*\*Rrivate placement, \$Convertible. With equity warrants. \*Floating rate note. †Final terms. a) Non-callable.

(\$28.9m). Mr Lim said the movereflected UBS' recent reorganisation, whereby control and delegation of authority and responsibility had been decentralised to autonomous busi-

1월/1월 Hambros Bk.

ness regions. UBS (East Asia) will use the group network to underwrite and place equity, equity-linked and debt issues. "We are already working on several transactions," the bank

#### Regional business leaders see in the new fund an oppor-The fund will invest in equi-

Commonwealth Caribbean. which are suffering from 10 years of declining foreign investment, will benefit from a new fund to be launched within the next 12 months, writes Canute James in King-

The Caribbean Investment Fund will provide a source for the expansion of companies in the region, through investment in equities in all Commonwealth Caribbean countries. At their annual meeting this month, the heads of government of the Caribbean Economic Community (Caricom) approved the establishment of the fund, capitalised at about ties in all Commonwealth Caribbean countries. The portfolio will include listed and unlisted stocks, including unquoted companies wanting funds for expansion and likely to be listed on the stock mar-

Only three countries Jamaica, Trinidad and Tobago and Barbados – have stock markets, while the Guyana government is planning one. The fund will also invest in countries without a local stock market, including the smaller islands of the

tunity for adjusting the large structural problems facing many companies. Most Caribbean companies are highly geared and under-capitalised. The new fund will come into play almost immediately as tate enterprises throughout the Caribbean continue their

Establishment of the Caribbean Investment Fund comes as concern mounts over a reduction in the volume of private and public investment flows from the industrialised

A representative office is also planned in Bangkok as

#### FT-ACTUARIES SHARE INDICES

UBS (East Asia) will have a

paid-up capital of S\$50m

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			रुक्त				. 754				ere e ins
	EQUITY GROUPS		Mon	day Ju	ly 22	1991		Frj. Jul 19	Thai Jul 18	Wed Jul 17	Year ago (approx)
	& SUB-SECTIONS	<del> </del>	<del></del>	₹d.	Gross	Est.	1	<del> </del> -	<del> </del> -	<del> </del>	1
F	Figures in parentheses show number of stocks per section (1995)		Day's Change	Faming Yield% (Max.)	Div.	Est. P/E Ratio (Net)	xd ad). 1991 to date	Index No.	ladex No.	Index No.	Index No.
-	to the same of the	- 35	%.	12.5		<del> </del> _		·		<u> </u>	
3	CAPITAL GOODS (184)	816.28	+0.3	10.62							
- 5		1142 70	+0.5 +0.2						1146.57		
7	Electricals (10)	2381.15	+0.3	10.78					2387.22		2435.71
5	Electronics (25)	1670.40	-0.3	9.04	5.38	14.70	46.44	1675.36	1696,71	1705.89	1826.00
•	ol Engineering-Aerospace (8)	1 417.11	J +0.7	16.41	6.01						
7	Engineering-General (46)	444.04	+0.3	12.41	5.68						
8		441.14	-0.2	15.99		7.68	16.70				
10	,	318.14	+0.6 +0.5	12.42 8.92	7.60 5.15		9.98 34.85				
23	i Conistimes Cours (1815 (20)	1502.02	+0.5	7.74	3.62	15.92			1491.38		
22		1910 58	+0.4	8.46	3.64	14.43	27.57		1824.14		1638.67
25	Food Manufacturing (19)	1182 27	+0.8	9.71	418	12.72	24.43		1170.20		1098.83
26	Food Retailing (17)	2732,84	-01	7.88	3,07	16.59	39.61			2761.29	2578.98
27	Food Retailing (17). Health and Household (22)	3670.27	+0.8	5.19	2.35	22.04	30.86				2574.66
29	Hotels and Leisure (23)	123418	+1.2	10.30	5.62	11,59	30.99		1224.12		1442.95
30	Media (26)	1409.58	+0.4	8.30	4.99	15.67	36.17		1402.20		
31 34		73L00	+0.7	7.70 8.15	4.51 3.85	15,6 <del>7</del> 16,02	14,33 17,06				
35		550.04 550.75	+2.0	8.97	5.55	13.84	13.79				
40	LETHER GROUPS (109)	11240.02	+0.6	10.07	517	12.24	23.73		1231.78		1174.52
41	Business Services (12)	1285.26	40.6	8.40	5.07	14.73	29.13		1276.53	1280.82	0.00
42	Chemicals (21)	1400.46	+0.2	8.05	5,15	14.03			1402.32		
43	Conglomerates (10)	11458.53	+1_0	10.45	7.11	11.56	31.93		1432.68		
44	Transport (13)	2170.82	+0.3	8.71	4.91	14.23	48.98		2157.35		
45	Electricity (16) Telephone Networks(4)	1216.42	+0.8	14.20 10.18	5.34 4.18	9.00 12.85	18.41 5.58	1445.97	1202.56 1462.59		0.00 1117.63
47	Water(10)	2424 21		16.82	6.32	6.58	118.37		2371.93		
48	Miscellaneous (23)	2007 85	+1.1	6.03	4.81	21.53	47.89	1986.61	1985.47		1790.05
49	INDUSTRIAL GROUP (480)	1251.23	+0.6	9.04	4.56	13.63	24.03	1243.39			1172.55
51		2500.20	+0.7	10.85	5.48	12 12	50.59	2482.18		2491.88	
		1356.31	+0.6	9.28	4.68	13.41	26.28		1349.19		
61		794.15	+0.1	7.20	5.95	15,41	20.81	793.19		_	
62	Banks (9)	916.00	+0.1	6.54	5.95 6.04	23.14	22.63	915.22			
65	Insurance (Life) (7)		+0.2	9.54	5.55	2.17	41.64			1483.98	
	Insurance (Composite) (6)	651 64	+0.4	_ :	6.72	_	20.23	648.96	650.46		
67	insurance (Brokers) (8)	1185.47	+0.4	6.58	5.71	19.70	30.61				
68	Merchant Banks (7)	424.11	+0.2	]	4,94	-	11.00	423.35	424,18		440.17
67	Property (37)	889,21		6.28	5.17	22,83	19.84		888.00		1093.74
<u>70</u>	Other Financial (20)	254,64	-0.9	11.25	7,08	11 12	7.80	256.87	258.43	25 <u>7.89</u>	289.46
71			÷0.3	-	3.50	1	19.41	1210.04	1207.29	1209.34	1212.22
99	ALL-SHARE INDEX (664)	1220.52	+0.6		4.81		24.65	1213.66	1214.62	1219.47	1159,41
_				Day's	Day's	Jai	Jai	Jøl	Jid .	ded.	Year
		Index I	Day's Charge	High (a)		19	18	17	16	15	256
_	FT_SE 166 SUADE TEREY.	2558 5		2564.6			2547 3			2532.5	_

FIXED INTEREST							AVERAGE GROSS REDEMPTION VIELDS	Mon Jul 22	Fri Jul 19	Year ago (approx.)
PRICE INDICES	Mon Jul 22	Day's change %	Frl Jai 19	Accrued Interest		2	British Government Low 5 years Coupons 15 years	9.10 9.88 9.88	9,64 9.88 9.88	10.72 10.71 10.71
British Government  1 Up to 5 years (29) 2 5-15 years (27) 3 Over 15 years (9) 4 Irredocmables (6)	120.83 131.20 139.14 152.33	+0.07 +0.14 -0.24	138.94 152.70		6.99 7.77 6.44 7.34	4 5 6 7 8 9 10	Medium 5 years	10.26 10.07 10.00 10.44 10.20 10.09	10.25 10.09 10.02 10.43 10.22 10.11 10.04	
5 All stocks (71) Index-Listed 6 Up to 5 years (1) 7 Over 5 years (10) 8 All stocks (11)	159.85 145.49	+0.01	159.84 145.48	0.64 0.46 0.47	7.48 2.72 2.76 2.76	11 12 13	Index-Linked Inflation rate 5% Up to 5yrs. Inflation rate 5% Over 5 yrs.	4.44 4.34 3.46 4.15	4.43 4.34 3.45 4.14	5.37 4.31 4.21 4.12
9 Debs & Leans (56)			110.02	2.74	5.33	15 16 17	Dels & 5 years 15 years 25 years	11.86 11.62 11.41	11.90 11.67 11.46	13.63 12.78 12.50

......] 2558.5( +17.0( 2564.6) 2536.2( 2541.5) 2547.3( 2561.0) 2556.8( 2532.5) 2397.7 Appening index 2539.6; 9 cm 2536.8; 10 cm 2541.5; 11 cm 2545.5; Noon 2548.9; 1 pm 2556.3; 2 pm 2559.4; 2 30 pm 2559.0; 3 pm 2564.0; 4.10 pm 2557.7; (a) 3.04pm (b) 8.45cm f Flat yield. Highs and lone; record, base dates, values and constituent changes are published in Saturday issues. A list of constituents is available from the Publishers. The Financial Times, Number One, Southwark Bridge, London SE1 9HL. The FT-ACTUARIES SHARE INDICES SERVICE covers a radge of electronic and paper-based products relating to these Indices. These are available by subscription from FIRSTAT, Ibez House, 42-47 Minories, London EC3N 10Y. Tel: 071-702 0991.

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TRADITIONAL OPTIONS

July 22 Aug. 2 Oct. 24

First Dealings
 Last Dealings
 Last Declarations

Calls in Barrett Devs., Rose-haugh, Seatchi & Seatchi and Tusker Res. Puts in Barrett

Doctus, First Nati.

LONDON TRADED OPTIONS 500 63 784 894 5 445 9 550 134 424 56 2 16 23 600 1 18 114 37 43 474 1250 74½ 108 139 34 48½ 57½ 1300 46½ 81½ 111 60 70 70 140 31 Է 35 Է 37 Է Լ 3 160 11 Է 20 23 Է I 6 7 180 Է Β Է 12 · 9 14 17 Է 750 84 102 121 ½ 54 10½ 820 34½ 65 86½ 14 14½ 21 850 14 35½ 56½ 15½ 35 41½ Mational B.P. (\*348 ) 18 25 ½ 31 ½ ½ 5 ¼ 8 ¼ ¼ 10 16 11 ½ 18 ½ 2 2½ 390 ½ 2%, 641½ 43½ 44½ - - 79 - - 33 3 44½ - 8 30 -- - 49½ - - 57 140 7½ 11½ 14½ 5 5¾ 7¾ 160 1½ 5 64 17 18 20 390 40 53 62 ½ 4 8 420 10 32 42 111½ 17½ 460 - 12½ 22½ - 31 34 460 60½ 64% 78 ½ 4 7 500 20⅓ 34½ 50⅓ ½ 13½ 18½ 550 ½ 2½ 2½ 25 29½ 42½ 45½ 70 9% 134 15 44 74 94 80 5 94 11 94 124 144 550 22½ 32½ 44½ 14 30½ 35½ 600 4½ 14½ 24 48½ 63½ 68½ Scottish 100 81, 13 - 21, 11, 110 31, 64, - 84, 81, 140 14 21 23 14 5 712 160 4 10 1312 1012 1312 1712 220 27 12 25 13 12 12 44 64 240 81 14 2012 64 13 15 22 28 40½ ¼ 9½ 14 ¼ 13 24 10 25½ 29½ ½ 5 13½ 39½ 49½ 50½ 390 17½ 31 37½ 8 14½ 18 420 5½ 17½ 23½ 26½ 30½ 36½ (LT585) I'C'T 250 - 32 40 - 31 51 280 101 18 251 7 101 111 Klagfishe (\*527 ) 370 1612 28 351 5 9 1212 400 31, 1212 19 2012 2412 2712 240 13 23½ 29½ ½ 9½ 13½ 260 1½ 13 19½ 9 19½ 23½ Sep Dec After Sep Dec Mar-250 19 28½ 35½ 5¼ 8¼ 11¼ 300 8½ 17 23½ 14½ 17½ 19½ 500 38½ 50 57½ ½ 7 9½ 550 1५ 18½ 30½ 12½ 27½ 30½ 240 20 27 35 6 10 121<sub>2</sub> 260 91<sub>2</sub> 161<sub>3</sub> 241<sub>2</sub> 151<sub>2</sub> 191<sub>2</sub> 22 260 121, 181, 221, 8 10 12 2803 4 10 14 211, 211, 221,

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expands in S Korea

By Ronald van der keit Arneter Game

त्य च द्वा संसंचेद्व 2

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAFER

Source: ERRS 198

Robert Peston reports on progress of coming to terms with the legacy of a complicated structure

MPERIAL CHEMICAL Industries detected three years ago that the key financial ratios of its paints business were deteriorating. Profits were steady. But its return on capital was falling and the ratio of fixed costs

to sales was rising.

Mr Ronnie Hampel, the main board director responsible for paints, reacted quickly to cut overheads. The reward has been that in the declining markets of 1990 and 1991, when paint sales volumes have fallen 6 per cent in both periods, profits of the division have been rising, albeit modestly. But not all the divisions had such

foresight ICTs total profits are falling sharply. Mr Stuart Wamsley, a chemi-cal industry analyst, says that ICI neglected to keep its costs under con-trol in the buoyant conditions of the

The worldwide workforce was cut by 50,000 to 175,000 between 1980 and 1985, when ICI was chaired first by Sir Maurice Hodgson and then Sir John Harvey-Jones. "After Sir John retired, ICI relaxed its attack on costs," Mr

Wamsley says. Rivals were also complacent, he dds. But the impact was worse for ICI, because so many of its operations are based in the high inflation economy of the UK. Extrapolation from official statistics suggests that the cost of labour for each unit of production rose more than twice as fast at ICI than at the US chemical companies between 1987 and 1990.

The damage done by the swollen overheads was worse because ICI's board was surprised by the speed of economic decline. Though ICI has begun to restructure and 20,000 jobs are likely go from the current total of 132,000, it did not prune quickly

Management controls were "relatively undisciplined", in the words of an ICI director. This was the legacy of a complicated management structure, which divided financial responsibilities in a confusing way between terri-torial managers and business manag-

So last summer, Sir Denys Hender son, ICT's chairman, asked Mr Hampel to prepare a policy document on man-agement reforms. A new management structure was announced in outline in February and its four main aims were summarised on the cover of Mr Ham-

pel's plan: to create a closer working relationship between the chief executives running the seven divisions and the nine to increase the financial account-

ability of the divisions to head office; • to exploit the international nature

• to put a greater emphasis on increasing the wealth of ICI's share-

change came between 1983 and 1985, under the chairmanship of Sir



Jones, Sir John inherited a cumber some board containing 18 executive directors, most of which had responsibility for a single division and relied on the divisional chief executive for

What this meant in practice was that the divisional chief executive was rarely in direct contact with the main board. "There were too many layers between the board and the manager," comments Mr Wamsley.

S ir John halved the number of board executives – there were no new board appointments between 1979 and 1985 - and also reduced the number of divisions. Chief executives of the divisions were asked to make their own presenta-tions to the board during annual bud-get meetings at the end of November, which have become known in the

He also created — or rather Sir Denys did on his behalf — ICI's first globally organised businesses. In 1983, a worldwide pharmaceuticals opera-tion was set up. This was followed, in 1984, by the creation of a global agro-chemicals division.

chemicals division. In the succeeding years, an increasing number of ICI's operations were reorganised to operate on an international basis, to meet the trans-national requirements of so many of its clients, such as those in the automo-tive and aerospace industries.

However, Sir John did not streamhowever, Sir John did not stream-line the organisation completely. A parallel power structure, based on geography rather than products, was kept in place. As late as last year, considerable responsibility was given to the chief executives of four national companies — in the US, Can-ada, Australia and India — and another five executives with responsi-

bility for other regions.

In part, this byzantine system was the legacy of ICI's history, when it had sought to produce clones of its UK operations throughout the British Empire. But territorial organisation

had not become completely gratu-

itous. Any multi-national company must be sensitive to differing require-

ments of customers and governments in different countries. Nonetheless, there was a significant Nonetheless, there was a significant draw back. There was duplication of accounting and reporting. In the words of Mr Ralph Hodge, who runs the industrial chemicals division, there was "too much bureaucracy".

A particular danger was that, after

a long period of growth, neither the regional executive nor the divisional chief executive wanted to deliver gloomy news to head office. A related problem was that there was no detailed and formal mechanism for

#### Level of spending on research has far outstripped that of monitoring performance So a new performance and policy committee has just been set up, which met yesterday and today, as it does before every set of results. At these its UK competitors meetings, each divisional chief executive has to explain the performance of his businesses to Sir Denys, Colin Short, the finance director and three

By Charles Leadbeater, Industrial Editor

THE COMPANY which created polyester, polyethylene, perspex and beta blocker heart drugs is understandably proud of its record as an innovator.

ICI stands out as one of the leading British investors in receipt and development.

in research and development.
It spent £679m on research
and technology development for managing the individual businesses and the divisions report directly to head office and not to the for production processes last The autonomy of divisional heads is considerable. Mr Hodge, for example, Mr Richard Freeman, the company's chief economist, calculates that ICTs spending has authority to make capital invest-ments of up to £10m without referring

main board directors with operational

ICI has not abandoned its territorial

structure completely. There are three

regional chairmen, for Asia Pacific, North America and Western Europe. However, they have no responsibility

he closest in organisational terms to ICI is probably Ciba Geigy, from Switzerland, because its three main businesses –

- are innately international.

Because ICI is ahead of the pack, analysts find it difficult to judge whether the new structure will work.

If there is a danger, they say, it is that ICI is ahead of its customers in run-

ning divisions on a global basis. Mr Bennett says ICI must be careful not to neglect the differing needs of Euro-pean, Japanese and US purchasers.

The final stage of the management reforms will lead to a dramatic shrinkage of the head office. A direc-

tives spend a disproportionate amount of time on UK matters.

In part that is the natural conse-

quence of the company's 65 years as the great British chemical company. But the second reason is that the group's art deco headquarters, on Mill-bank by the River Thames in London, contrine a disconnection to number of

contains a disproportionate number of staff working on UK issues. They are in close proximity to the main board

and therefore find it easy to attract

So head office will be reorganised and most employees who are not needed to help the board fulfill its international obligations will be relo-

In the process. Britain's most

famous corporate headquarters, built in 1928, two years after the company was formed, could become redundant.

If ICI moved out, there could be no

better symbol of its break with the

Mr Martin Glen, an analyst at Lehman Brothers, the US

securities house, points out that compared with the aver-age rise in their respective

better than the Germans in the

nast decade.

arkets, ICI has done much

Before its price was pushed

up by Hanson's acquisition of a 2.8 per cent stake, ICI shares

28 per cent stake, ici shares had kept pace exactly with the FT All Share index, whereas BASF had trailed the Frank-furt DAX index by 40 per cent. The story is the same over a

shorter period. From the begin-ning of 1986 to May 13, Dupont's share price rose 10

per cent more than ICI's,

which in turn rose 33 per cent more than BASF's.

with Hanson, the business phi-losophy of which is that share-

holders come first and succe

is measured in share price

Over ten year and five year

periods, and excluding the dra-matic fall in its share price

since it announced its interest

And how does ICI compare

back to the main board.

om R&D in the UK rose by 70 per cent in real terms between 1985 and 1989, com-ICI has moved further towards global

- as opposed to regional - management than any of its main rivals,
according to Michael Bennett, of the
management consultants, Arthur D pared with a 40 per cent increase for the rest of the British chemicals industry and a cut of 8.4 per cent in manufac-turing as a whole.

The company's performance as an innovator is central to its defence against Hanson. Critics

of Hanson allege it would slash
ICT's research effort.
There is no doubting the
scale of ICI's effort and its past
achievements. But how effective is this spending?

Although ICI has well deval-

Although ICI has well-developed formal procedures for assessing the costs and bene-fits of research, Mr Peter Doyle, the head of research warns: "We have to beware of pseudo numeracy. There is a lot of judgment involved in assessing the value of

tor points out that only 20 per cent of ICTs business is purely domestic. But the chairman and main board execu-The most widely used measure of a company's innova-tiveness is the number of patents the company has in the

> This is an indirect and imperfect measure - the number of patents a company has depends upon corporate poli-cies. The Japanese lodge more patents than European companies. German companies tend to patent more actively than the British.

An analysis of US patents divided into 34 technological areas by the Science Policy Research Unit at Sussex University, found that ICI was the most innovative British com-

peny by a long way.

ICI is among the top five British companies patenting in the US for 14 of the areas. It is followed by GEC and Lucas Industries, which figure in seven areas, and British Petroleum which is in six. ICI is among the top 20 companies worldwide in six of the 34 areas, with Lucas and GKN trailing well behind.

However at first sight the comparison with its German competitors is less flattering. ICI's patents in the US de-clined from 1,353 in 1969-74 to 784 in 1981-86, compared with a rise at Bayer from 2,656 to 2,756, Hoechst from 1,515 to 1,759 and BASF from 1,083 to

Hoechst and Bayer figure among the top 20 US patenters in 10 areas and Dupont, the US group, is in the top 20 for 14

ICI's retort is that its patents are of higher quality than those of its competitors. It has

shifted research out of declining areas into sectors of

The SPRU researchers found that 12.5 per cent of ICI patents were in fast growing product areas between 1981 and 1984 growth. compared with 2.2 per cent between 1969 to 1972. Bayer, Hoechst and BASF all have a lower share of patents in fastgrowing areas.

growing areas.

The SPRU study also found that in spite of having a lower number of patents ICI has a technological lead in 10 areas of the chemical industry, compared with seven at Bayer and BASF and eight at Hosebet.

This seems to bear out the claims of ICI managers that they have targeted R&D spending more effectively, with spending on biological areas doubling in the past decade to 53 per cent of the total budget.

Industrial chemicals, which a decade ago claimed half the budget now takes just 16

the budget, now takes just 16 per cent. The biological research has, since 1985, been responsible for the creation of the first biodegradable plastic and Quorn, the meat substitute.

However, a senior scientific adviser to the company cau-tions against complacency. He comments: "It has been more effective in traditional areas than in speciality chemicals."

A separate analysis of ICI's patents by CHI Research, based in the US, shows that its patents are of high quality. Its patents are cited in the

patents of other companies more frequently than those of Bayer, Dow, Hoechst, BASF and Ciba Giegy, ICI's research

has been more fundamental to imnovation in the industry.

ICI also appears more pro-ductive than its competitors in developing new products. The median age of ICI patents is 8.4 years, compared with nine at Bayer, 9.6 at Hoechst and 9.3 at BASF.

These analyses suggest that ICI lags behind Dupont, and its research is on a slightly smaller scale than the German chemicals combine but it com-pensates by being more selec-tive and producing higher

However, there are two further comparisons which may point to future weaknesses. First, ICI is a relatively weak innovator of production proes. Dupont, Dow, Hoechst and Bayer are all in the top 20 companies with patents for

chemicals processes. ICI is not. Second, in common with other European chemical companies, ICI is being outspent on R&D by smaller Japanese competitors in an increasingly tough race. Mr Freeman says: "Five

years ago we were spending a higher proportion of turnover on R&D than they were. Now in some areas they are spending more than 50 per cent more than us as a proportion of turnover.

# **Advanced plastics** prove too expensive

ICI's CURRENT reorganisation as part of its \$750m (£457m) involves the abandonment of acquisition of Beatrice huge investments the company has made in advanced plastics, which it had hoped would eventually replace special steels and thermo-set composite materials in the manufacture of aeroplanes Robert Peston.

It has just announced it is pulling out of the production of Poly-Ether Sulphone, or PES, which is a non-flammable engineering thermoplastic (ETP). ICI is closing a plant

immediately at Fayetteville, North Carolina, although the British manufacturing site at Hillhouse, Lancashire, will continue producing for Mr David Oxley, a director

of Chem Systems, the chemical industry consultancy, says ICI's biggest mistake in its PES venture was in not putting enough resources into marketing the product. As a result, it allowed General Electric to gain a stranglehold on the automotive market with a competitive product.

Analysts say ICI has invested a total of £100m over a decade in developing this product alone. It is not pulling out of all advanced materials. but total write-offs are likely to be far bigger when it has completed the reorganisation of these operations.

The director of a rival chemicals company says that all materials manufacturers under-estimated how long it would take for the new thermo-plastics to become commercially successful. "The appropriate time horizon was really 15 to 20 years, not five years", he says.

He adds that they failed to recognise the inertia of customers in the aerospace and automotive industries, who had only just got used to replacing aluminium with thermo-set composites made of carbon fibre and were not ready for a further change.

ICI trusted that the technological superiority of its thermo-plastics would automatically generate sales. A director says the company failed to appreciate that many

advanced plastics were not significantly different from a giut of competing products. But if ICI could be forgiven for that mistake, it did make one serious strategic error. It paid too much for Fiberite, a producer of thermo-set materials in their unfinished

state, or pre-pregs.

Fiberite was bought in 1984

Chemical of the US. Analysts say that the implied purchase price of Fiberite was probably \$150m and a similar sum may have been spent on establishing a new plant in Texas, another in Germany and a joint venture in Japan.

Pre-pregs, made of woven carbon fibres and resin, are used to make aeroplane parts such as tail fins and wing flaps. The manufacturing process involves many hours of moulding. ETPs on the other hand can simply be

stamped into shape.

ICI bought Fiberite to gain access to customers in the aerospace industry that it thought would one day buy its ETPs. Rivals say that breaking into the aerospace and automotive market is difficult. Buying a company with established customer relationships was sensible. But in other respects Fiberite was not a good business for

ICI is at a competitive disadvantage in the manufacture of pre-pregs because it has to buy most of the feedstocks from rival emical groups. "ICI produces an

insignificant proportion of the added value in thermo-set", said an analyst.
"The intrinsic profitability is therefore <u>small</u>". So if ICI is reducing its

commitment to thermo-

lastics, there is little point plastics, there is little point in keeping Fiberite. Ironically, many analysts and chamical company directors are convinced that the manufacture of thermoplastics and advanced composite materials will be a huge industry in the next century. "But it will be dominated by Japanese companies, because they are the only ones prepared to tolerate years of poor results

husiness Some ICI executives are fighting a rearguard action to preserve the thermo-plastics business. They remember when ICI's pharmaceuticals and agrichemicals business the heart of ICI today, were small lossmakers.

and losses", says the director

of a European materials

But the tide is against them. ICI has just introduced a new process of evaluating its newer businesses. Every year, each embryo business is being reviewed by the executive directors, to ensure they are hitting their targets. So like PES, will be aborted.

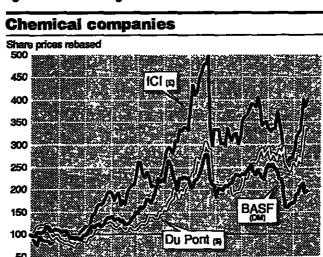
#### another five executives with responsi-Dividend policy unlikely to create shareholder loyalty

IF ICI faces a hostile takeover bid, it will not be able to rest its defence on its financial performance. Its record of reward-ing shareholders over the past decade is only marginally better than the average for its industry writes Robert Peston. In the ten years from 1981 to 1990, ICI's dividends were sed at an annual compound rate of 12.5 per cent. That is significantly faster growth than was managed by all its main competitors in the chemical industry.

But performance does not look nearly so good if adjust-ment is made for inflation. In real terms, ICI's dividends were raised 6 per cent a year, which still compares well with a 2 per cent real annual increase achieved by Du Pont, the biggest US chemicals

group. However, ICI's payout rate is not significantly superior to the big German chemical groups, Bayer, Hoechst and BASF. This is surprising, since most financial analysts say the German companies neglect shareholders' interests in favour of employees' and other social obligations.

BASF makes a particularly interesting comparison. It has tended to concentrate far more than ICI on the manufacture of heavy chemicals. The received wisdom in the early eightles



steep declining trend. ICI, by contrast, invested hundreds of millions in the past decade on speciality chemicals, sales prospects of which were thought to be far better. In that sense, ICI is regarded by analysts as having better quality businesses than BASF.

Yet in real terms, ICI's dividend record since 1981 is little better than BASF.

better than BASF's, with an annual increase only 1 percentage point higher. derman companies are less fearful than British ones of alienating their shareholders

1990 - by 36 per cent and 37 per cent respectively - ICI maintained its dividend while BASF cut its payment. Without this reduction, the two compa-nies dividend performance would have been similar. Though the financial performance of the German compa-

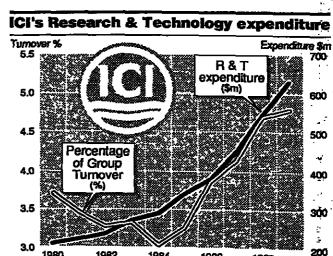
both ICI and BASF slumped in

nies is superior, their share price performance is worse.
Over a ten year period and translating all prices into dollars, Du Pont's shares have performed best, followed by ICI and then BASF. However in their reprecises ICI their respective currencies ICI ranked first.

in ICI, Hanson wins by a mile. However, since the beginning of 1990, it has risen only 2 per cent faster than ICL.
But if the measurement

movements?

period is brought up to date, ICI's shares have done 25 per cent better than Hanson's since the start of the decade. Lord Hanson must calculate whether that is the market's



#### by cutting their dividends. So when the pre tax profits of Managing with being small in a world of petrochemicals giants

By Clive Cookson and Robert Peston

ICI HAS been caught out by the impact of a temporarily high oil price, strong sterling and the recession on its petrochemical and other industrial chemical interests.

To restore profitability, it is closing lossmakers and selling peripheral businesses. However, its petrochemical production chains are so interdependent that it some parts are sold, the economic and technical viability of the rest might collapse.

rest might collapse.

So demerger or sale of the whole division, which was originally considered in the late eighties, has returned to the agenda.

ICI is one of the smaller players among the world's petrochemicals giants. Its sales of petrochemicals and plastics — running at \$2.5bn to \$3bn a year since the mid 1980s — compare with \$5bn for Shell, the world's largest petrochemical manufacturer, and a total global production of \$100bn.

ICI is bound to slip down the size league over the next decade, even if the company decides not to divest itself of any petrochemical assets. It is one of the very few petrochemical producers that is not planning or carrying out signifi-cant investment in new European plant.

Although petrochemicals are a sector where the glamts clearly benefit from economies of scale, technical analysts say the operating efficiencies of individual ICI plants compare well, on the whole, with their competitors. But the economics of the business are generally less favourable for ICI and other chemical groups such as BASF and Hoechst than for oil companies such as Exxon and BP which have taken an increasing share of the world petro-chemical market over the last two decades.

As a senior ICI executive said: "We see the oil companies as having something of an inherent advantage because they can take the profits up

or down the chain." The core of ICI petrochemical production is on the north-east coast of England at Teesside. The process starts at the North Tees crude oil refinery, which has a processing capacity of 5m tonnes per year and is a 50:50 joint venture with Phillips Petroleum of the US.

The refinery - medium-sized by oil industry standards — was built in 1966. It makes a variety of gas and oil products, including fuel for Phillips customers in the heating and transport industries, and naphtha, ICI's main petrochemi-

Next door to the PIP refinery is ICTs wholly-owned North Tees Aromatics Complex. It con-verts naphtha into 750,000 tonnes a year of "aromatics" such as benzene, toluene and xylenes.

These chemicals are raw materials for making fibres, plastics, paint, insulating materials and

ICI has several integrated production chains ICI has several integrated production chains leading from the aromatics complex. A particularly important chain for ICI takes rylenes and converts them to pure terephthalic acid (PTA), the key intermediate for polyesters.

ICI's two PTA plants — built at Teesside in 1973 and 1981 — produce 500,000 tonnes a year.

PTA is the one petrochemical product that ICI

has chosen for global expansion; it is building a new PTA plant in Taiwan and planning one in Thailand.

The aromatics complex was built in 1969 and, although it was updated during the 1980s, ICI's own technical staff and external consultants say it will need considerable further modernisation to remain competitive during the 1990s. The aromatics sector would be the most diffi-

cult part of ICI's petrochemical activities to run as a cash cow without significant new invest-

In contrast, the Olefine Plant at Wilton on Teesside, owned 80 per cent by ICI and 20 per cent by BP Chemicals, is among the most efficient in the world. It breaks down naphtha and gas feedstocks into ethylene and propylene -key building blocks for synthetic fibres, plastics, detergents and anti-freeze.

The Olefine plant has Europe's largest petrochemical "cracker", completed in 1980 and capable of producing 800,000 tomes a year of ethylene and 400,000 tonnes of propylene.

According to Chem Systems, international petrochemical consultants, ethylene production costs varied from DM540 (£183.60) to DM740 per tonne in Europe in the second quarter of 1991. Mr David Glass of Chem Systems says the Teesside cracker is among the cheapest producers and is likely to be giving ICI a positive cash flow of £80m a year on today's margins.

More than half the world's ethylene is used to make polyethylene (polythene), the most widespread industrial plastic. But that does not

apply to ICI, which swapped its polyethylene capacity for RP's PVC in 1982. Half of ICI's ethylene goes ultimately to make PVC (through its European Vinyls Corporation joint venture with Enichem of Italy) and the other half ends up in a wide range of organic chemicals.

All the uronylene produced by the Teacoide

up in a wide range of organic chemicals.

All the propylene produced by the Teesside cracker is used to make polypropylene, a plastic with a wide range of industrial and consumer applications. ICI runs two polypropylene plants, at Wilton on Teesside and Rozenburg in the Netherlands, each with a capacity of 150,000 tennes a wear tonnes a year.

ich has licensed gas phase technology from BASF of Germany to make its polypropylene. According to Chem Systems, European polypropylene production costs ranged from DM1,000 to DM1,400 per tonne for the second quarter, ICI is among the cheaper producers. Even so the com-bined effects of the recession and worldwide overcapacity have driven polypropylene prices so low that ICI is probably doing no better than breaking even on its production at present.

ICI may withdraw from polypropylene, though it could not expect a good price, with many industry experts foreasting that overtapacity will persist at least until 1995.

Whether ICI could have a long term future in petrochemicals without polyethylene or polypro-

pylene is doubtful. As Mr Henry Rowson, a director of Trichem Consultants, puts it, "this is an industry where it pays to be hig. There are no mini-petrochamiater chief os pay 1. 1. 10 3.

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#### UK COMPANY NEWS

# Evode comes unstuck as profits fall 58% to £3m

EVODE Group, the adhesives, costings and plastics concern, suffered a 58 per cent fall in interim pre-tax profits as demand fell from its customers in the building, consumer

goods and motor sectors.

As signalled in a profit warning in early June, pre-tax profit fell to 13m (57.2m) in the six ths to March 30. The interim dividend was maintained at 1.78p, although it was not covered by fully dibuted samings per share of

1.28p (5.48p).

The group was £400,000 in the red after dividends paid on the convertible and dollar preference shares.

After the ordinary share payment the retained loss was fl.7m (£2.3m profit). Turnover was flat at

£137.8m, against £137.1m, including £12.6m from two US PVC businesses bought for 124m a year ago. Mr Andrew Simon, chairman, said like-for-like sales

BERKELEY Govett, the

Jersey-based financial services group yesterday reported a 15 per cent rise in pre-tax profits

and an increase in its dividend.

Profits for the six months

ended June 30 rose to \$26m

(£15.5m) compared with \$22.7m the year before, while the gross interim dividend has been

increased to 8.5 cents against 7

(\$26.9m). Earnings per share are shown as 26.6 cents com-

The increase in profitability reflects the use of an "embed-

ded value" system of account-

ing by the company's US-based

boosts pay

SIR GORDON Jones, chairman of Yorkshire Water, received a £44,000 pay rise in 1991.

£119,000, was revealed in the company's annual report published yesterday.

In its first full year in the private sector. Yorkshire

reported pre-tax profits ahead expectations at £114.1m.

Turnover amounted to

Sir Gordon has already put on record his defence of the

salary increases received by

chairman of the water compa-

nies in the year following pri-

vatisation in a letter to the

In the letter, published on

July 10. Sir Gordon stressed that in the prospectuses it was explicitly stated that the sala-

ries of chairmen and executive members would be adjusted towards a more market-re-

basis

Mr John Bellak, chairman

of Severn Trent Water, received a 68% pay rise taking

his annual package to just under £150,000, the company's

Chief executive Roderick Paul received a 48% rise putting his pay at £159,000.

annual report revealed.

Wentworth Intl

to end-March 1991.

advances to £1.21m

Wentworth International Group, the USM-quoted poly-

there and packaging manufac-turer, reported profits before

£451,000 to £1,21m in the year

The figure was struck on

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privatisation.'

The 59 per cent advance, to

pared with 23.8 cents.

Total income fell to \$23.9m

By Norma Cohen

Berkeley Govett up 15%

**NEWS DIGEST** 

were 9 per cent down, hence the 38 per cent fall in operating profit to £6.5m (£10.5m).

profit to £8.5m (£10.5m).
Interest costs rose to £3.7m
(£3.3m). Net debt had grown
from the year-end level of
£41.6m, gearing of 69 per cent,
but was no higher than the
previous interim figure.
Mr Simon said 45 per cent of
group turnover lay in the UK
and a third of that was related
to the building industry.

to the building industry.

This had affected the adhesives and sealants division, where operating profit fell by £1m to £1.3m. Another £1m fall, to £1.2m, came in industrial coatings. The UK powder coating market had fallen by 17 per cent in the

first quarter of 1991. Plastics declined to £800,000 (£1.4m) and Chamberlain Phipps shoe components to £1.1m (£2m).

Other parts of Chamberlain, acquired in May 1989 in an £80m-plus all-paper deal, had been absorbed into other divi-

insurance arm, London Pacific

on London Pacific's major product, single-premium

However, even without recognising the embedded value of its assets. London Pacific

would have recorded a small

profit for the six-month period, the first time it has done so

since its formation in April

Separately, Berkeley Govett said it will launch an Ameri-can Depository Receipt pro-gramme later this year to broaden US ownership of its

turnover up 24 per cent from £13.63m to £16.92m. Costs

related to acquisitions resulted in an extraordinary charge of

A change in the capital base after the rights issue in August meant that earnings per share were down from 2.84p to 1.7p, and a final dividend of 0.1p (1p)

2232,000 (£87,000).

Burton board

Kitty Little

rises to £167,000

comes under fire

of the Debenhams departr store chain, vesterday

the fashion retailer and owner

approved the company's £161m

nary general meeting.
The meeting was marked by

calls for the board's resigna-

Kitty Little Group, manufac-

turer of fragrant gifts, air fresheners, and self-selection

reading glasses through its Magnivision subsidiary,

boosted pre-tax profit from

£33,000 to £167,000 in the year

to January 31.

A final dividend of 0.325p (nil) is proposed, making an unchanged total of 0.575p.

After a tax charge of £149,000

(£11,000), earnings per share came out at 0.19p (0.23p).

JA Devenish, the west country brewer which last month suc-cessfully fought off a takeover

bid by Boddington, has sold its

Redruth brewery in Cornwall to a management team for

The team, led by former directors, Mr Paul Smith and

Mr Tony Wharmby, will con-

tinue with some brewing and packaging contracts previously

undertaken by Devenish and plan to develop their own craft brewing operation.

Bespak ahead 13%

Bespak, the maker of speci-alised valves and other engi-

neering components for the

pharmaceutical industry, lifted

pre-tax profits by 13 per cent from £3.91m to £4.42m in the 53

weeks to May 3.

Thanks to a lower tax charge

of £1.21m (£1.28m), earnings

per share. The total dividend is raised by 1p to 8p with a pro-posed final dividend of 5p

**Independent Inv net** 

assets drop to 54.8p

The Independent Investment

Company, part of Ivory & Sime, saw a decline in net

asset value over the year to June 31, falling from 66.6p to

Earnings per share were

0.71p (0.26p) and a final - and

only - dividend of 0.45p (0.25p)

54.80.

is proposed.

rose 17 per cent to 22.7p (19.4p)

to £4.42m

Devenish sells

Redruth brewery

is proposed.

deferred annuity plans.

#### Mr Simon said the disposal of non-core businesses should bring in £20m, but only part by

COMMENT Yesterday's opening price of 45p was about a quarter of the level when Evode completed the Chamberlain deal. Some former Chamberlain shareholders must be wishing they had accepted Bowater's rival cash offer. It is small comfort that the interim dividend was held

because there seems little hope that the final will be main-tained - as suggested by the historic yield of 17 per cent. Having overstretched itself on acquisitions, it was a pity that more balance sheet details were not available to assist judgment of the group's state. Those who believe the corner has been turned say the high gearing makes it a good recovery play. Others are more cau-tious. Evode has been less resilient than might have been expected from its spread of markets. A full-year forecast of £7m (£15.2m) pre-tax gives a prospective p/e of nearly 17 on yesterday's close of 51p. This looks quite high enough until some of the uncertainty is Life & Annuity. The accounting system recognises the discounted value of future profits removed from the recovery sce-

#### Mystery deepens around 'sacked' Spurs chief

THE MYSTERY surrounding the position of Mr Ian Gray, managing director of Tottenham Hotspur, deepened esterday.

Following a telephone conversation on July 5 with Mr Alan Sugar, new chairman of the company — which owns the Tottenham Hotspur football club - Mr Gray believed he had no job.

He had hired a solicitor to press his claim for two years'

the remaining two years of his three-year contract. Yesterday Tottenham put out a statement saying "Mr lan Grey [his name was spelt incorrectly] is and remains

managing director of the com-pany. The news came via Michael Joyce Consultants, Tottenham's new public relations representative which also acts for Mr Sugar's company Amstrad.

Mr Gray had not, however, been contacted by Tottenham and only learnt of the develop-ment from the Financial Times. Mr Sugar was not available for comment yesterday.

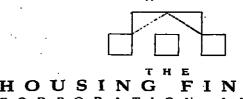
Mr Gray's job title changed

to managing director last month when Mr Terry Vena-bles, former team manager, became chief executive. Mr salary - at least £110,000 -and other benefits arising from Sugar and Mr Venables have bought 36 per cent of the equity and have been forced to bid for the rest.

#### DIVIDENDS ANNOUNCED

last /ear
19
7
B.42
0.25
.575
1

Dividends shown pence per share net except where otherwise stated. "Equivalent after allowing for scrip issue. fOn capital increased by rights and/or acquisition issues. §USM stock, •Gross US cents.



HOUSING FINANCE CORPORATION

£15,000,000

**Fixed Rate Secured Debenture Stock 2021** 

Raised by The Housing Finance Corporation Ltd by a placing with international institutions

To finance loans to the following registered housing associations:

Aldwyck Housing Association Ltd Devon & Cornwall Housing Association Ltd Knightstone Housing Association Ltd Metropolitan Housing Trust Ltd North Housing Association Ltd

Arranged by: **London Financial Group Ltd** 

Trustee to the Stock: The Law Debenture Trust Corporation p.Lc.

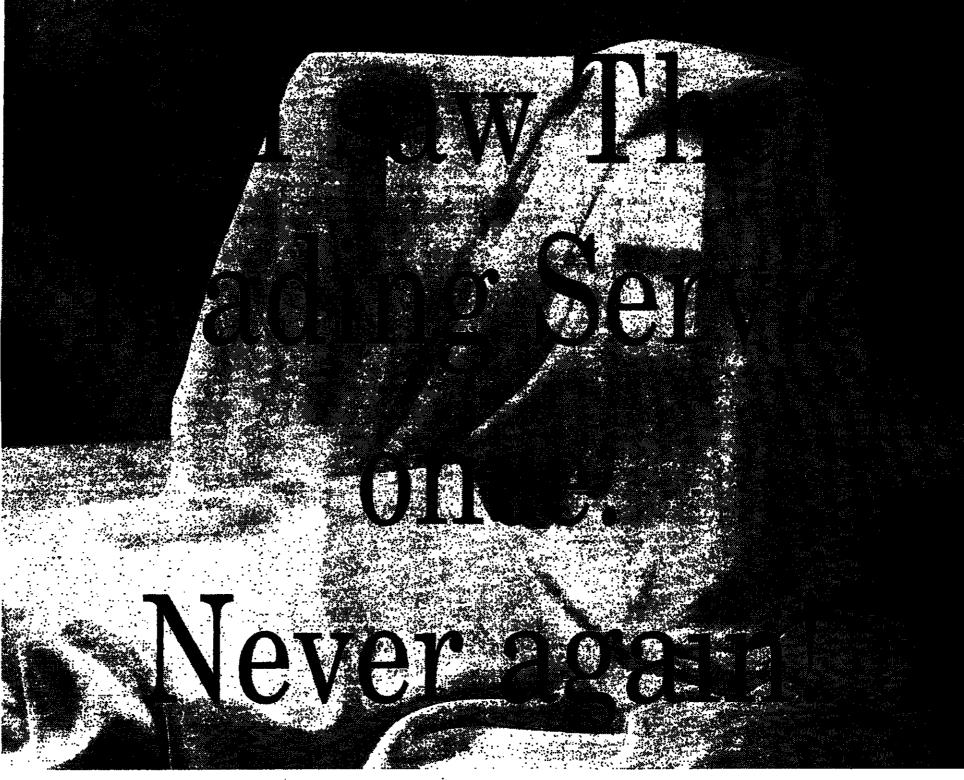
**European Capital Co Ltd** 

Legal Advisors to the Issuer: **Trowers & Hamlins** 

Financial Advisors:







#### "First impressions count"

A year or so ago when The Trading Service (TTS) was first launched a lot of people I know were impressed. They saw in TTS a fixed format trading system whose guaranteed accuracy of deal capture and awesome speed destined it to become the future format for Spot FX Dealers worldwide.

When I saw it, I wasn't so easily convinced. There were many features that I didn't like. I was uncomfortable with the 'slate' and the way in which this new fixed format trading tool was so rigid - accurate, yes, but easy to use? To be frank, I thought Telerate had made a mistake.

I was disappointed mostly because I had wanted the. Telerate people to convince me. I'd grown tired of our usual supplier's complacency and attitude and wanted a viable, cheaper and superior alternative for my FX Dealing

"I know I don't like it, because I haven't tried it

Anyway, I dismissed it. And until now, I have been happy to stick with 'The Devil I know'. After all, I hadn't heard of any major relaunches or dramatic product changes that could change my original and lasting impression.

#### "Hundreds take part in Madrid demonstrations"

A friend of mine told me how he had seen TTS again just a few weeks ago at the ACI World Foreign Exchange Conference - Forex '91 - in Madrid. He had seen a TTS which offered 'talk' and fixed format dealing within the same 'conversation'. He had noted the way that the screen showed him just what was needed - without extraneous graphics - and he acknowledged the ease of use of the system. He quickly became familiar with the operation of TTS; he saw how he could conduct multiple 'talk' and fixed format dealing conversations all at the same time. He heard how the screens and keyboards could be integrated into his existing equipment and bow all of his original niggling detailed criticisms had been resolved. Overall, he had, he said, realised that TTS now offers a lot more than his current system - while costing an awful lot less.

Most significantly, he was convinced that people in dealing rooms around the world are not only signed up with TTS, but are actually using it; quoting prices, trading growing volumes every day in a comprehensive range of currency pairs.

He came back from his demonstration enthusing about TTS. He seems to think it truly is the future in Foreign

He said that if I hadn't seen TTS recently then it is high time that I did. He suggested I give Telerate a call and set up a demonstration.

So I did. It was a real eye-opener. TTS really has changed. It is a very different proposition today from what it

And yes, it's really pretty good now. It's just that ..... Well, I'll tell you what I really think tomorrow.



IN EUROPE, TI'S ENQUIRIES SHOULD BE MADE TO:

BELGIUM Rudy Ostlender 32 2 772 1000 • DENMARK Claus Bisgaard 45 33 323 266 • FINLAND Matti Laamanen 358 0694 4883 • FRANCE Colas Truong 33 14 289 0509 GERMANY Steffan Kuppers 49 69 153 020 • IRELAND David Tate 353 1 764 600 • LUXEMBOURG Hans Hendriks 352 461 256 • NETHERLANDS Jan de Roeck 31 20 260 912 NORWAY David Chartier 472 421 943 \* SWEDEN Fred Noren 46 8 676 9200 \* SWITZERLAND Monica Baettig 41 1 271 1411 \* UK Deniae Crist 44 71 583 0044 The Trading Service from Telerate is live throughout the world: For information • ASIA Jon Robson 852 868 2687 • EUROPE/GULF Peter Harrison 44 71 583 0044 • AMERICAS Lee Gazienies 1 201 309 4888

#### **COMMODITIES AND AGRICULTURE**

# Lonrho statement sparks talk of platinum cartel

By Kenneth Gooding, Mining Correspondent

SPECULATION WAS rife in the precious metals market yesterday that South Africa and the Soviet Union were working towards some kind of cartel for platinum group met-

This arose after Lonrho South Africa, third-largest of the western world's platinum group metal producers, said it was having wide-ranging tech-nical and marketing talks with Glavalmaz Zoloto, the organi-sation responsible for the Soviet Union's precious metals

The announcement was so unusual that some analysts suggested Lonrho might be acting as a stalking horse for all the South African platinum producers and that the talks might lead to a cartel similar to the one for rough (uncut) diamonds organised by De Beers of South Africa. De Beers has a five-year contract to market the Soviet Union's dia-

But the platinum price showed little reaction, closing in London yesterday only 35

By Kenneth Gooding

after a day of very quiet trad-South Africa is the world's

higgest platinum group metals producer and the Soviet Union is the second-largest. However, the Soviet Union produces more palladium than platinum and, like Lonrho SA, is also a big producer of rhodium. All these platinum group metals are essential in automotive catalysts, used to clean up car

exhaust fumes.

Analysts pointed out that the Soviet Union was under tremendous pressure to max-imise its foreign earnings at a time when platinum and palladium prices were weak and rhodium was slithering down fast from a recent peak caused by supply problems. "It would certainly help the South Afri-can industry if the Soviet Union could be persuaded to withhold metal from the mar-het" said one

ket," said one. Lonrho South Africa is South Africa's third-largest producer. Impala Platinum, the Gencor subsidiary which is the second largest, owns 25 per cents up at \$379 a troy ounce cent of Lonrho SA and the

industry believes the two are working towards an even closer relationship.

Mr Paul Spicer, a director of the parent Lourho company in London, said yesterday talks had been going on for about 18 months about the possibility that his company and the Soviet industry might co-operate over the very complex refining processes associated

with platinum group metals. He said Lourho might also assist with the Soviet industry's marketing, which he suggested was relatively unso-

However, other platinum industry participants said there seemed to be little marketing room left for Lonrho. Soviet platinum was sold through Almaz, the precious metal export agency, mainly on contracts to end users, and by the Bank for Foreign Economic Affairs.

Almaz also recently set up a joint company with Salomon Brothers, the US investment bank, to market platinum

# **Aluminium shortage forecast**

ONE THIRD of the western world's aluminium production today's prices, according to the Anthony Bird consultancy organisation. It warns that "low metal prices now will mean a return of inflated metal

Bird expects prices to rise slowly at first but to reach 88 US cents a 1b by 1993 (in today's money and at today's exchange rates), rising to 108 cents by the middle of 1994. Exchange rate movements might inflate the price rise sig-nificantly but aluminium prices at that level will not be sustained into the longer term any more than today's miserable metal prices can be sustained once the economic

recovery gets going.' Bird says that today only about 10m tonnes of primary aluminium capacity is covering operating costs, let alone making a return on capital.

ers suggest that a price of 77 cents to 83 cents a lb is needed to balance supply and demand in the longer term, although the exact figure is very sensi-tive to exchange rate move-ments. Actual prices have been well below that range for months," it points out. Aluminium for delivery in three months closed on the London Metal Exchange at 60 cents a lb

Bird says low prices are causing output to be cut too sharply. "By early 1992 the supply-demand balance will move back into deficit where it will remain and by 1993 the supply situation will once more start to become uncom-fortably tight. This will be reinforced by the fact that the

stocks are likely to reach 2.7m tonnes by the end of 1991, Bird says. At the last peak, in February, 1982, stocks reached 3.5m tonnes. During the 1988 aluminium shortage stocks fell as low as 1.4m tonnes. Today's extraordinarily low

prices have partly been caused by a flood of Soviet exports to the west, Bird points out. While Soviet exports will remain higher than usual for some years, the exceptional levels seen recently are unlikely to be maintained. This is because a recovery in the aluminium-using industry in the former eastern bloc countries can be expected and because there is every reason to suppose aluminium produc-ers will not be able to escape

rate of investment in new capacity is now much less than the industry needs in the long term."

The industry has been slow to respond this year to low prices and western world ers will not be able to escape as the Soviet economy falls further into chaos.

Aluminium Analysis, quarterly, 2475 a year from Bird Associates, 193 Richmond Road, Kingston upon Thames, Surrey KT2

#### Drought sets back Indonesian sugar hopes

DROUGHT IS likely to cut Indonesia's sugar crop by 8 to 10 per cent this year and by up to 20 per cent in 1992, according to Mr Birowo, head of the Indonesian Sugar Council reports Reuters from Jakarta. Official estimates had originally put this year's crop at 2.3m tonnes of raw sugar, com-

pared with a little over 2m

tonnes last year.

The government hopes output will reach 2.7m tonnes in 1993 and has set 1994 as the target year to reach self-sufficiency, a goal viewed with scepticism by some traders, who say that demand will rise as the economy grows.

Mr Birowo estimated that imports of white sugar this

to break through stiff resistance

in the \$371-\$372 area despite a

strongly bullish chart picture. In

Chicago soyabeans and maize were sharply higher at midday,

with new-crop months buoved

forecast for later this week will

mid-western growing regions,

spoke of normal to above-normal

rain and normal to below-normal

bring little drought relief to

by a growing belief that the rains

year would be around 250,000 tonnes compared with an original target of 100,000 tonnes. But he said he was not particularly worried about importing sugar since world prices were so low. "It's cheaper to import than produce locally," he said. Imported sugar is about 30 per cent cheaper than locally-pro-

#### **Technical** rethink at Canadian smelter

By Bernard Simon in

COMINCO, THE Canadian base metals producer, has failed to resolve technical problems plaguing its new lead smelter at Trail, British Columbia, and is taking a closer look at alterna-

Cominco said in a statement that recent tests by Lurgi, the West German supplier of the QSL technology used at Trail, had confirmed that natural gas could be used as a reducing agent in the smelter.

But it said that "other fac-tors affecting plant operating availability and throughput were not conclusive". These appeared to include problems with the gas injectors and refractory stabilising systems.

As a result, the QSL process was not yet able to meet Trail's requirements. Cominco said that alterations to the smelter, which was shut down in March 1990 after only three months in operation, had been put on hold.

While further tests are con-ducted at a pilot QSL smelter in Stolberg, Germany, Cominco has decided to send a small shipment of residues from Trail to a pilot plant in the Soviet Union using the rival Kivcet technology. The Kivcet tests will be conducted later tests will be conducted later
this year. A Cominco official
said the company was also still
examining the Isasmelt process, developed by the Australian mining group MIM.

The Canadian company faces
a decision whether to start
writing off at least part of its

writing off at least part of its investment in the QSL smelter. The cost was initially set at C\$130m, but the extra work required on the plant will push the final bill substantially

Cominco has renewed its contract with Lurgi, but the official declined to say what legal steps were being contem-plated against the German company, a subsidiary of Metallgesellschaft, the German metals group, which is also a shareholder in Cominco. Cominco continues for the

time being to rely on its old smelter at Trail, which was due to be replaced by the QSL one. The old smelter is currently operating at a rate of 110,000 tonnes a year, com-pared with the 160,000-tonnes-a-year target for the new plant.

#### CORRECTION

#### Welsh farm grant

Wynnstay and Clwyd Farmers has been granted just over 12 per cent towards the £160,000 cost of expanding a food-pro-cessing system by the Development Board for Rural Wales, not the full amount as stated on this page last Wednesday.

# EC offers charter for inefficiency Proposed reforms could lift the

ET THERE he no doubt: the plans for reforming **FARMER'S VIEWPOINT** Burope's farm policy proposed by Mr Ray Mac-Sharry, the European Community's Agriculture Commissioner would, in the words of Mr John Gummer, the UK Agriculture Minister, "institu-tionalise inefficiency". Small, hopelessly non-viable holdings across the community would attract substantial sums to By David Richardson stay as they were while effi-cient farms would be penal-

ised, some of them to the point ever, that my deep objections of destruction. Furthermore, Mr MacSharry to the MacSharry plans do not mean that I want to maintain goes so far as to concede that his plan would in the short term increase rather than the status quo. Indeed, I and many other farmers have advo-cated CAP reform for years. decrease the cost to EC tax-payers of financing the com-munity's Common Agricultural As long ago as 1984 I called for the compulsory setting-aside each year of 10 per cent aside each year of 10 per cent of the land across the European Community. At that time, I calculated that 10 per cent would be sufficient to bring supply and demand into balance within a few years.

My form of set-aside would have been rotational, so that different fields around left follows. Policy. By preserving ineffi-ciency and discriminating against efficiency I suggest he would be ensuring that the cost of agricultural support and/or the price of food would also rise in the long term. In spite of all this, however different fields were left fallow his proposals have been widely welcomed as a "basis for nego-tiation". This can only be intereach year, giving farmers the opportunity to cultivate them and eliminate weeds by preted as meaning the end result will be at the very least similar to the document on the mechanical rather than chemi-cal means. The compensation paid would have been lower than any of the schemes cur-rently in operation and would therefore have been less of a table and that the development

munity will go into reverse. Would there have been the same kind of welcome for a plan proposing that the motor industry should return to the methods of Henry Ford when he made his Model T? Should builders be asked to erect burden on tax-payers and less disruptive of farm rents. I was told at the time that my proposal was too complicated, too expensive and too difficult to administer. The present proposals are so com-plicated that no-one fully understands them; they will, as houses and office blocks using wattle and daub? Should accountants ditch their calculators and return to the aba-The answers are obvious. So why should agriculture, which concerns, may I remind read-

previously explained, cost even more than the present CAP and it is already clear that administering them will be a bureaucratic nightmare, absorbing the greater propor-tion of the extra cash it is said Mr David Naish, president of

Union, has, in fact, demanded that the MacSharry plan be abandoned and that when the agriculture ministers meet again in September they should consider the alternative of voluntary supply manage-ment. This is a proposal which originated with the NFU and has since been unanimously adopted by Copa, the confederation of European farmers

Britain's National Farmers'

It contains some of the same elements of set-aside that appear in the MacSharry plan in order to reduce production but would not be compulsory. It would include compensation for acres taken out of production on hig farms as well as small but the total cost, it is claimed, would be lower than that for Mr MacSharry's pro-posals. Moreover, it would not discriminate account formars in discriminate against farmers in

hether the agricul-ture ministers or the commission will respond to Mr Naish's demands remains to be seen. I am bound to say that I think it is unlikely, in spite of the lob-bying to which they will be subjected both before and after they take their annual holidays. As they pack their swimming costumes and head for distant beaches, however, I would leave them with one or two thoughts on which to ponder as they sun themselves. For whatever reform package is eventually agreed, I would argue that it must enable genuinely efficient farmers to sur-

That does not mean I seek a licence to splash sprays all over crops or to fertilise with gay ahandon. It does, however, mean optimising the use of such inputs within the limits of safety and economy. And I would remind the ministers and their advisers that in the UK, according to government

statistics, the use of nitrogenous fertilisers fell by 4 per cent between 1985 and 1990 and that the quantity of pesticide active ingredient fell by 14 per cent during the same period. I would also ask the Euro-crats to think of a way whereby socio-economic mat-ters could be separated from the Common Agriculture Policy. In other words, if it is desirable to maintain a peasant with two cows and a dozen sheep half-way up a mountain, and I recognise that these are reasonable social and environmental objectives, then this should not be charged to the

There is one final fundamen-tal matter which they should consider. In Western Europe, consider. In Western Emble, we have been fortunate in having food enough and to spare – at least since the shortages of sugar and potatoes of the mid-1970s. There is now wide-spread acceptance, however, that we can afford to allow is proceed of our arable land to per cent of our arable land to run wild with weeds and scrub. As the last few years of limited set-aside have proved, nature abhors a vacuum and uncultivated land becomes a jungle within months. What nobody knows is how long, should the need arise, it would take to rehabilitate such land and bring it back into full pro-

One thing is certain; it could not brought back into full production overnight; even under ideal circumstances, there could be a two to three-year time-lag. If, in the meantime, however, much of the farm labour force had been forced off the land by economic cir-cumstances; if farm machinary had become old and out-dated and if most of those who made it had gone bust, Europe could find itself facing a much longer period of shortage. I urge the policy makers not to discount that possibility.

# EC reform plan 'discriminates against UK'

By our Agriculture Correspondent

ers, the production of that most essential commodity,

I must make it clear, how-

THE European Commission's its on compensatory payments proposed reform of the comproposed reform of the com-mon agricultural policy would result in widely varying payments to farmers across the European Community with UK cereal, dairy and beef farmers all being discriminated against compared to farmers in both northern and southern mem-

of agriculture across the com-

The proposed system for compensating farmers on the basis of average regional yield would mean above average levels of payment per hectare in the ECs more productive ara-ble regions, such as eastern England, according to Agra Europe, the independent agricultural intelligence agency. However, the commission's

proposal to impose upper lim-

British producers at a distinct The commission's reform blueprint would cut cereal

prices by up to 42 per cent over three years but farmers would be compensated through direct per-hectare payments. These would vary regionally according to land productivity. Com-pensation would be paid on the basis of income loss resulting from the cut in the support price, multiplied by the average yield per hectare in each region.
The proposals designate a

basic compensatory payment of Ecu55 (£38) a tonne. But Agra Europe has calculated that on a per-hectare basis

22,578 lots

31,725 lots

ally turnover 21,714 lots

AM Official Kerb close Open Interes

compensation would vary between Ecu328.35 a hectare for farmers in Belgium and only Ecu77.55 in Portugal, with Germany's at Ecu295.90, France's at Ecu319 and the UK's at Ecu303.60.

However, these variations would not be the end of the problem since small farmers requirement to set aside land from compensation and the definition of "small" varies according to region (it depends initially on productivity rather than the land farmed). Thus Agra Europe calculates

on the basis of average national yields, the threshold for a "small" producer will vary between 15.4 ha in Belgium and 65.2 ha in Portugal.

virtually every producer in Italy would be exempted from the set-aside requirement. In Belgium, Germany, Ireland, Luxembourg and the Netherlands more than 80 per cent of all arable producers would be deemed to be small producers, quarters of farmers would qualify and in Denmark about two-thirds. Only in the UK, where the qualifying threshold is 16.7 ha, would producers qualifying for a set-aside exemption be in a minority.

Similar calculations show that in the proposed reforms for the beef and dairy sectors it would be the UK that would

The calculations suggest that

#### WORLD COMMODITIES PRICES

#### **MARKET REPORT** Nickel fell on the LME on speculative selling and liquidation, and the market moved back into contango. Technical pressure has been alleviated by Friday's 1,884 tonne increase in LME warehouse stocks, although caution ahead of the August date will limit selling interest. dealers said. Aluminium prices closed at the day's lows ahead of today's stocks data. Initial forecasts were for a rise of around 5,000 tonnes but late in the afternoon there was talk from one quarter of further substantial arrivals in warehouses which could result in a net increase of over 20,000 tonnes On the London bullion market gold drifted back below \$370 a troy London Markets

SPOT MARKETS		
Crude off (per barrel FOB)	_	+ or -
Dubal Brent Blend (dated) Brent Blend (Sep) W.T.I. (1 pm est)	\$76.55-6.60 \$20.00-0.10 \$19.90-20.0 \$21.80-1,65	125 175 126 -0.30
Oil products (NWE prompt delivery per t	onne CIF)	+ or -
Premium Gasoline Gas Oli Heavy Fuel Oil	\$243-245 \$188-189 \$73-75	-t
Naphtha Petroleum Argus Estimates	\$193-196	-3 
Other		+ or -
Gold (per troy oz) 4 Sliver (per troy oz) 4 Platinum (per troy oz) Palladium (per troy oz)	\$369.50 438.5c \$379.00 \$95.50	-1.25 -2.0 +0.35 +0.06
Aluminium (free market) Copper (US Producer) Lead (US Producer)	N/A 103.5 50c	+0.5
Nickel (free market) Tin (Kusia Lumpur market) Tin (New York) Zinc (US Prime Western)	Unq. 15.39r 263.5 62c	-0.04
Cattle (live weight)† Sheep (dead weight)† Pigs (live weight)†	109.15p 116.55p 63.87p	-0.41" -6.78" -1.88"
London daily sugar (raw) London daily sugar (white) Tate and Lyle export price	\$276y \$336.5y \$275.0	-4.0 -4.5 -2.5
Barley (English feed) Malze (US No. 3 yellow) Wheat (US Dark Northern)	119.52 £180.5 Unq.	+9.0
Rubber (Aug)♥ Rubber (Sep)♥ Rubber (KL RSS No 1 Aug)	53.25p 53.75p 228.5m	· .
Coconut of (Philippines)§ Palm Oil (Malayalan)§ Copra (Philippines)§ Soyabeans (US)	\$465x \$347.5y \$295z	+5.0
Cotton "A" Index Woolfoos (64e Super)	£159x 80.10c 384n	-0.40

u-Jul x-Jul/Aug y-Aug/Sep 2-Aug. tMeet Com-

mission average fatstock prices. \* change from

s week ago. Wilondon physical market, \$CIF

temperatures, but the trade wants to see a change in the weather pattern before it sells because of the stubborn nature of the 1991 drought.
Compiled from Reuters SUGAR - London FOX (5 per tonne Previous High/Low 234.00 230.00 211.00 205.00 182.00 194.00 190.00 196.00 238.00 208.00 198.00 193.00 196.00 200.00 Close Previous High/Low 286.5 276.5 275.5 286.0 282.4 273.9 273.9 277.5 18.28 20.21 20.16 20,19 19.92 20.08 19.91 19.95 19.88 19.76 20.03 20.13 19.97 19.78 20.08 20.10 19.90 19.99 19.88 19.76 19.70 Turnover 11851 (18229 High/Low Previous 189,00 185,00 187,50 185,76 189,00 187,50 190,00 189,00 190,75 189,25 185.75 186.75 186.60 189.50 188.50 191.00 174.25 174.00 4537 (19191) lots of 100 tonnes TIEA
There was strong general demand this week, reports the Tea Brokers' Association. The tew bright liquoring teas on ofter sold at about leaf rates. Medium descriptions were tirm and other dearer. Central African remained about steady. Caylens met good competition with price levels showing little change. Offshore teas sold readily at fully firm rates. Duratificars quality 1550/fcs. s/lb. r-ringgit/kg. q-Aug/Dec t-Jul/Sep

irm rates. Cluctations: quality 1250/ 300p), medium 98p/kg (135p), low n

ounce. The market remains unable 596 609 648 685 708 725 744 597 596 621 608 660 647 697 685 717 706 738 723 757 742 698 615 Turnover: 3367 (3622) lots of 10 tonnes ICCO Indicator prices (SDRs per tonne price for Jul 19 700.95 (773.96) 10 day for Jul 22 766.97 (764.57) COFFEE - London FOX Previous High/Low 527 520 545 538 585 590 582 577 900 593 523 540 681 579 596 Turnover:1376 (4600) lots of 5 tonnes ICO indicator prices (US cents per pour Jul.19 : Comp. delty 64.11 (64.06). 15 day Close Previous High/Low 82.5 106.6 SCYAMERAL - London PCX 120.50 123.50 121.00 123.50 ver 60 (56) lots of 20 tormes. CHT - London FOX \$10/Index point Previous High/Low 1536 1563 1630 1645 1528 1525 1535 1620 1625 1519 Turnover 211 (180) Close Previous High/Low 111,45 114,75 114.70 124,55 124,40 124.60 High/Low Close Previous 109,50 109.20 113,25 113,00 109.50 113.25 116.75 119.75 119.00 119.00 120.80 119.25 120.80 121.00 Turnover: Wheat 118 (202), Barley 199 (43). Turnover lots of 100 tonnes. P103 - London POX (Cash Settlement) p/kg Close Previous High/Low 94.0 99.0 96.0 89.0 100.0 94.0 90.0 96.0 97.0 90.3 94.8 95.8 97.5 :42 (89) lots of 5,250 kg

Cicar

139,79 140,90 141,30

Prev.

130,32 140,70 140,60 141,30

rity (\$ per to 1291-2 1324-5 1302-4 1334-5 3 months 1327/1323 Cash 1321-3 3 months 1339-40 Leed (É per tonne Cesh 321.5-2.5 3 months 331.5-2.5 Nickel (\$ per ton Tim (\$ per tonne Cash 5860-5 3 months 5752-5 5665-70 5760-65 Zinc, Special High (III e (\$ per ton: Cash 1064-6 3 months 1075-6 1083-4 1075-6 CNDON BULLICH MARKET (Prices supplied by N.M.Rothschild Gold (fine az) \$ price Ciose 388.90-369.70
Opening 370.10-870.60
Morning fix 370.10
Alternoon fix 399.75
Day's high 297.20-370.90
Day's low 369.30-369.70 Loco Ldn Mean Gold Lending Rates (Ve USS) 5.53 5.50 5.50 p/fine oz US cts equiv 261,35 268,40 275,25 440.15 448.60 453.75 469.00 (Prices supplied by Engelhard Metals) S price 370.00-871.00 219.50-220.50 378.00-379.00 224,50-225.00 TRADED OPTIONS Aluminium (99.7%) Calle Strike price \$ tonne Sep Dec Sep Dec 150 79 33 Copper (Grade A) Cells Puts 123 74 41 2150 19 50 125 Brent Crede Sep Oct Sep Oct 24

333/331 4,472 lots 1,828 lots 5780/5750 1,601cts New York GOLD 100 troy oz.; \$/troy oz. Previous High/Low 367.6 368.1 369.8 371.6 375.0 378.6 382.1 365.6 369.3 370.6 371.2 372.9 374.7 378.2 361.9 395.4 3388.5 392.6 367.5 371.1 369.0 374.5 378.1 361.7 361.0 Aug Sep Oct Dec Feb Apr Jun Aug 5.45 5.48 PLATINUM 50 troy oz: \$'troy oz. 376.1 361.6 365.8 389.7 383.5 400.7 378.0 381,1 386.0 391.5 394.5 377.5 376.0 383.5 SILVER 5.000 troy oz; cents/troy oz. Close Previous High/Low 432.5 432.7 433.7 443.2 443.1 451.4 467.0 462.7 468.8 478.3 438.6 439.0 442.0 448.8 451.7 458.1 463.8 463.6 475.8 **439.**0 0 435.0 442.0 0 462.0 441.5 448.0 0 457.5 0 0 471.D HIGH GRADE COPPER 25,000 lbs; cents/fbs Close Previous High/Low 99.60 100.00 99.80 99.45 99.10 96.75 96.40 98.05 97.65 97.20 100.20 59.85 100.10 99.25 99.05 99.10 96.40 98.06 97.90 99.40 99.50 99.30 99.30 98.65 96.30 97.95 97.55 97.30 Aug Sep Oct Nov Dec Jan Feb Mar Apr 99.30 99.50 99.35 99.25 99.05 98.00 98.05 97.45

Chicago CRUDE Of Light 42 000 US nells \$/berrel SOYABEANS 5,000 bu min; cents/60lb businel 21,78 21,83 21,71 21,45 21,02 20,87 Previous High/Low 22.17 21.98 21.63 542/0 535/4 535/6 640/0 550/2 560/4 668/2 576/2 542/0 538/0 538/0 543/4 563/0 568/0 571/4 21.75 21.02 MEATING OIL 42,000 US galls, cents/US galls Previous High/Low 6060 6155 6347 6350 6217 5957 5742 5677 6015 6120 6315 6320 6315 5927 5730 6570 6000 6110 6290 6300 6160 5940 5730 Close Previous High/Low Jul Aug Sep Oct Dec Jen Mar May 18.68 18.56 18.74 18.96 19.30 19.45 19.72 20.00 18.39 18.35 18.51 18.70 19.07 19.21 19.51 19.80 18.68 18.74 18.93 19.10 19.48 19.60 19.90 20.12 COCOA 10 tonnes;\$/tornes SOYABEAN MEAL 100 tons; \$/fon 970 1030 1079 1100 1132 1157 0 952 1012 1080 1090 1115 1140 0 960 1018 1067 1096 1122 1151 1189 1235 1265 High/Low 167.9 168.3 167.1 166.0 166.3 167.2 168.5 169.5 164.0 163.9 162.9 162.4 162.4 163.9 164.9 166.5 Jul Aug Sep Oct Dec Jen Mar May 168.4 167.7 167.2 167.1 167.5 168.8 170.0 83,05 86,35 89,60 92,00 94,50 96,50 98,55 83.16 88.56 89.80 91.75 94.35 97.30 63.25 86.55 89,80 82.00 0 0 234/4 236/6 240/0 247/4 253/0 257/0 250/4 249/6 233/0 229/0 231/4 239/4 246/4 250/2 245/4 245/0 248/2 236/4 241/0 248/4 253/2 257/0 251/0 250/0 Jul Sep Dec Mar May Jul Sep Dec UGAR WORLD "11" 112,000 lbs; per LAT 5,000 bu min; cen Previous High/Low 8.90 8.72 8.74 8.70 8.55 Oct Mar May Jul Oct 9.18 8.89 8.71 8.64 8.55 9.45 8.84 6.84 8.70 8.50 9.20 8.65 8.66 8.57 8.50 273/4 278/4 282/2 296/4 283/4 280/4 289/0 274/0 285/4 290/0 288/0 288/0 275/0 281/0 293/0 297/0 294/0 292/0 COTTON 50,000; cents/fbs LIVE CATTLE 40,000 lbs; co Close Previous High/Low 70.67 70.08 71.18 71.77 72.50 69.23 67.93 70.13 69.73 70.96 71.75 72.27 69.15 67.97 71.05 70.35 71.60 Close Previous High/Low 68.30 70.78 71.40 72.50 73.12 74.80 75.62 74.87 75.30 73.70 72.10 73.70 75.22 75.72 74.80 75.25 73.50 72.00 73.50 75.07 75.70 74.90 76.40 73.70 72.10 Aug Oct Dec Feb Apr Jun Aug 0 67.90 6 67.90 ORANGE JUICE 15,000 lbs; cents/lbr Close Previous High/Low 119.70 119.95 118.80 119.10 118.60 118.60 119.15 118.60 119.65 120.25 121,20 120,20 119,65 56.37 61,87 44.50 43.80 43.86 42.15 46.50 46.35 66.27 51.20 44.05 43.62 43.45 41.97 46.36 REUTERS (Base: September 18 1931 = 100) July 22 July 19 month ago yr ago PORK BELLIES 40,000 lbs; ce 1695.8 1700.3 1772.0 1798.4 Close High/Lov DOW JONES (Base: Dec. 31 1974 = 100) : 47.70 45.30 47.05 46.85 47.80 48.80 46.50 46.25 48.22 47.76 48.35 48.36 47.70 45.72 47.85 47.20 47.80 45,70 44,35 46,80 48,40 47,55 July 19 July 18 minth ago yr ago 125.47 130.72 122.95 125.02 122.61

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# Equities rise on latest economic data

By Terry Byland, UK Stock Market Editor

FAVOURABLE news on the domestic economy lifted the UK stock market to new highs at one stage yesterday, but share gains were trimmed later when Wall Street continued to heatate around the Dow 3,000 mark. The announcement, first of an unexpected gain of 1.3 per cent in June retail sales, and then of a £23m trade surplus on UK current account for the same month, drove the FT SE Index to a new trading peak of 2,564.6 at mid-session; but trading volumes were very thin and London slipped back from its high as the New York market, down 11 points in London hours, drifted perilously close to the Dow 3,000 figure again. The FT-SE closed 17

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points up at 2,558.5. Market optimism towards London's upturn was fuelled indications of a recovery from once again yesterday by the

Accoun	t Dealing	Dates
Tirst Desitops: Jul 15	Jul 29	Aug 12
Option Declarate Jul 25	Aug &	Aug 29
Last Sealings: Jul 26	Aug 9	.Aug 30
Account Day: Aug 6	Aug 19	Sep P
Time-time deals	go may take	place from

the depths of the recession in the domestic economy was also given some mild encourage-ment by the latest business surveys from the Confederation of British Industry/Financial Times and from the Lon-don Chamber of Commerce. But share prices opened lower, with London investors disappointed by Wall Street's failure to advance on Friday.

stock index futures, where the September contract on the Footsie Index moved to a 35 point premium against cash in early trading and in late de advanced towards a testing level of 2,600. However, the UK market's

response to the reports of improvement in the UK economy which it has been so keenly awaiting, was some-what restrained. Trading volume across the full range of equities was disappointingly light, with Seaq-reported turn-over at a mere 348.7m shares, the lowest Seaq daily figure for two weeks and a poor compari-son with Friday's 441m total.

The stock market yesterday lacked the scattering of broker deals and share placings which have provided the features of

the market in recent weeks,

and have also provided the opportunities for the big insti-tutions to add to their portfolios. Speculative interest in brand-name consumer stocks was revived, however, fuelled by renewed hints that a bid for a FT-SE 100 listed stock could

LONDON STOCK EXCHANGE

High street retail stocks attracted buyers, with the revival in confidence helped along by a buoyant statement from the UK Treasury. It said that the recession in UK retail sales was evidently coming to an end. This was good news to a stock market hoping that consumer spending will lead the economy out of recession. But, with sterling little changed on the day, the blue

the end of the year. At Kleinwort Benson Securichip manufacturing stocks had a quiet session, despite the move of the UK trade figures

into surplus for the first time in more than four years. ICL still seen as the trend leader for the broad range of the Lon-don market, made little move ahead of the trading figures which are due on Thursday. The rise in the stock market yesterday appeared to reflect a wide range of background fac-tors as well as the economic news of the day. The Conservative government has continued to recover ground in the public opinion polls, and there is still a general expectation that domestic interest rates and inflation will fall further before

ties, Mr Roger Palmer believes that the London equity market is unlikely to break out into new high ground without con-firmation from the US.

for every 100 Stocklake shares

held each shareholder would

receive about £133 plus shares

in the holding company's subsidiaries, Adam and Harvey and Rea Brothers Group. The

company, which also announced higher final profits, said Adam and Harvey had

increasingly undertaken Stock-lake's holding company role and left it without any signifi-

cant operational function.
British Aerospace improved

3 to 560p as the shares shrugged off press reports that the US had blocked a £680m

deal being negotiated with Iran

for the export of civilian BAe

146 aircraft. Instead, traders

focused on buy recommenda-

tions from Kleinwort Benson

Tace, the environmental

group which is the subject of a bid battle, advanced strongly, closing 28 up at 288p. The

shares responded to an

improved and agreed offer from Cambridge Electronic

Industries that was tabled

after Friday's market close. The Cambridge offer is now

worth £29.9m, up from £23m. Turnover in Tace rose to

731.000 shares. The improved

offer weakened Cambridge,

MARKET REPORTERS:

Jim McCallum, Joel Kibazo,

■ Other market statistics, includ-

ing the FT-Actuaries Share Indi-ces and London Traded Options,

Daniel Green, Peler John,

which lost 9 to 183p.

Steve Thompson

Page 22.

and Smith New Court.

•	F	NAN	CIAL	TIMES	ST	OCK	INDICES	•	
	July 22	July 19	July 18	July 17	July 16	Year Ago	1991 High L	Since C ow High	compitation Low
Government Secs	84.86	84.94	85.00	84,90	84.86	79.43		2.17 127.4 2/1) (9/1/35)	49.16 (3/1/75)
Fixed Interest	94,47	94,52	94.52	93.77	93.77	88.23		),58 105.4 2/1) (26/11/47	50.53 ) (3/1/75)
Ordinary Share®	1973.8	1959.5	1969.0	1978.6	1971.4	1867.1		08.3 2014.5 8/1) (5/4/91)	49.4 (26/6/40)
Gold Mines	210.0	212.9	212.6	212.4	212.0	182.6	222.8 12	27.0 734.7 2/2) (15/2/83)	43.5 (26/10/71)
FT-SE 100 Share	2558.5	2541.5	2547.3	2561.0	2558.8	2359,7	2551.0 20	54.8 2561.0 6/1) (17/7/91)	986.9 (28/7/84)
FT-SE Eurotrack 200	1189.87	1164.67	1162,86	1162.25	169.24	-		8.62 1192.11 B/1) (5/6/91)	938.62 (16/1/91)
●Ord. Div. Yleid ●Earning Yid %(full) ●P/E Ratio(Net)(☆)	4.80 8.43 14.59	4.83 8.48 14.51	4.81 8.44 14.58	4.79 8.41 14.82	4.80 8.43 14.50	4.96 10.93 11.10	1/7/35, Ooki ashes	cs. 15/10/26, Flood let. 12/9/55, Busic 1000 / 200 25/10/90, & HE 1	FT-6E 100 31/12/6
SEAO Bargne 4.45pm Equity Turnover(£m)† Equity Bargains† Shares Traded (mi)† Ordinary Share Index.	— —		25,828 880.93 27,066 408.1 Xey's Hig	1176.45 1 28,889 530.6 h 1980.0		23,926 682.06 23,956 329.5 Low 1952	indices* Gilt Edg		19 July 18
	èт. 11 0.0 198							average 89	LO 91.1
Open 3 am 10 2539.8 2548.8 254 FT-SE Emotrack 200, H Open 110 am 1180.37 1182.08	am 11 254	12 p 5.5 2540 nges Day	8.9   <u>255</u> y's Hìgh 1 xm	2 pm 6.3 2559.4 1171,77	3 p 256		tExcludi business 32 London latest	vity 1974. ng intra-marks & Overseas n report ar Share inde 198 123001	turnover. Id

TRADING VOLUME IN MAJOR STOCKS

#### Boost for retail stocks

THE unexpected jump in June retail sales figures gave the stores sector a much needed boost, as well as giving heart to the rest of the equity sector, which is hoping that a revival in domestic consumer spending will lead the UK economy out of recession. Among the leading high

street names, Boots added 8 at 406p, Kinglisher 10 at 528p and Marks and Spencer 8 at 275p; there was a welcome increase in trading volume across the sector. However, there were signs that some investors had taken advantage of the rally to lighten their holdings of sec-and-line stores stocks.

Late in the session there was a flurry of activity as 2.2m Burtoh shares changed hands at 40p and 1m Next were traded at 29p. Burton finished 1½ higher at 41½p, while Next was up a penny at 29p.

ADT falls sharply

Ever-volatile ADT, the Bermuda-registered car auction and security services group, fall quickly as cuts in profits forecasts from Lehman Brothers and Morgan Stanley triggered light selling and kept the buyers away. The shares dropped 55 to 535p, not helped new high for by continuing, if vague, talk of difficulties with the company's 12 to 822p.

New York listing.

Lehman had expected ADT to make disposals and to have reduced debt with the proceeds. Without asset sales, ADT will pay higher interest charges. Lehman lowered next year's profits forecast by \$67m (£40.8m) to \$208m. Morgan Stanley pared its current year estimate by \$40m to \$190m.

Lehman said the company's core businesses were perform-

ing soundly but expected con-tributions from stakes in Christies International (24.2 per cent held) and Lep Group (27.3 per cent held) to fall. Christies' shares, however, gained 16 to 203p on the view that ADT was increasingly less likely to sell its shareholding. while Lep added 3 at 93p.

#### Racal active

The Racal "twins" maintained their recent strong performances, Electronics closing 4 higher at 229p on 3.1m and Telecom 3 better at 368p after keen support.

The demerger of Telecom,

which will be renamed Vodafone Group, is scheduled for September 16 and should result Electronics in the FT-SE 100 index by Vodafone.

The "twins" have been hold-

The weight of adverse press comment continued to bear down on Maxwell Communica tion shares. They lost 3 to 190p as a handful of large trades pushed volume to 7.8m. Mirror Group Newspapers, also con-trolled by Mr Robert Maxwell,

Yorkshire Television and Tyne-Tees, whose franchises are being fiercely challenged, slipped 3 to 238p and 8 to 236p respectively.

last week's rise on news that the company would probably keep its franchise for a nominal sum. The shares reached a new high for the first time in almost two years with a gain of

FT-A All-Share Index

ing a series of meetings with broking firms and institutions, which have been generating considerable support for both stocks. The latest meetings have focused on the outlook for the "new" Racal Electronics, ex its Vodafone, Chubb, etc. interests.

gave up 2 more to end at a new low of 91p. Thames TV lost 15 to 228p,

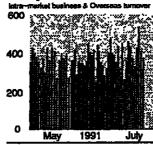
the lowest level for more than five years, after weekend press reports that the company had been outbid for the London weekday television franchise. Thorn EMI, which owns 27.9 per cent of Thames, was 10 down at one point, but recovered with the market to end at the day's best of 721p with a net gain of a penny.

Central Television continued

BP Exploration's presenta-tion to US analysts and institutions, detailing much the same news delivered to UK and European institutions last week, triggered more keen sup-

NEW MIGHS (SIL)
SRITTSH FURBLE (3) Trees. Spc 1982. Trees.
2pc 8, 1982. Trees. 2\*2pc 8, 2024.
CHEMICALS (1) Cambridge bardope Labs..
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Kingdeher, Du. 8\*2pc Ln. 2009.
ELECTRICALS (2) Abs.. FKI. BLECTRICTIY
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Kwarner S, Moline, TACE, POGOS (4)
Oslepak, Morrison (Win), Du. 5\*tpc Pri.
Northern, RNDUSTRIALS (5) Commissify
Hospitals, Esselle, Kalon, London Intil.,
Scape, Serro, Srenks & McEway, Stockake,
Worthington (A.), BISHRANCE (2) Lloyd
Thompson, Sadgwick LEISHRE (5) Central
TV, LWT 3.93750 Prid., Prism, MOTORS
(1) Senderson Murray Elder, NEWSPAPERS
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Wiggins Aprilon, St. has, PROPERTY (5)
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S Ogetimum Inc. Zaro Div Pri., Korne Europe,
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Ln 2013, Do. 2013 Series II, Oil.5 (4)

**Equity Shares Traded** Turnover by volume (million)



front of tomorrow's annual

Ultramar, badly affected during the past two weeks by downgraded broker forecasts and worries about the group's heavy gearing, staged a strong recovery as buyers, alerted to the steep underperformance of the stock, moved back into the market Dealers said the shares had

been sold down far too fast, with selling pressure from one investment fund said to have been the main reason for the sharp fall. Stories of a possible rights issue, or asset sales or swaps, have been circulating in the market for some time. At the close Ultramar had rallied 9 to 267p with turnover reach-

ing 1.1m.
British Gas shrugged off worries about possible Ofgas which rose 2½ to 349½p. Shell moved up 5½ to 588½p. Hardy Oll & Gas gained 5 to 165p in

Crusuder, Feirhaven Ind., Occidental, Shell Trans., ISBNES 159 Anglo Amer., Mount Burgoss, Pessanico.
New Lows Fee Pessanico.

marketmakers at IIS-owned securities houses have begun to bid aggressively for stock. Gas shares, among the Foot-sie's best performers last week. put on 2% more to 271p on turnover of 4.5m.

Banks and insurances proved reluctant to move ahead with the wider market. Banks were said to have been mastiled by suggestions that they could be required to put up around £100m to help to compensate BCCI investors. They were also said to be hurt by reports about the possible extent of bad debts due to be announced with the interim figures.

But specialists pointed out that the £100m BCCI levy fig-ure was half the amount first estimated when BCCI was closed down. It was also said that sellers had got the upper hand in the sector late on Friday. "The big worry in the sector is of rights issues," said one

Lloyds, marginally ahead at 351p, reports on Friday, the first of the "big four" to do so. BPB was among the best performers in the building sector as news of the near 94 per cent take-up of the £125m rights issue triggered a burst of sup-port for the shares, which set-tled 5 higher at 192p. The rump of the rights issue, some 5m shares, was placed in the market at 185p.

Drinks stocks had a mixed day. Scottish & Newcastle lost 3 to 408p while Whitbread gained 4 at 466p, after touching 470%p. Traders spoke of a switch between the two, spilling over from Friday's late The interest in stocks with

famous brand names lifted Cadbury-Schweppes 6 to 370p and United Biscuits 3 to 378p. Unileyer rose 6 to 758p as 2.3m changed hands, making it one of the busier days for the stock so far this year as Panmure Gordon and Goldman Sachs recommended the shares.
Plastics and chemicals group

Evode climbed 6 to 51p in spite of amouncing a sharp fall in first-half profits. Investors had largely anticipated the poor results and the figures were offset by news that there had been an improvement recently in performance in Evode's North American and other

overseas companies, Stocklake Holdings, the distribution and stockholding group with interests in the UK. Canada, Africa and eastern Europe, rose sharply after the company announced that it was effectively being wound up and shareholders would receive some \$5.7m. The shares closed 28 stronger at 360p after being 38 ahead at one stage. The directors estimated that

#### **EQUITY FUTURES AND OPTIONS TRADING**

ECONOMIC factors came to sales figures and a current 2,592, up 24 points on the day the fore in the derivatives account deficit of £500m. market yesterday as the latest UK retail sales and trade fig-ures rekindled hopes that the recession may soon be at an end, writes Jim McCallum. The September FT-SE 100 index moved higher after a 1.3

per cent rise in June retail sales and a £23m current account surplus for the same month were announced. Economists had forecast flat retail

and at a premium of 35. In The September FT-SE rallied to a premium of 35 points to the spot index, compared with after-hours' dealing, Septem-27 on Friday and fair value of around 25, and pulled the equity market higher. The sudden rise in shares caught some marketmakers by surprise

forcing those short of stock

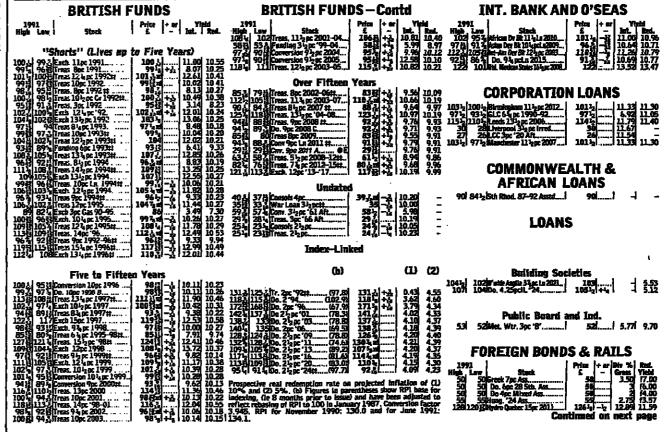
into the futures market to

cover their positions. September FT-SE closed at

ber ended at 2,594.
Turnover in the options market was boosted by closing trades before the expiry of July stock options tomorrow. Among the larger trades, there was a seller of 1,000 British Steel July 130 puts; of 1,000 Hillsdown September 240 calls; and a buyer of 1,000 British

Steel July 130 puts.

#### LONDON SHARE SERVICE



#### APPOINTMENTS

**NEW HIGHS AND LOWS FOR 1991** 

#### **Board posts** at Royal Insurance

- MÉROYAL INSURANCE **HOLDINGS** has promoted Mr Ian Rushton from group chief executive to vice chairman. Mr Bill Buckley, president and chief executive officer, Royal USA, becomes an executive director. Mr Michael Dowdy joins the company to become group finance director in succession to Mr Richard Gamble who is now chief operating officer.

■ Mr Anthony Mayer, chief executive of The Housing Corporation, and Sir James Spooner, a director of John -Swire & Sons, have been -appointed non-executive directors of THE HOUSING FINANCE CORPORATION. and of its subsidiary T.H.F.C. (Indexed).

STERLING INDUSTRIES has appointed Mr David
Diggins as group managing
director. He succeeds Mr
Wynne Denman who will
remain on the board as a non-executive director. Mr Diggins was managing director of the hydraulics division.

BRITISH RAILWAYS
BOARD has appointed Dr
Stuart Hill as director, technical strategy, and Mr Bernard Gudgin as director, computing. Dr Hill was technical director, GKN

i  powder metallurgy division. Mr Gudgin was general manager, information technology, AEA Technology.

 NATWEST INVESTMENT BANK has appointed Mr Donald Macpherson as deputy chairman. He joined the board in July 1989.



JONES & SHIPMAN, Leicester, has appointed Mr Chris Rin-grose (pictured) as financial director. He was financial director and company secretary of Vinten Group.

■ Mr Anthony D. Shanagher has been appointed group finance director of ASTEC (BSR). He was formerly finance director of Harris Queensway. He succeeds Mr Marvin Kolodzik who has resigned to return to the US and rejoin Emerson Electric Company.

■ PIZZA HUT (UK) has appointed Dr Chris Wyche as

director of human resources. He has held similar posts at British Airways and Mars Confectionery.

> ■ Mr Colin Grant-Wilson has been appointed managing director of LEASE PLAN UK, Windsor, part of the Dutch-based ABM-AMRO Group. He was a partner, European financial services, Korn/Ferry International.

HYUNDAI (UK), West Bromwich, part of the I.M. Group, has appointed Mr Geoffrey Nichols as a non-executive director to advise on Anglo-Korean trade. He has been political and economic adviser to the company since 1985.

■ Mr Bob Merrick has been appointed non-executive chairman of LEIGH ENVIRONMENTAL. He succeeds Mr Malcolm Wood who remains chairman and chief executive of the parent company Leigh Interests.

Mr H. Bernard Gray has been appointed managing director of UK-based EFTEN EUROPA, a subsidiary of Triwall K.K. Japan.

Mr David Mordecal has joined UBS PHILLIPS & DREW as vice president in the swaps team marketing risk management products to Scandinavia and the UK.

■ BRISTOL-MYERS SQUIBB PHARMACEUTICALS, Hounsiow, has promoted Mr Frank Dollard from production

manager to senior director, technical operations, UK. He succeeds Mr Phillip Wright who has been appointed vice president, technical operations support, for Europe and South

■ Mr David Hubbard is to be appointed chairman of BRAFTHWAITE in succession to Mr Ken Lindon-Travers who has expressed a wish to retire. Mr Hubbard, chairman of Powell Duffryn, joins the board as non-executive deputy chairman in September. The company plans to change its name to Andrews Sykes Group on October 1.



Mr Nicholas James (pictured) has been appointed managing director of H. SICHEL & SONS (UK), Blue Nun wine importer. liams who retires in September. Mr James was marketing director, a responsibility he will retain.

#### The FT proposes to publish this survey on October let 1991. This survey will be reach in 150 countries the If you want to reach this important audience James Pascall on 071 873 4008 or fax 071 873 3078. **FT SURVEYS** CAL Putures Ltd Windsor House 50 Victoria Street **FUTURES** AND FOREIGN EXCHANGE

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us \$ 15,000,000 guaranteed dual bases bonds due 2000 (the a bonds) THE S P,000,000 CHARANTEED DUAL BASIS BONDS DUE 2000 (THE B BONDS) us s xe,000,000 guaranteed dual bases bonds due 2000 (the e c bonds

In accordance with the provisions of the Bonds, notice is hereby given as follows:

#### THE "A BONDS"

\* Interest period : July 22, 1991 to October 22, 1991 Interest payment date: October 22, 1991

Interest Rate: 7.1375% per annum

Coupon amount: US \$ 4,560.07 per note of US \$ 250,000

 Interest period: July 22, 1991 to October 22, 1991 \* Interest payment date: October 22, 1991

\* Interest rate: 6.7875% per armum

Compon amount : US\$4,336.46 per note of US\$ 250,000

#### THE "C BONDS"

Interest period: July 22, 1991 to October 22, 1991 Interest payment date: October 22, 1991

\* Interest rate : 6.4125% per annum

\* Coupon amount : US\$4,096.88 per note of US\$250.000

BANQUE INTERNATIONALE A LUXEMBOURG Société Anonyme

AGENT BANK

ES TUESDAY JULY.

FRIALS (Miscel.)-Con

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#### CURRENCIES, MONEY AND CAPITAL MARKETS

#### **FOREIGN EXCHANGES**

# Uncertainty surrounds dollar

THE DOLLAR finished higher on the day in Europe, but trad-ing was uncertain. Foreign exchange dealers are looking for guidance on whether the dollar's decline has developed into a trend, since the heavy central bank intervention on July 12, or if the fall of the last week or so has been no more than a natural correction from the high of around DM1.8400.

US data on durable goods orders tomorrow and second quarter gross national product growth on Friday may not provide sufficient evidence, but UBS Phillips and Drew, the London stockbroker, suggests that the bull run, taking the dollar up 16 per cent in trade weighted terms since February, is over. Swiss Bank Corporation forecasts that there may ration forecasts that there may still be renewed upward momentum, but that the currency is near its peak. Midland Montagu, taking a longer term view, believes the dollar will be a relatively depressed currency over the next few years, possibly falling to DM1.40 and Y100. At the London close yesterday the dollar had climbed to DM1.7585 from DM1.7485; to Y137.40 from Y136.45; to SFr1.5215 from SFr1.5150; and to FFr5.9700 from FFr5.9375. Its index rose to 66.9 from 66.8.

Sterling showed little reac-tion to surprisingly robust UK

		<b>Day 3</b>		14	
<u> </u>	N NI	W Y	OF	Presions	
July 22	Lat	1		Close	_
£ Spot	1.6510- 0.81- 2.05- 6.05-	1.6620 0.79pm 2.02pm 5.95pm	1.69 0 2 6	940-1.6950 1.73-0.71pm 1.06-2.03pm 1.07-5.97pm	
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French Franc.  Ura  Ven  Morgan  1980-1982-11  Average 1985-  CUR  Jel 22  Sterling  U S Dellar  Canadian S  Austrian Sch  Bedian Franc  Dutch Golder  French Franc  Liganace Yen  Spenich Peeta  Sentific Incom  Sentific Incom  Sentific Incom  Sentific Incom  Greet Drach  Irida Peeta  Greet Drach	Bank 4 rade %	1975.7 1971.6 1982.2 1980.0 1982.2 1980.0 1982.2 1980.0 1982.2 19	99 99 99 99 99 99 99 99 99 99 99 99 99	+13.50 +13.50 -13.51 -13.51 +70.5 -13.70 -13	

tion in June was expected to rate mechanism sterling show little change from May, improved slightly to third from but the current account was in fourth strongest. The French surplus by £23m, compared with a revised deficit of £522m in May, and the visible trade gap narrowed to £377m from a revised £922m. June retail sales were generally forecast to fall slightly, but rose 1.3 per cent, after falling 0.5 per cent in

May.
The UK Treasury said that "the recession in retail sales clearly is coming to, perhaps even is, at an end."
Nevertheless the figures had little impact on the pound. Sterling fell 95 points to \$1.6810 against the dollar, moving in line with other European currencies. It was unchanged at DM2.9550 and eased slightly to FPr10.0350 from FFr10.0375 and DM23550 and eased signify to FFr10.0350 from FFr10.0375 and to SFr2.5575 from SFr2.5600, but rose to Y231.00 from Y230.75. The pound's index closed unchanged at 91.1. In the European exchange

franc was weak, only very slightly above the lowest placed Danish krone in the ERM, despite the Bank of France's decision to leave interest rates unchanged at yesterday's money market ten-der. The market now awaits today's French trade figures, amid some speculation of a The Australian dollar had a strong undertone, prompting intervention to sell the cur-

rency by the Reserve Bank of Australia. Dealers in New York also believed the US Federal Reserve may have intervened on behalf of the Reserve Bank. It was suggested that the Australian authorities are trying to keen the currency below 78 00 keep the currency below 78.00 US cents. In London it closed at 77.60 cents, little changed from the earlier level in Syd

EMS I	UROPE	AN CURI	RENCY	JNIT RAT	TES
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Jul 22	Spread Spread			9.1 %	Tirre nerits	% P.A.
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DOLL		- FORWAR	D AGAIN	ST	THE DOL	LÄR
Jaj 22	Day's spread	Closa	One stands	% pa	Three months	% p.a.

<b>DOLLAR SPOT - FORWARD AGAINST THE DOLLAR</b>										
Jaj 22	Day's spread	Closa	One stands	% D4	Tieręe prostits	% p.a.				
Kt	1.6800 - 1.6850 1.5190 - 1.5250	1.6805 - 1.6815 1.5220 - 1.5230	0.80-0.78cpm 0.53-0.48cpm	5.64 3.98	2.05-2.02pm 1.50-1.40cm	4.8 3.8				
elberlands.		11560 - 11570 19805 - 19815	0.29-0.32ms 0.53-0.56ms	336	0.82-0.876s 1.53-1.586s	-29 -31 -29				
eigiora eostark	36.05 - 36.25 6.7825 - 6.8075	\$6.05 - 36.25 6.7900 - 6.7950	8.30-10.30cds 1,87-2.17grests	-39	23.50-29.500s 3.45-6.05ds	-33				
riotei	1.7505 - 1.7610 150.00 - 150.75 109.30 - 109.90	1,7500 - 1,7590 150,10 - 150,20	0.45-0.47ptds 175-205cds	첆	1.34-1.36ds 360-430ds 179-185ds	-3.0 -10.5				
215 217 2189	1305.00 - 1310.80 6.8250 - 6.8625	109.50 - 109.60 1309.25 - 1309.75 6.8400 - 6.8450	67-70cfts 6.00-6.50fredis 2.45-2.75credis	蔃	17.00-18.00ds 6.90-7.40ds	347				
2007 2007	5.9500 - 5.9775 6.3375 - 6.3725	5.9675 - 5.9725 6.3550 - 6.3600	1.75-1.80cds 2.40-2.65creds	-第	4,85-4,96ds 6,90-7,35ds	37				
ppd Stria	136.50 - 137.50 12.3300 - 12.3950	137.35 - 137.45 12.3550 - 12.3600	0.15-0.17yds 3.15-3.60grods	-1.40 -3.28	0.45-0.48ds- 9,40-10.55ds	4				
itzer <b>iani</b> . V	1.5125 - 1.5225 1.1670 - 1.1725	1.5210 - 1.5220 1.1690 - 1.1700	0.25-0.29cds 0.41-0.39cpm	-333	0.70-0.76dis 1.13-1.10pm	- 3				
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ong term Eurodolfar 12-84, per cent non	s: tem years 71; sland. Short te	e-73; percent; t marates are cal	bree years 8-/4 Il for US Dolla	per cent, roury	Yes; others, to	n) days' notice.					
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	EXCHANGE CROSS RATES												
July 22	£	\$	BM	Yes	F Ft.	S Fr.	HFI.	Ura	C\$	B Fr.	ECH		
3	1	1.681	2.955	231.0	10.03	2.557	3.330	2201	1.946	60.70	1.437		
\$	0.595	2	1.758	137.4	5.967	1_521	1,981	1309	1.158	36.11	0.855		
PM	0.338	0.569	1	78.17	3.394	0.865	1.127	744.8	0.659	20.54	0.486		
YEH	4.329	7.277	12.79	1000.	43,42	11.07	14.42	9528	8,424	262.8	6,221		
FFr.	0.997	1,676	2.946	230.3	10.	2.549	3.320	2194	1.940	60.52	1.433		
S Fr.	0.391	0.657	1.156	90.34	3.923	1	1.302	8.038	0.761	23.74	0.562		
HFL	0.300	0.505	0.887	69.37	3,012	0.768	1	661.0	0.584	18.23	0.432		
Lin	0.454	0.764	1.343	105.0	4.557	1.162	1.513	1000.	0.884	27.58	0.653		
CS	0.514	0.864	1,518	118.7	5.154	1.314	1.711	1131	1	31.19	0,739		
BFr.	1.647	2.769	4,868	380.6	16.52	4,213	5.486	3626	3.206	100.	2.367		
ECU	0.696	1.170	2.056	160.8	6.980	1,779	2.317	1532	1.354	42.24	1		

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	E-1			777 Date	£09	Column			۱۸ ۱

FINANCIAL FUTURES AND OPTIONS

Previous day's open let. Calls 22,484 Puis 17017

CHICAGO

SWIES FRANC (DIEN) SF: 125,060 \$ per \$F:

PHOLADELPHIA SE E/S OPTRI £31,257 (costs per £2)

LONDON (LIFFE)

Estimated volume 12150 (21,786) Previous day's open int., 34023 (34809

zej wykyme 28725; (43646) s day's open list. 78050 (77542)

Estimated volume 53 (186) Previous day's open int. 1345 (1398)

Estimated volume 15444 (12) Previous day's open lat. 1030

90.13 90.20 90.36 90.52 Estimated volume 2820 (123) Previous day's open lat. 1482

FT-SE 100 BHOEK \*
\$25 ptr full lades point (102 2572.5 2532.5 Estimated volume 5237 (3394 Province day's open let. 32885 FT-SE EUROPHACK 100 Dith DMS9 per hall leales point

Close High 1123.0 1123.0 Estimated volume 79 (72) Previous day's open lat. 211 (

POUND - D FT FOREIGN EXCRANGE NAT 1-mth. 3-mth. 6-mth. 12-mth. 1,6731 1,6607 1,6455 1,6215 PEN-STEPLING \$ per f Latest High Law Pres. 1,6682 1,6740 1,6680 1,6618 1,6510 1,6570 1,6500 1,6642 - 1,6380 1,6508

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4	Low 89.33	Pres.	Price 1.575	Ass 10.55	Sep 10.55	0d 10.55	Dec 10.73	i	0.06
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72 K	90.89 91.02	90.92 91.08	Jme	90.98	90	.98	-0,08	90.	
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#### Hortbern Bank Lid Hykredit Mortgage Bank Provincial Bank PLC Rochurghe Back Lut..... Royal Bk of Scotland .... Standard Chartered ...... TSB ...... United Bit of Kewait ... Unity Trust Bank Pic ..... Westpac Bank Corp. ..... Westpac Bank Corp. ..... Varieties Rank ● Hill Sares

C. Hongtong & Skenghai

C. Hongtong & Skenghai

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Lioyds Bank

Meghraj Bank Ltd abes of British Merchael City Merchants Bank .... Members of British Merchant Branking & Securities Houses Association. LEGAL NOTICES PERSONAL CHESTERIM LIMITED

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Bow Lane & Queen Victoria Street Wren's only Gothic Church has need of a grand plane for its regular Picase contact Fr. Dayton Dewey 071 248 4906.

De: 1.24 1.00 0.77 0.56 0.37 0.23 0.13 0.07

Open but 85,532 7,319 3,294

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108,477

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### MONEY MARKET FUNDS

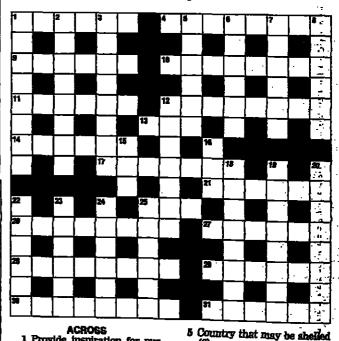
Money Market Trust Funds Money Market **Bank Accounts** Met CAR Int Cr AIB Bank High Interest Cheque Account Belmont Rd. Utsridge UBB 15A 0500 282111 02.550-27.999. 900 673 9.30 Ger 20.0009. 900 7.31 10.111 Gtr Allied Trust Bank Ltd 97-101 Cappon St. London, ECAM SAD TOMRA (C2 001+) 11 40 8: 00MRA (C2 001+) 11 00 8: HIGA (C2 001+) 9:50 7:1 Premier FESSA 12.50 9:3 Midland Bank pic NatWest Crown Reserve Acco Tyndali & Co Ltd ley & Ca Ltd The Moneycentre, Plymouth P1.1 LSE 0752 22 (25.000) 7.88 10.72 (25.500 7.88 10.72 10.72 7.89 10.45 (1.000 7.50 10.38 10.05 7.50 10.38 10.05 7.50 10.38 10.05 7.50 10.38 10.05 7.50 10.38 10.00 7.50 10.38 10.00 7.50 10.38 10.00 7.50 10.38 10.00 7.50 10.38 10.00 7.50 10.38 10.00 7.50 10.38 10.00 7.50 10.38 10.00 7.50 10.38 10.00 7.50 10.38 10.00 7.50 10.38 10.00 7.50 10.38 10.00 7.50 10.38 10.00 7.50 10.38 10.00 7.50 1

JOTTER PAD

Wimbledon & South West Finance PLC 114 Newson St. London ECI 7AE 071-606 9481 High Int Chepun Acc..... | 11.25 8.44 | 11.73 | Qcr

#### **CROSSWORD**

No.7,601 Set by DANTE



ACROSS

zle (6) 4 Bad route changed, still <u>hard (8)</u>

9 Dangerous fuse an explosion reveals (6) 10 Security unit with zip (8)
11 Dead body found right in the middle of a small wood

12 Clearance resulting from free ball (8)

13 it may move with the current – possibly electric (3)

14 A car's crashed and left by a

villain (6)
17 Date and remove (4,3)
21 Distant meteor disintegrates

(6) 25 Contraction of credit can be painful (3) 26 Disclosure made by a pho-

tographer (8)
27 I'm given shore duty (6)
28 There's no case of robbery in the trading centre (3)
29 I'm sadly returning spiced food (5)

food (6)
30 Interview people in the house (8) 31 Take away or put back on the agenda? (6)

emphasise (8) Equestrian ability acquired by large majority (4,4)

1 They may lead to quick ducks for batsmen (8) 2 Kept woman is married, I

Solution to Puzzle No.7,600 

6 Slovenly in duty perhaps (6)
7 A shade partly drawn in good weather (6)

8 With the organ study over,

got paid employment (6).

12 Parson on the lake, daydreaming (7)

15 Hit fifty before binch (3)

16 Dog use in security (3)
18 Varieties of meat for a fel-

low sportsman (44)

19 Spot of colour trouble in America (8)

20 The way to sit for an ideal

journey? (8)
22 Let Eva twiri in the dance

(6)
23 Added zest in the kitchen (6)
24 Note condition of council

houses (6)
25 III-fated US soldier trapped in overturned wagon (6)

Section Section

#### **MONEY MARKETS**

# Unmoved by data

THERE WAS virtually no reaction on the London money market to UK economic data yesterday. June retail sales were stronger than expected and the current account showed a surprising surplus on the month.

Dealers had already become

resigned to a period of unchanged bank base rates however and yesterday's news did nothing to alter this view. Three-month sterling interbank was unchanged at 111-11 per cent and 12-month

UK clearing bank base leading rate 11 per cent from July 12, 1991

money was steady at 101-1011 per cent.

Short sterling futures also failed to react to the figures. September delivery opened unchanged at 89.36 on Liffe and traded in a narrow range of 89.33 to 89.36 before closing at 89.35.

Day-to-day credit was in short supply on the cash market. The Bank of England initially forecast a shortage of fl,150m, but revised this to £1,250m at noon. Total assistance of £1,280m was provided.

An early round of help was offered and at that time the authorities bought £830m bills, including £3m bank bills outright in band 1 at 10% per

cent.
Another £827m bills were market in equal amounts on August 5 and 6, at interest rates of 10% 10% per cent.

In further operations before lunch £420m bank bills were bought outright in band 1 at 10% per cent. The Bank of England did not operate in the bill market during the afternoon, but provided 230m of late assistance.

Bills maturing in official hands, repayment of late assistance and a take-up of Treasury bills drained £790m, with exchequer transactions absorbing £680m and bank balances below target £270m. These outweighed a fall in the note circulation adding £600m

to liquidity. In Paris the Bank of France left its money market intervention rate at 9 per cent and its five to 10-day repurchase rate at 10 per cent when injecting funds into the

domestic banking system. In early trading Paris call money was quoted close to the intervention rate, at 9% per cent, on speculation that the central bank might ease its monetary stance. This followed last week's news that French year-on-year inflation was

lower than Germany's in June. In Frankfurt call money rose to 8.85 from 8.75 per cent, as tax payments drained liquidity from the money market.

Yen per 1,000: French Fr. per 10: Lira per 1,000: Belgian Fr. per 100. FT LONDON INTERBANK FIXING CLLOG a.m. July 225 3 months US dollars 6 months US Dollars enth, of the hid and offered rates for \$100 day. The banks are National Westminsto

	M	ONE	RAT	E\$			
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nked Deg. Offer . nked Deg. Bld		_ :	97	94	3 <u>11</u>	94
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y Bills (self); one ank Bills (self); o	month 1013	per cent: t	bree months	: 104 per ce	et; six mont	is 10人 pe

WORLD S	госк м	ARKETS
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	TOESDAY JULY 23 (		W	ORLD STO
July 22	July 22   Frs.   + or     July 22   Frs.   + or     Boografin   2,300     Boografin   2,300     Boografin   1,005   -5     CisiP   1,005   -5     CisiP   1,005   -5     CisiP   1,005   -5     Cagaletin   1,052   -5     Cagaletin   1,052   -5     Cagaletin   1,052   -5     Cagaretin   1,870   -13     Castaletin   1,279   -14   20     Cestaletin   1,279   -14   20     Cestaletin   1,279   -14   20     Ceteleon   745   -5     Caparet   545   -1     Copilitin   3,100   -8     Coparet   545   -1     Cop	GERMANY (continued)   July 22	Assa B Free 382	Ericson B Free 196 -9 Esseite B Free 126 -9 Esseite B Free 126 -9 Incentive B Free 126 -6 Babba boa B Free 287 -8 Babba boa B Free 287 -8 Sanchisen B Free 372 -4 Sanchisen B Free 126 -1 Sicr B Free 110 -1 Stora Kopp B 375 -5 SCA B Free 121 -1 Stora Kopp B 375 -5 SCA B Free 121 -1 Stora Kopp B 375 -5 SCA B Free 124 -1 Volvo B Free 382 -4  SWITZERLAND  Jaky 22 Fr. + w - Adia Insti (Br) 972 -4 Adia Insti (Br) 972 -6 Baloise Pig Cts 96 -1 Baloise Pig Cts 96 -1 Ciba Geleg (Rev) 2,990 -10 Ciba Geleg (Rev) 2,760 -20 Ciba Geleg (Rev) 2,640 -20 Elektrowatti 2,050 -20 Fischer Geo 1,450 -20 Holdschik (Br) 1,740 +10 Miltron (Rev) 400 Motor-Columbius 1,380 +10 Miltron (Rev
Barcaire Cie   498   1.     Beptile-Say   575 at     Brylis-Say   575 at     All Rippon Ahmery   1.450   -10     All Rippon Ahmery   1.450   -10     Anthono Brake Ind   655   -15     All Rippon Ahmery   1.400   -10     Anthono Brake Ind   655   -15     All Rippon Ahmery   1.400   -10     Anthono Brake Ind   655   -15     Anthono Construction   1.190   -10     Anthono Construction   1.190   -10     Anthono Construction   1.190   -10     Asahi Chemical   720   -20     Asahi Chemical   720   -20     Asahi Chemical   550   -28     Asahi Chemical   550   -30     Calpis Food   1.370   -30     Calpis Food   1.370	July 22	July 22   Yes   Fr	July 22   Yes	Tiger Gats

JOTTER PA

SWORD

Sales Stock High Low Class Ching	Sedes Stock High Low Close Chag	Sales Stack High Low Close Chag	Sales Stock High Low Close Chag
TORONTO	8160 Cominco \$24% 24% 24% +% 200 Coputatog 186 d185 198	400 Laurant Gp 57½ 7½ 7½ 7½ 300 Lauran Mar 58½ 8½ 8½ —½ 103400 Lobiany 520½ 2058 205	856700 RyfTrustco \$91, 87, 91, -5,
3:30 pm prices July 22	25400 CoscanDev \$9 8% 9 82800 CrownX A 305 280 300 +10	103400 Loblany \$201, 205, 205,	1400 SLexCa 4: \$145; 145; 145; +2; 3800 Sceptre Rs 316 310 310 1300 ScottPaper \$22 212; 212;
Cuctations in cents unless marked \$ 5000 Abitor Pr z \$18 18 16 44	1000 Denison A 49 49 49 1100 Denison 35 7% 7% -%	30700 Mackenzie SS1 <sub>2</sub> 63, 63, 63, 3300 Meore Bt 821 201, 201, -16	21800 Scotts Hos 45187, 187, 187, +1, 8000 Scotts Hos 45187, 187, 187, +1, 8000 Scotts Hos 45187, 187, 187, 187, 187, 187, 187, 187,
67400 AgricoEs 26 51 57 -1	13500 Deleges \$21 1 215 27 1 416	1 54700 Miliona test 513% 13% 13% -%	47900 Sears Can \$13 12 \$ 12 \$ -12 11700 ShellCan A \$45 4 44 45 45 +12 25600 Sherritt G \$8 5 7 \$ 8 5
87900 Athria En \$1312 1314 1314 —14 4900 AbhitGan \$1414 1314 14 +1 12500 Alcan Al \$241 2414 241 -14 125100 Am Barr \$2714 285 2856 —14	2000 Dombin Tat \$712 714 712 415 8200 Dombin Inc \$812 835 812 416 200 Du Poet A \$33 33 33 419	8800 Mpi L/ Fds \$1612 1512 1512 3100 Marit TAT \$1954 1912 1954 +14 200 Mark Ros \$714 714 714	11700 ShellCan A 845 4 44 4 45 4 + 12 25900 Sherritt G \$81 7 8 8 3200 Sherritt G \$81 6 6 6 8 8 8 8 8 300 ShC Group \$14 1 14 15
122500 Alcan Al \$245, 241, 241, —1 120100 Am Barr \$271, 265, 265, —1 234100 Alco Cl 1 \$121, 121, 125,	167800 Ecia Bay M \$1132 1134 1734 — 4 100 Emoo Ltd \$734 734 8 14500 Empire x \$1232 12 12 - 2	200 Mari Pies 574, 74, 74 2000 Mari Pies 574, 74, 74 2000 Mari Pies 1 used 185, 25 +4, 200 Merchach 295, 95, 95, 1000 Metall Min 8714, 114, 114, 400 Minnova 5155, 155, 155,	3000 Southern 518 17% 17%
ł	100 Emco Ltd 57 % 7% 8 14500 Empire x \$12 ½ 12 12 12 -12 2300 Euro Nev u\$13 % 13 % 13 %	I 53220 4860 Com 122 110 110 ~0 t	15100 States A \$6% 6% 6%
. [	į	7300 Moteon A \$29 <sup>1</sup> 2 28 <sup>1</sup> 8 29 <sup>1</sup> 2 +14 15600 Moore Corp \$30 <sup>1</sup> 8 30 <sup>1</sup> 2 30 <sup>1</sup> 2 -1 <sub>8</sub>	8000 Teck 8 \$22½ 22½ 22½ -¼ 39800 Thomson \$15½ 15 15
85300 Bix Month*1 \$361 <sub>9</sub> \$57 <sub>6</sub> \$57 <sub>6</sub> —1 <sub>4</sub> 277600 Bix Nova Sc \$177 <sub>6</sub> 177 <sub>6</sub> 171 <sub>4</sub> —1 <sub>9</sub> 2800 Bix Sugar A \$141 <sub>6</sub> 141 <sub>6</sub> 141 <sub>6</sub> 4500 BCE Dev u17 18	3000 Finning \$145, 145, 145, 145, 145, 145, 145, 145,	5800 Muscocho 8 8 8	76000 Ter Dom St. \$18 5 78 2 18 2 -12 900 Yorster B \$25 5 25 5 25 4 4200 YotaPNAm \$16 6 16 5 16 5 16 5
277600 Bt Non Sc S177, 175, 174, -1, 2800 BC Sugar A 5144, 144, 144, 4200 BCE Day u17 18 18	800 Fortis \$225, 225, 225, -4 8300 Four Season us20 195, 20 +5 10200 FrancoNev \$21 305, 205, +5	16900 Nat Sk Can St 1 10% 11 300 Nome Ind A \$7½ 7½ 7½	48000 TransAlta \$12 2 12 12 12 12 59900 Transcan P \$17 1 17 17 17 17 18
	8000 Galactic 79 77 79	300 Norm but A \$712 772 712 8500 NormdeFor \$85 87 87 87 -1 36700 Normde \$201 197 20 -1	11000 Trimec \$8 <sup>1</sup> 2 8 <sup>1</sup> 2 8 <sup>1</sup> 2 5900 Trizec A x \$13 <sup>1</sup> 2 13 <sup>1</sup> 4 13 <sup>1</sup> 4 — <sup>1</sup> 8
1 11000 Bradfard . 1200 C 201 201 . 11.	5100 Gendis A \$25 24 \ 26 \\ 13100 Get Yknije \$6 6 6		500 UAP A \$17 <sup>1</sup> 2 17 <sup>1</sup> 2 17 <sup>1</sup> 2 400 Unicorp A 75 75 75 -10 1000 Unicorent \$13 <sup>1</sup> 2 15 13 <sup>1</sup> 5 + 15
13500 Bow Valley \$153, 134, 133, 44, 10000 BP Canada 5143, 144, 145, -4, 14200 Brancies x \$23, 85, 85, -1, 1500 Braccan A \$191, 19 15 -4,	7500 Ghamia Gid 395 390 390 -5	90900 No Tote 4544 43 43 43 12 20000 Northgate 145 146 150 742900 Nova Corp 58 7% 8 41	1000 UnionEnt \$13½ 13 13½ +½ 1600 UnitedCorp \$28½ 28½ 28½ 1400 UtdDemind \$12 11½ 11½ -¼
58300 Broakwater 41 d39 40 -2 7100 BC Tel S191 <sub>2</sub> 191 <sub>4</sub> 191 <sub>2</sub> +1 <sub>4</sub>	14400 Granges 141 140 141 600 GRA Liber 5145 145 145 145 145 145 145 145 145 14	2000 Northalving 12 32-79 25 215 -1-9 99900 Northalving 1215 215 215 -1-9 99900 Northalpan 145 146 150 742900 Northalpan 145 146 150 742900 North Corp 56 7% 6 41s 200 Northalpan 151 151 151 151 400 Northalpan 151 151 151 151 151 151 151 151 151 15	186900 Variev Co. 288 282 283 41
7100 BC Tel \$1912 1914 1912 +14 1400 Bruncor \$1614 1614 1614 200 Brunswick \$714 714 714	1000 Herrich A \$5% 5% 83.	1	13500 Viceroy Ra 400 395 400 1300 Wicconst E \$20 20 20\(\bar{4}\) 10800 Wester Geo \$42\(\bar{2}\) 42\(\bar{4}\) 42\(\bar{4}\)
1	100 Herrier Std \$26 <sup>1</sup> 2 26 <sup>1</sup> 2 26 <sup>1</sup> 2 5500 Herried \$17\$ 17\$ 17\$	800 Ocean A	S200 W/C B \$13 ½ 13 13½ 1 - No voting rights or restricted voting rights
	23700 Heate Cold 5113 113 113 -3 300 Hollinger \$113 113 113 +1 11700 Home Oil \$158 155 153	31300 Oshawa A \$257, 284, 287, +4, 97700 PWA Corp \$23, 81, 81, +1, 11900 Pagurian A \$61, 61, 61, -1,	
37500 CAE ind u573 74 73 19500 Cambior \$101, 101, 101, 101, 101, 101, 101, 101	10300 Horsham \$113, 111, 111, 1200 HodeBevMSE 385 d375 375 -10	11900 Pagurium A 26 <sup>1</sup> 4 6 <sup>1</sup> 6 - <sup>1</sup> 6 59600 Pamour Inc 65 55 55 +10 700 Panoda Pet \$29 <sup>1</sup> 2 29 <sup>1</sup> 2 29 <sup>1</sup> 2	MONTREAL
700 Chell Res 56 56 58	35200 HudsoniBay \$351 <sub>2</sub> 351 <sub>3</sub> +1 <sub>4</sub>	71200 Pegasus \$16 15% 15% -% 15000 Pioneer let 4 4 4	3:15 pm prices July 22
24300 Campees Cp 55 54 54 -1 41306 CamimpElk \$305 305 305 18800 Can Norther 35 32 36 41	143800 imasco \$29% 29% 29% -% 15100 imp Oil \$55% 55% 55% 56% -1 137400 inco \$43% 42% 42% -%	118200 Placer Come \$15 16 <sup>3</sup> 2 15 <sup>3</sup> 4 — 14 15700 Poco Pet \$8 <sup>3</sup> 2 8 8 12100 Power Comp \$15 <sup>7</sup> 2 d15 <sup>3</sup> 4 15 <sup>3</sup> 4 — 16	35700 BouteforB x 11523-k 231 <sub>6</sub> 231 <sub>6</sub> +1 <sub>4</sub>
16400 Cam Occid u518 1 19 19 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1200 innopec 187 187 187 195100 intCoronaA 0 d0 250 -12	i 200 Power Fin 5194: 194: 194: i	3700 Cambior \$101, 101, 101, —1, 16200 Canimp Bit \$301, 301, 301,
700 Can Tire \$27 2612 27 58800 CanTire A \$2612 2512 2512	1300 intervience S30 29 7, 29 7, -1, 1100 invest Grp S34 1, 33 7, 34 1,	16100 Provige \$115, 115, 115, 115, 116, 100 Custocar A \$175, 175, 175,	18200 Canimp Bk \$30 <sup>5</sup> g 30 <sup>1</sup> g 30 <sup>1</sup> g 500 Canidarooni \$13 <sup>1</sup> g 13 <sup>1</sup> g 13 <sup>1</sup> g 4100 Cancades \$5 <sup>1</sup> g 5 6
700 Can Utl 8 \$194 184 184 -4	2800 Ivaco A x 465 465 465	113800 Rangar OS uS9 87, 87, -1, 15800 Rayrock 281, 3 8	400 CominTxt A 573 <sub>8</sub> 71 <sub>4</sub> 73 <sub>8</sub>
20500 Centor \$26 <sup>1</sup> 4, 26 <sup>1</sup> 4, 26 <sup>1</sup> 4 2300 CnPcForest \$32 31 <sup>1</sup> 5 32	500 Jannock \$15% 16% 16% 800 KerrAddla \$18% 18% 16%	500 Reed Start \$25 25 25	500 Macleaniint \$10 <sup>3</sup> 2 10 <sup>3</sup> 2 10 <sup>3</sup> 2 -14 400 Memotac \$9 <sup>3</sup> 2 9 <sup>1</sup> 2 9 <sup>1</sup> 2 -14
10000 Cara Op 50 d512 574 -15 9300 Carena Ow \$1351 1312 1354 800 Cascades \$614 5 6	34300 Laber \$25 <sup>1</sup> 4 25 <sup>1</sup> 2 25 <sup>1</sup> 4 25 <sup>1</sup> 4 25 <sup>1</sup> 4 25 <sup>1</sup> 5	6200 Relum 5 z L618 18 18 72000 Refusence 516 147 147 -18 700 Repop Erd 587 67 67 67 100 Rio Algom \$151, 151, 151,	53700 NatBk Can \$11 107, 107, 3000 Provigo \$113, 111, 113, +1,
2400 Celanese 153812 3812 3814 1600 Cetri Ces 400 4380 380 -20	600 Leferoe \$17 17 17	100 P20Ge/ts A 511 11 17	1800 Chebecor A \$17% 17% 17% 17%
20000 Chart Cdp 400 2580 380 -20 20000 Chart Cdn \$5\frac{1}{2} 4\frac{1}{2} 4\frac{1}{4} -\frac{1}{2} 5300 Charl Fd A \$5\frac{1}{2} 5\frac{1}{2} 5\frac{1}{2} -\frac{1}{2}	13100 Lakilaw A \$13\\ 13\\ 13\\ 13\\ 13\\ 13\\ 13\\ 13\	1000 Rothmens \$61 67 62 45900 RoyalBiCan : \$25 <sup>1</sup> 2 25 <sup>1</sup> 4 25 <sup>1</sup> 8	11400 Videotron \$14% 14% 14% Total Sales 6,696,300 shares
i —————			
	IND	ICES	
NEW YORK   DOW JONES July July July July July	y 1991   Since compilation	July July July July 22 19 18	
19 18 17 10 Aladustrials 3016.32 3016.32 2978.76 2983	90 3035 33 2470 30 3035 33 41 22	AUSTRALIA Ali Ordinaries (1/1/50) 1570.3 1550.5 154 All Mining (1/1/60) 708.9 691.0 68	
Home Books 94,54 94,39 94,30 94,	(3)(4) (9)(1) (3)(4)(9) (2)(7)(2) 26 (5)(9) (7)(3)(1) (3)(4)(1) (2)(7)(1) 26 (5)(9) (3)(1) (3)(2)(2)(1) (3)(2)(2)(1) (3)(2) (3)(2) (3)(2)(2)(3)(2)(2)(3)(2)(2)(2)(2)(2)(2)(2)(2)(2)(2)(2)(2)(2)	AUSTRIA Cult Atte (30/12/84) 480.43 484.59 484	
Transport 1218.09 1219.15 1194.99 1205		9ELCJUM 8EL20 0/1/9D	
thititles   200.08 200.39 199.64 198.	50 220.89 195.17 236.23 10.50 0.6/40 0.077 22/11/90 08/4/32)	DENMARK Copenhages SE (3/1/83) 376.97 378.83 379.	85 379.46 380.61 CLG/77 382.25 (B/L)
STANDARD AND POOR'S	Day's Nigh 3036.23 (3026.61) Low 2989,49 (2970.93)	FERELAND HEX General (28/12/90) 987 7 983.3 977	7.0 976.5 1186.9 8849 890.5 (23/1)
Composite: 384.22 385.37 381,18 381,	54 390.45 311.49 390.45 4.40 07.60 6903 07.64903 03.623	FRANCE CAC General (31/12/82) 466.87 467.99 465.	61 45.13 494.95 (126) 394.89 (15/1)
lastestrials 458,37 459,56 454,69 465.	07/40 19/1) 07/4/91) 0/6/32) 02 463.23 344.90 463.23 3.62	FRANCE CALIZINS 465.87 467.99 465. CAC 40 GL/1/2/87) 1762.78 1763.54 1757. GERHAMY	54 1758.11 1874.81 (116) 1425.26 (15/1)
lestestriais 458,37 459,56 454,69 455. Fiscanciai 30,62 30,76 30,37 30,	07/40 69/10 07/4/910 0.6(32) 02 463.23 364.90 463.23 3.62 0.849 69/10 0.844910 2216/320 15 31.58 21.96 35.24 8.64 0.849 69/10 69/10/890 0.100/74	FRANCE DAL General (31/12/82) DAL 40 (31/12/87) DEFIBUARY FAZ ARION (31/12/88) DAX (30/12/87) DA	54 1758,11 1874.81 (1/6) 1425.26 (15/1) 90 680.45 717.43 (17/6) 570.48 (15/1) 80 1916.60 2835.2 (31/3) 1812.3 (15/1)
Intestrials 458.37 459.56 454.69 455. Fiscantal 30.62 30.76 30.37 30.  NYSE Composite 210.63 211.09 209.09 209.	0 (17/6) (9/1) (17/471) (1/6/32) (2 463.23 364.90 (463.23 3.62 (17/471) (17	FRANCE DX General (31/12/82) DX General (31/12/82) 1762.78 176	54 1758,11 1874.81 (1)(6) 1425.26 (15/1) 90 480.45 717.43 (17/6) 570.48 (15/1) 80 1916.60 2805.2 (1)(3) 1412.5 (15/1) 33 1425.51 1715.80 (1)(6) 1311.82 (15/1)
lestestriais 458,37 459,56 454,69 455. Fiscanciai 30,62 30,76 30,37 30,	0 07/60 9/1) 07/4/71 07/4/32 07/4/32 07/4/32 36/4 07/4 463/23 3.62 08/40 9/1) 08/4/91 021/6/32 3.62 08/40 9/1) 08/4/91 021/6/32 35/4 8.64 9/10 9/10/89 07/4/70 07/4/91 025/4/4/2 33/3 08/4/5 04/1) 08/10/899 07/2/72 08/40 04/1) 08/10/8/99 07/2/72 08/40 04/1) 08/10/8/99 07/2/72 08/40 04/1) 08/10/8/99 07/2/72 08/40 04/1) 08/10/8/99 07/2/72 08/40 04/1) 08/10/8/99 07/2/72	FRANCE D.C. General (SI,112/82) D.C. 40 (SI/12/87)	54 1758.11 1874.81 (Ligh) 1425.26 (Ligh) 90 480.45 717.43 (17%) 570.48 (L5/1) 80 1716.40 2835.2 (Ligh) 1412.3 (L5/1) 33 1425.51 1715.89 (Ligh) 1311.82 (L6/1) 83 3962.46 4009.35 (L9/1) 2984.81 (L6/1)
Intestrials 458.37 459.56 454.69 455. Financial 30.62 30.76 30.37 30.  NYSE Composite 210.63 211.09 209.09 209.  Amer Mit. Value 368.96 369.68 367.12 365.  NASDAQ Composite 497.35 496.80 493.42 493.	0 07/40 9/11 07/4/91 04/4/32 04/4/32 34/2 04/32 34/2 04/32 34/2 04/32 34/2 04/32 34/2 04/32 34/2 04/32 04/4/31 04/4/91 04/4/91 04/3/2 0	FRANCE DAL General GU/12/829 DAL GO GU/12/870 1762-78  GERBLARY FAZ ARLIE GU/12/838 DAX GO/12/870 1809-800 (1/12/83) 1902-80 1	54 1758.11 1874.81 (1)(6) 1425.26 (15/1)  90 480.45 717.43 (17/6) 570.48 (15/1)  80 1916.50 2835.2 (3)(3) 1412.3 (15/1)  33 1425.51 1715.80 (1)(8) 1311.82 (15/1)  83 3962.46 4009.35 (19/7) 2984.81 (15/1)  42 1367.34 1539.65 (15/3) 1114.86 (25/1)
Institutis 458.37 459.56 454.69 455. Financial 30.62 30.76 30.37 30.  INYSE Composite 210.63 211.09 209.09 209.  Amer Mist. Value 368.96 369.68 367.12 365.  NASDAQ Composite 497.35 496.80 493.42 493.  July12 July12 July	0 07/40 9/11 07/4/91) 0.6(32) 0 463.23 36.49 0.463.23 3.62 0.840 (9/11) 0.6(4/91) 0.2(6/32) 15 31.58 21.96 35.24 0.10(74) 12 213.21 170.97 213.21 4.46 0.7/40 (9/11) 0.7/4/91) 0.25/4/2.2 13 373.40 296.72 377.08 23.31 0.840 0.4(1) 0.6(10/899) 0/12/72 0.6(10/40) 0.4(1) 0.6(10/899) 0/12/72 0.7/49 0.4(1) 0.7/4/91 0.1/4/91	FRANCE D.G. General (SI_I12/82) D.G. 40 (SI_I1	58 1758,11 1874.81 (1)(6) 1825.26 (1)(1) 90 680.45 717.43 (17)(5) 570.48 (15)(1) 80 1716.60 2835.2 (1)(3) 1412.5 (15)(1) 33 1825.51 1715.80 (1)(8) 1311.82 (16)(1) 83 3962.46 4009.35 (19)71 2984.81 (16)(1) 82 1367.34 1528.85 (15)(3) 1114.86 (25)(1) 82 251.11 619.38 (3)(6) 486.26 (29)(1) 83 37 1804.32 2828.85 (18)(3) 1425.86 (17)(1)
Instatrials	02 (17/6) (9/1) (17/4/91) (17/4/91) (18/4/91)	FFLANCE DAL General (31/12/82) DAL GO (31/12/87) DAL GO (31/12/87) TAL AND (31/12/88) DAL GO (31/12/88	58 1758.11 1874.81 (1)(6) 1425.26 (15/1)  90 480.45 717.43 (17/6) 570.48 (15/1)  80 1716.60 2835.2 (31/2) 1412.3 (15/1)  83 3962.46 4009.35 (19/3) 2994.81 (16/1)  82 1367.34 1520.65 (15/3) 1114.86 (25/1)  82 551.11 649.38 (3/6) 486.26 (29/1)  1.71 23060.70 27146.91 (18/3) 22176.17 (8/7)  97 1804.32 2828.85 (18/3) 1625.80 (17/1)  93 3126.82 3423.45 (18/3) 2473.52 (24/1)
Intestrials	02 (17/60 (9/1) (17/4/91)	FRANCE DX General (31/12/82) DX General (31/12/82) T162.78 T162.79 T162.78 T162.79 T16	58 1758.11 1874.81 (1)(6) 1425.26 (15/1) 90 480.45 717.43 (17/6) 570.48 (15/1) 80 1716.60 2835.2 (31/3) 1412.3 (15/1) 83 3962.46 4009.35 (19/7) 2904.81 (16/1) 83 3962.46 4009.35 (19/7) 2904.81 (16/1) 82 1367.34 1520.65 (15/3) 1114.86 (25/1) 82 551.11 419.38 (3/6) 486.26 (29/1) 87 1804.32 2828.85 (18/3) 1425.90 (17/6) 83 3126.82 3423.45 (18/3) 2473.52 (24/1) 84 586.42 433.02 (29/3) 470.41 (16/1)
Instatrials	02 (07/6) 9/1) 07/4/91) 07/4/92 07/5/32 06/5/32 36/4 06/32 3.5/2 06/4/91) 07/5/32 3.5/2 06/4/91 07/5/32 3.5/2 06/4/91 07/5/32 3.5/2 06/4/91 07/5/32 3.5/2 06/4/91 07/6	FRANCE D.G. General (SI_112/82) D.G. 40 (SI_11	58 1758.11 1874.81 (1.66) 1425.26 (1.5/1)  50 480.45 717.43 (17/6) 570.48 (1.5/1)  80 1716.60 2835.2 (1.76) 1412.5 (1.5/1)  83 3962.46 4009.35 (1.9/1) 2984.81 (1.6/1)  83 3962.46 4009.35 (1.9/1) 2984.81 (1.6/1)  82 1367.34 1530.65 (1.5/3) 1114.86 (25/1)  82 551.11 649.38 (3/6) 486.26 (29/1)  1.71 2306.0 70 271.46.91 (18/3) 22176.17 (8/7)  57 1804.32 2828.85 (18/3) 1425.80 (17/1)  53 3126.82 3423.45 (18/3) 2473.32 (24/1)
Instatrials	02   463.23   363.40   02/4971   02/43.23   36.20   0380   69/13   02/4972   3.62   0380   69/13   0380   69/13   0380   0380   69/13   0380	FRANCE DA Genral (31/12/82) DAC 40 (31/12/87) DAC 40 (31/12/87) DAC 40 (31/12/87) DAC 40 (31/12/87) FAZ Akties CX1/12/839 FAZ Akties CX1/12/839 DAC 509/12/877 DAC 509/12/8	58 1758.11 1874.81 01.60 1425.26 03/11  90 480.45 717.43 07.51 570.48 05/11  80 1716.50 2835.2 03.73 1412.3 03/11  83 3962.46 4009.35 03/71 2984.81 04/11  82 1367.34 1520.45 03/21 1114.86 02/11  82 1367.34 1520.45 03/21 1114.86 02/11  82 551.11 619.38 03/61 486.26 03/11  83 1256.27 27146.91 08/31 122.50 07/10  83 1256.27 2828.5 08/31 122.50 07/10  84 198.4 2 635.02 02/93 470.41 04/11  99 279.8 294.8 03/6 221.4 04/11  94 199.4 203.1 03/61 162.3 04/11  86 763.04 782.13 (4/6) 610.45 02/11
Intestrials	02 463.23 364.90 463.23 3.62 024.63.23 36.2 024.63.23 364.90 10.24.63.23 3.62 024.63.23 3.62 024.63.23 3.62 024.63.23 3.62 024.63.23 3.62 024.63.23 3.62 024.63.23 3.62 024.63.23 3.62 024.63.23 3.62 024.63.23 3.62 024.63 024.13	FRANCE DA Genral (31/12/82) DAC 40 (31/12/87) DAC 40 (31/12/87) DAC 40 (31/12/87) DAC 40 (31/12/87) FAZ Akties CX1/12/839 FAZ Akties CX1/12/839 DAC 509/12/877 DAC 509/12/8	58 1758.11 1874.81 (1)(6) 1425.26 (15/1)  90 480.45 717.43 (17/6) 570.48 (15/1)  80 1716.60 2835.2 (31/5) 1412.3 (15/1)  83 3962.46 4009.25 (19/7) 2984.81 (16/1)  82 3567.34 1520.65 (15/3) 1114.86 (25/1)  82 551.11 649.38 (16/1) 486.26 (29/1)  171 2306.70 271.46.91 (18/3) 1425.90 (17/1)  171 1804.32 2828.85 (18/3) 1425.90 (17/1)  173 1804.32 3423.45 (18/3) 2473.32 (34/1)  174 386.42 633.02 (29/3) 470.41 (16/1)  9.9 279.8 289.8 (5/6) 221.4 (16/1)  9.9 279.8 289.8 (5/6) 221.4 (16/1)  9.9 279.8 289.8 (5/6) 221.4 (16/1)  9.9 179.8 289.8 (5/6) 221.4 (16/1)
Intestrials	02 (17/40 9/1) (17/471) (16/432) (16/432) (16/44) (17/40) (16/471)	FRANCE DAG General (SI)(12/82) DAG GO (SI)(12/82) DAG GO (SI)(12/82) DAG (SI)(12/82) DAG (SI)(12/82) DAG (SI)(12/83) DAG (SI)(	58 1758.11 1874.81 01.60 1425.26 03/11  90 480.45 717.43 07.51 570.48 05/11  80 1716.50 2835.2 03.73 1412.3 03/11  83 3962.46 4009.35 03/71 2984.81 04/11  82 1367.34 1520.45 03/21 1114.86 02/11  82 1367.34 1520.45 03/21 1114.86 02/11  82 551.11 619.38 03/61 486.26 03/11  83 1256.27 27146.91 08/31 122.50 07/10  83 1256.27 2828.5 08/31 122.50 07/10  84 198.4 2 635.02 02/93 470.41 04/11  99 279.8 294.8 03/6 221.4 04/11  94 199.4 203.1 03/61 162.3 04/11  86 763.04 782.13 (4/6) 610.45 02/11
Intestrials	02   463.23   363.40   02/4971   02/45.22   3.62   038.00   69/13   02/463.23   3.62   038.00   69/13   69/1	FRANCE DX General (SU[12]82) DX General (SU[12]82) DX GO (SU[12]87) DX GO	58 1758.11 1874.81 01.60 1425.26 03/10  90 680.65 717.43 07/65 570.48 05/10  80 1716.60 2835.2 03/25 1412.5 05/10  83 3862.46 4009.35 03/77 2984.81 03/10  42 1367.34 1528.45 05/39 1114.86 02/70  42 1367.34 1528.45 05/39 1114.86 02/70  42 551.11 649.38 03/65 486.26 03/70  37 1804.32 2838.5 03/87 22176.17 03/70  37 1804.32 2838.5 03/87 22176.17 03/70  37 1804.32 3823.5 03/87 2773.52 03/70  54 586.42 635.32 (29/39 470.41 03/10  9.9 279.8 284.8 03/60 2773.52 03/70  9.4 199.4 203.1 03/60 221.4 03/70  9.5 763.04 772.13 (4/6) 640.45 03/70  1.5 763.04 772.13 (4/6) 640.45 03/70  1.5 783.04 772.13 (4/6) 640.45 03/70  1.5 783.04 772.13 (4/6) 640.45 03/70  1.5 783.04 772.13 (4/6) 640.45 03/70  1.5 783.04 772.13 (4/6) 640.45 03/70  1.5 783.04 772.13 (4/6) 640.45 03/70  1.5 783.04 772.13 (4/6) 640.45 03/70  1.5 783.04 772.13 (4/6) 640.45 03/70  1.5 783.04 772.13 (4/6) 640.45 03/70  1.5 783.04 772.13 (4/6) 640.45 03/70  1.5 783.04 772.13 (4/6) 640.45 03/70  1.5 783.04 772.13 (4/6) 640.45 03/70  1.5 783.04 03/70  1.5 783
Intestrials	02   463.23   364.90   02/4971   02/4523   3.62   02/40   37.34   3.64   02/40   37.24   3.64   02/40   02/40   3.524   3.64   02/40   02/40   3.524   3.64   02/40   02/40   3.524   3.64   02/40   02/40   0.00	FRANCE D.G. General (SU[12]82) D.G. 40 (SU[12]87) DIA: 50 (SU[12]87) D	58 1758.11 1874.81 (1)(6) 1425.26 (1)(1)  50 480.45 717.43 (17)(1) 570.48 (15/1)  80 1716.50 2835.2 (1)(2) 1412.5 (15/1)  83 3962.46 4009.35 (19/1) 2984.81 (16/1)  82 1367.34 1530.65 (15/3) 1114.86 (25/1)  82 551.11 649.38 (3)(1) 486.26 (29/1)  83 3962.47 1530.45 (15/3) 1114.86 (25/1)  84 551.12 2984.81 (18/3) 22176.17 (8/1)  85 58.42 1336.82 (29/1) 2773.32 (24/1)  85 58.42 1336.82 (29/1) 2773.32 (24/1)  89 7279.8 289.8 (18/2) 2773.32 (24/1)  89 7279.8 289.8 (18/2) 2773.32 (24/1)  89 7279.8 289.8 (18/2) 2773.32 (24/1)  80 783.94 199.4 209.1 (18/2) 273.1 (18/1)  80 978.39 1183.40 (29/5) 582.64 (18/1)  80 978.39 1183.40 (29/5) 582.64 (18/1)  80 1300.0 1447.0 (18/7) 2829.0 (16/1)
Intestrials	02   463.23   364.90   02/4971   02/4523   3.62     0240   69/11   02/4971   02/4523   3.62     0240   69/11   35.24   8.64     0240   69/11   35.24   0.64/11     0240   69/11   35.24   0.64/11     0240   69/11   35.24   0.64/11     0240   69/11   35.24   0.64/11     0240   69/11   37.24   0.64/11     0240   024/11   02/491   02/491   02/491     0240   024/11   02/491   02/12/2     0240   024/11   02/491   03/10/72     0240   024/11   02/491   03/10/72     0240   024/11   02/491   03/10/72     0240   024/11   02/491   03/10/72     0240   024/11   02/491   03/10/72     0240   024/11   02/491   03/10/72     0240   024/11   02/491   03/10/72     0240   024/11   02/491   03/10/72     0240   024/11   02/491   03/10/72     0240   024/11   02/491   03/10/72     0240   024/11   02/491   03/10/72     0240   024/11   02/491   03/10/72     0240   024/11	FRANCE DAG General (SU[12]82) DAG GO (SU[12]87)	58 1758.11 1874.81 (116) 1425.26 (15/1)  90 480.45 717.43 (17/6) 570.48 (15/1)  80 1716.60 2835.2 (11/6) 1412.5 (15/1)  83 3962.46 4009.35 (19/7) 2984.81 (16/1)  83 3962.46 4009.35 (19/7) 2984.81 (16/1)  82 1367.34 1530.65 (15/3) 1114.86 (25/1)  82 551.11 619.38 (13/6) 486.26 (29/1)  83 7804.28 2828.85 (18/3) 1625.80 (17/1)  83 1126.82 3828.85 (18/3) 1625.80 (17/1)  84 786.42 635.02 (29/3) 470.41 (16/1)  9.9 279.8 284.8 5/60 221.4 (16/1)  9.9 279.8 284.8 5/60 221.4 (16/1)  9.9 279.8 284.8 5/60 221.4 (16/1)  9.9 279.8 284.8 5/60 221.4 (16/1)  1.6 783.94 782.15 (16/8) 162.3 (16/1)  1.6 783.94 782.15 (16/8) 162.3 (16/1)  2.04 392.32 422.43 (26/4) 115.07 (16/1)  2.04 392.32 422.43 (26/4) 115.07 (16/1)  2.05 4012.8 497.8 (16/7) 2829.0 (16/1)  2.07 59 57 (22/6)
Intestrials	02   463.23   364.90   0.7/4/91)   0.7/4/92   3.62   0.840   69/13   35.24   8.64	FRANCE DAG General (SU[12/82) DAG 40 CU[12/87) DAG 40 CU[12/87) DAG 50 CU[12/87] DAG 50 CU[	58 1758.11 1874.81 01.60 1425.26 03/11  90 680.65 717.43 07.81 570.48 03/11  80 1716.50 2835.2 03/23 1412.3 03/11  83 3962.46 4009.35 03/71 2984.81 03/11  82 1367.34 1520.65 05/32 1114.86 02/11  82 1367.34 1520.65 05/32 1114.86 02/11  82 551.11 649.38 03/61 486.26 03/11  83 1826.27 2828.85 08/33 22176.17 08/73  83 1826.27 2828.85 08/33 2773.52 03/11  84 386.42 635.32 02/33 470.41 03/11  84 386.42 635.32 02/33 470.41 03/11  85 763.04 792.13 (4/6) 640.45 02/11  85 763.04 792.13 (4/6) 640.45 02/11  85 763.04 772.13 (4/6) 640.45 02/11  85 763.04 782.13 (4/6) 5477 6470 02/21  85 4012.0 4077.0 03/71 2829.0 03/01  85 4012.0 4077.0 03/71 2829.0 03/01  87 63.19 289.22 (4/2) 590.57 02/20  87 63.19 289.22 (4/2) 590.57 02/20  87 6412.0 4077.0 03/71 2829.0 03/01
Intestrials	02   463.23   364.90   0.7/4/91)   0.7/4/92   3.62   0.840   69/13   35.24   8.64	FRANCE DX General (SU12/82) DX General (SU12/82) DX GO (SU12/87) DX GO (SU12/8	58 1758.11 1874.81 01.60 1425.26 03/10  90 680.45 717.43 07.51 570.48 03/10  80 1716.50 2835.2 03/20 1412.3 03/10  83 3962.46 4009.35 09/70 2984.81 04/10  82 1367.34 1530.65 05/30 1114.86 05/10  82 1367.34 1530.65 05/30 1114.86 05/10  82 551.11 649.38 03/60 486.26 03/10  83 1825.61 27146.91 08/30 22176.17 08/70  83 1825.82 2828.85 08/30 22176.17 08/70  83 1825.82 2828.85 08/30 22176.17 08/70  84 386.42 635.02 02/30 2773.52 03/10  9.9 279.8 284.8 5/60 221.4 05/10  9.9 279.8 284.8 5/60 221.4 05/10  9.9 279.8 284.8 5/60 221.4 05/10  1.50 783.94 1393.40 03/10  1.50 783.94 1383.40 03/10  1.50 783.94 1383.40 03/10  1.50 978.39 1383.40 03/10  1.50 978.39 1383.40 03/10  2.50 1390.00 1469.8 05/70 2828.0 03/6/10  2.50 1390.00 1469.8 05/70 2828.0 03/6/10  2.50 1390.00 1469.8 05/70 2828.0 03/6/10  2.50 1390.00 1469.8 05/70 2828.0 03/6/10  2.50 1300.00 1469.8 05/70 2828.0 03/6/10  2.50 1460.40 1349.8 05/70 2828.0 03/6/10  2.50 1300.00 1469.8 05/70 2828.0 03/6/10  2.50 1300.00 1469.8 05/70 2828.0 03/6/10  2.50 1300.00 1469.8 05/70 2828.0 03/6/10  2.50 1300.00 1469.8 05/70  2.50
Intestrials	02   463.23   363.40   02/4971   02/463.23   362   064.94   9/11   02/463.23   3.62   064.94   9/11   31.58   21.96   35.24   8.64   9/11   31.58   21.96   9/10.87   01/40/40   01/	FRANCE DX General (SU12/82) DX GOUTHARY  GERHARY  GERHARY  FAZ Aktion CXID2/88  DAX (SU12/87)  DX (S	58 1758.11 1874.81 01.60 1425.26 03/11  90 680.45 717.43 07.61 570.48 05/11  80 1716.50 2835.2 03.73 1812.3 05/11  83 3962.46 4009.35 03/71 2984.81 05/11  82 1367.34 1520.55 05/31 1114.86 05/11  82 1367.34 1520.55 05/31 1114.86 05/11  82 551.11 619.38 03/61 486.25 03/11  83 126.65 13 126.65 05/32 1114.86 05/11  84 506.70 27146.91 08/31 22176.17 03/71  83 126.62 2828.85 08/31 327.35 03/01  84 506.62 635.02 03/32 470.41 03/11  84 506.62 635.02 03/33 470.41 03/11  85 978.39 1183.40 03/95 582.44 03/11  85 978.30 1183.40 03/95 582.44 03/11  85 978.30 1183.40 03/95 582.44 03/11  85 978.30 1183.40 03/95 582.44 03/11  85 978.30 1183.40 03/95 582.44 03/11  85 978.30 1183.40 03/95 582.44 03/11  85 978.30 1183.40 03/95 582.44 03/11  85 978.30 1183.40 03/95 582.44 03/11
Intestrials	02   463.23   364.90   0.744.91)   0.744.91)   0.744.91   0.744.92   3.62   0.849   69.13   352.44   8.64   97.13   352.44   8.64   97.13   97.14	FRANCE DX. General (SI)[12]82 DX. General (SI)[12]82 DX. GENERARY GENERARY FAZ Aktion (SI)[12]83 DX. GENEZ-SER DX. GENEZ-SER HOUSE GENERARY FAZ Aktion (SI)[12]83 DX. GENEZ-SER HOUSE GENERARY FAZ AKTION F	58 1758.11 1874.81 C1(6) 1825.26 C5(1)  50 480.45 717.43 C1763 570.48 C15(1)  50 1816.50 2835.2 C1(3) 1812.5 C5(1)  83 3862.46 4009.33 C9(7) 2984.81 C6(1)  83 3862.46 4009.33 C9(7) 2984.81 C6(1)  82 1367.34 1530.65 C15(3) 1114.86 C25(1)  82 551.11 649.38 C3(6) 486.26 C9(1)  83 1326.22 2714.51 C8(3) 22176.17 8870  57 1804.32 2828.85 C18(3) 1625.80 C17(1)  53 3126.22 3823.45 C18(3) 2473.32 C8(1)  54 586.42 635.02 C29(5) 470.41 C16(1)  9.9 279.8 284.8 C3(6) 221.4 C16(1)  9.9 279.8 284.8 C3(6) 221.4 C16(1)  9.9 199.4 299.1 584.8 C3(6) 221.4 C16(1)  1.15 763.04 782.13 C4(1) 582.44 C18(1)  1.16 763.04 782.13 C4(1) 582.44 C18(1)  2.17 1804.9 C5(7) 407.0 C18(7) 2829.0 C16(1)  2.18 392.12 422.43 C16(1) 590.57 C26(1)  11 269.19 289.22 C18(3) 213.70 C14(1)  2.19 576.47 633.2 C16(7) 590.4 C14(1)  2.10 140.40 1149.8 C1(7) 800.4 C11(1)  2.11 633.2 630.5 C1(5) 487.1 C4(1)  2.12 140.40 1149.8 C1(7) 590.4 C14(1)  2.13 633.2 630.5 C1(5) 3316.26 C15(1)
Intentitals	02   463.23   363.40   02/4971   02/463.23   3.62   0340   69/11   31.58   21.66   352.48   0.64   69/11   352.48   0.64   69/11   352.48   0.64   0.64   69/11   352.48   0.64	FRANCE DAG General (SU[12/82) DAG 40 GU[12/87)  GERHARAYY FAZ Aktion CX[12/83) DAX (00 GU[12/87)  HORNER (CX[12/83) DAX (00 GU[12/87) DAX (00 GU[12/87) DAX (00 GU[12/87) DAX (00 GU[12/87) DAX (00 [12/87) DA	58 1758.11 1874.81 01.60 1425.26 03/11  90 680.65 717.43 07.61 570.48 03/11  80 1716.60 2835.2 03.73 1812.3 03/11  83 3962.46 4009.35 03/71 2984.81 03/11  82 1367.34 1520.65 05/31 1114.86 05/11  82 1367.34 1520.65 05/31 1114.86 05/11  82 551.11 619.38 03/61 486.26 03/11  83 126.65 13 126.65 05/32 1114.86 05/11  83 136.60 70 27146.91 08/31 22176.17 03/71  83 136.62 2838.5 08/31 22176.17 03/71  83 136.62 635.02 03/93 470.41 03/11  84 586.62 635.02 03/93 470.41 03/11  89 279.8 294.8 03/9 221.4 03/11  89 4 199.4 203.1 03/91 162.3 03/11  80 199.4 199.4 203.1 03/91 162.3 03/11  80 199.9 792.13 43/91 610.65 03/11  80 199.9 1409.8 05/7 972.0 05/11  80 199.9 1409.8 03/71 2829.0 03/11  80 199.9 1409.8 03/71 2829.0 03/11  80 199.9 1409.8 03/12  80 199.9 1409.8 03/12  80 199.9 1409.8 03/12  80 199.9 1409.8 03/12  80 199.9 1409.8 03/12  80 199.9 1409.8 03/12  80 199.9 1409.8 03/12  80 199.9 1409.8 03/12  80 140.40 1149.8 03/71 990.8 40/11  80 140.40 1149.8 03/71 990.8 40/11  80 140.10 1149.8 03/17 990.8 10/11  80 140.10 1149.8 03/17 990.8 10/11  80 140.10 1149.8 03/17 990.8 10/11  80 140.10 1149.8 03/17 990.8 10/11  80 140.10 1149.8 03/17 990.8 10/11  80 140.10 1149.8 03/17 990.8 10/11  80 140.10 1149.8 03/17 990.8 10/11  80 140.10 1149.8 03/17 990.8 10/11
Intestrials	17/60   69/13   02/49/13   02/49/23   3.62   038/30   69/13   048/23   3.62   038/40   69/13   038/49/13   021/6/32   3.52   038/40   69/13   69/13/89   021/6/32   332/4   8.64   03/13   69/13/89   021/6/32   03/33/40   296.72   377.03   29.31   03/33/40   296.72   377.03   29.31   03/33/40   296.72   377.03   29.31   03/39/80   03/2172   03/218/80   03/2172   03/218/80   03/2172   03/218/80   03/2172   03/218/80   03/2172   03/218/80   03/2172   03/218/80   03/2172   03/218/80   03/2172   03/218/80   0	FRANCE DAG General (SU[12]82) DAG GO (SU[12]87)	58 1758.11 1874.81 01.60 1425.26 03/11  90 480.45 717.43 07.61 570.48 05/11  80 1716.50 2832.2 03.73 1412.3 05/11  83 3962.46 4009.35 09/71 2984.81 05/11  82 1367.34 1520.65 05/31 1114.86 05/11  82 1367.34 1520.65 05/31 1114.86 05/11  82 551.11 619.38 03/61 486.26 09/11  83 71 2060.70 27146.91 08/31 22176.17 08/71  83 3125.25 2828.5 08/31 22176.17 08/71  83 3125.25 2828.5 08/31 22176.17 08/71  84 586.42 635.02 02/93 470.41 08/11  89 279.8 294.8 05/0 221.4 06/11  89 4 199.4 203.1 05/0 162.3 06/11  80 470.21 08/31 183.40 02/93 502.44 08/11  80 1360.9 1469.8 05/71 271.0 02/21  80 4012.8 4027.8 018/71 2823.0 016/11  20 1360.9 1469.8 05/71 271.0 02/21  20 140.40 1149.8 01/71 2823.0 016/11  20 140.40 1149.8 01/71 2823.0 016/11  20 140.40 1149.8 01/71 2823.0 016/11  20 140.40 1149.8 01/71 2823.0 016/11  20 140.40 1149.8 01/71 2823.0 016/11  20 140.40 1149.8 01/71 2823.0 016/11  20 140.40 1149.8 01/71 2823.0 016/11  20 140.40 1149.8 01/71 2823.0 016/11  20 140.40 1149.8 01/71 2823.0 016/11  20 140.40 1149.8 01/71 2808.4 09/11
Institution	17/60   69/13   02/49/13   02/49/23   3.62   038/30   69/13   048/23   3.62   038/40   69/13   038/49/13   021/6/32   3.52   038/40   69/13   69/13/89   021/6/32   332/4   8.64   03/13   69/13/89   021/6/32   03/33/40   296.72   377.03   29.31   03/33/40   296.72   377.03   29.31   03/33/40   296.72   377.03   29.31   03/39/80   03/2172   03/218/80   03/2172   03/218/80   03/2172   03/218/80   03/2172   03/218/80   03/2172   03/218/80   03/2172   03/218/80   03/2172   03/218/80   03/2172   03/218/80   0	FRANCE DIG General (SI/12/82) DIG 40 (SI/12/87) DIG 40 (SI/12/87) DIG 40 (SI/12/87) DIG 50 (SI/12/87)	58 1758.11 1874.81 01.66 1425.26 03.11  50 480.45 717.43 07.51 570.48 03.71  50 1716.50 2832.2 03.73 1412.3 03.71  83 3962.46 4009.35 03.77 2984.81 04.71  83 3962.46 4009.35 03.77 2984.81 04.71  82 551.11 619.38 03.51 1114.86 03.71  82 551.11 619.38 03.51 486.26 03.71  83 1825.51 2838.5 08.73 22176.17 03.77  83 1825.51 312.82 29.59 470.41 04.71  84 199.4 293.1 03.80 221.4 03.71  89 279.8 294.8 03.6 21.4 03.71  89 4 199.4 203.1 03.80 162.3 04.71  150 978.39 1183.40 03.95 162.3 04.71  150 978.39 1183.40 03.95 582.44 03.71  150 130.89 140.80 03.77  150 130.89 140.80 03.77  150 130.89 140.80 03.77  151 269.19 289.22 03.79  152 140.40 1149.8 01.77 282.80 03.71  20 140.40 1149.8 01.77 296.4 03.71  20 140.40 1149.8 01.77 296.4 03.71  21 494.8 03.72 03.75  22 494.8 03.72 03.75  23 331.28 03.71  24 494.8 529.2 01.90 331.28 03.71  25 494.8 529.2 01.90 499.1 04.71  25 494.8 529.2 01.90 499.1 04.71  25 494.8 529.2 01.90 499.1 04.71  25 494.8 529.2 01.90 499.1 04.71  25 494.8 529.2 01.90 499.1 04.71  25 494.8 529.2 01.90 499.1 04.71  25 494.8 529.2 01.90 499.1 04.71  25 494.8 529.2 01.90 499.1 04.71  25 494.8 529.2 01.90 499.1 04.71  25 494.8 529.2 01.90 499.1 04.71  25 494.8 529.2 01.90 499.1 04.71  25 494.8 529.2 01.90 499.1 04.71  25 494.8 529.2 01.90 499.1 04.71
Intestrials	17/60   69/13   02/49/13   02/49/23   3.62   038/30   69/13   048/23   3.62   038/40   69/13   038/49/13   021/6/32   3.52   038/40   69/13   69/13/89   021/6/32   332/4   8.64   03/13   69/13/89   021/6/32   03/33/40   296.72   377.03   29.31   03/33/40   296.72   377.03   29.31   03/33/40   296.72   377.03   29.31   03/39/80   03/2172   03/218/80   03/2172   03/218/80   03/2172   03/218/80   03/2172   03/218/80   03/2172   03/218/80   03/2172   03/218/80   03/2172   03/218/80   03/2172   03/218/80   0	FRANCE DAG General (SU[12]82) DAG GO (SU[12]87)	58 1758.11 1874.81 01.60 1425.26 03/11  90 480.45 717.43 07.61 570.48 05/11  80 1716.50 2832.2 03.73 1412.3 05/11  83 3962.46 4009.35 09/71 2984.81 05/11  82 1367.34 1520.65 05/31 1114.86 05/11  82 1367.34 1520.65 05/31 1114.86 05/11  82 551.11 619.38 03/61 486.26 09/11  83 71 2060.70 27146.91 08/31 22176.17 08/71  83 3125.25 2828.5 08/31 22176.17 08/71  83 3125.25 2828.5 08/31 22176.17 08/71  84 586.42 635.02 02/93 470.41 08/11  89 279.8 294.8 05/0 221.4 06/11  89 4 199.4 203.1 05/0 162.3 06/11  80 470.21 08/31 183.40 02/93 502.44 08/11  80 1360.9 1469.8 05/71 271.0 02/21  80 4012.8 4027.8 018/71 2823.0 016/11  20 1360.9 1469.8 05/71 271.0 02/21  20 140.40 1149.8 01/71 2823.0 016/11  20 140.40 1149.8 01/71 2823.0 016/11  20 140.40 1149.8 01/71 2823.0 016/11  20 140.40 1149.8 01/71 2823.0 016/11  20 140.40 1149.8 01/71 2823.0 016/11  20 140.40 1149.8 01/71 2823.0 016/11  20 140.40 1149.8 01/71 2823.0 016/11  20 140.40 1149.8 01/71 2823.0 016/11  20 140.40 1149.8 01/71 2823.0 016/11  20 140.40 1149.8 01/71 2808.4 09/11
Intestrials	17/60   463.23   363.40   463.23   3.62   463.23   3.62   463.23   3.62   463.23   3.62   463.23   3.62   463.23   3.62   463.23   3.62   463.23   3.62   463.23   3.62   463.23   3.62   463.23   3.62   463.24   463   470.24	FRANCE DIG General (SU[12/82) DIG General (SU[12/82) DIG GO (SU[12/87) DIG GO (SU[12	58 1758.11 1874.81 01.66 1425.26 03.11  50 480.45 717.43 07.51 570.48 03.71  50 1716.50 2832.2 03.73 1412.3 03.71  83 3962.46 4009.35 03.77 2984.81 04.71  83 3962.46 4009.35 03.77 2984.81 04.71  82 551.11 619.38 03.51 1114.86 03.71  82 551.11 619.38 03.51 486.26 03.71  83 1825.51 2838.5 08.73 22176.17 03.77  83 1825.51 312.82 29.59 470.41 04.71  84 199.4 293.1 03.80 221.4 03.71  89 279.8 294.8 03.6 21.4 03.71  89 4 199.4 203.1 03.80 162.3 04.71  150 978.39 1183.40 03.95 162.3 04.71  150 978.39 1183.40 03.95 582.44 03.71  150 130.89 140.80 03.77  150 130.89 140.80 03.77  150 130.89 140.80 03.77  151 269.19 289.22 03.79  152 140.40 1149.8 01.77 282.80 03.71  20 140.40 1149.8 01.77 296.4 03.71  20 140.40 1149.8 01.77 296.4 03.71  21 494.8 03.72 03.75  22 494.8 03.72 03.75  23 331.28 03.71  24 494.8 529.2 01.90 331.28 03.71  25 494.8 529.2 01.90 499.1 04.71  25 494.8 529.2 01.90 499.1 04.71  25 494.8 529.2 01.90 499.1 04.71  25 494.8 529.2 01.90 499.1 04.71  25 494.8 529.2 01.90 499.1 04.71  25 494.8 529.2 01.90 499.1 04.71  25 494.8 529.2 01.90 499.1 04.71  25 494.8 529.2 01.90 499.1 04.71  25 494.8 529.2 01.90 499.1 04.71  25 494.8 529.2 01.90 499.1 04.71  25 494.8 529.2 01.90 499.1 04.71  25 494.8 529.2 01.90 499.1 04.71  25 494.8 529.2 01.90 499.1 04.71
Intestrials	17/60   69/13   02/49/13   02/49/23   3.62   038/30   69/13   048/23   3.62   038/40   69/13   038/49/13   021/6/32   3.52   038/40   69/13   69/13/89   021/6/32   332/4   8.64   03/13   69/13/89   021/6/32   03/33/40   296.72   377.03   29.31   03/33/40   296.72   377.03   29.31   03/33/40   296.72   377.03   29.31   03/39/80   03/2172   03/218/80   03/2172   03/218/80   03/2172   03/218/80   03/2172   03/218/80   03/2172   03/218/80   03/2172   03/218/80   03/2172   03/218/80   03/2172   03/218/80   0	FRANCE DIG General (SU[12/82) DIG 40 (19/12/87)  GENERARY FAZ Aktion (SU[12/83) DIA (00 (19/12/87)  GENERARY FAZ Aktion (SU[12/83) DIA (00/12/87)  DIA (00/12/	58 1758.11 1874.81 01.66 1425.26 03.11  50 480.45 717.43 07.51 570.48 03.71  50 1716.50 2832.2 03.73 1412.3 03.71  83 3962.46 4009.35 03.77 2984.81 04.71  83 3962.46 4009.35 03.77 2984.81 04.71  82 551.11 619.38 03.51 1114.86 03.71  82 551.11 619.38 03.51 486.26 03.71  83 1825.51 2838.5 08.73 22176.17 03.77  83 1825.51 312.82 29.59 470.41 04.71  84 199.4 293.1 03.80 221.4 03.71  89 279.8 294.8 03.6 21.4 03.71  89 4 199.4 203.1 03.80 162.3 04.71  150 978.39 1183.40 03.75  150 978.39 1183.40 03.75  150 130.80 740.7 03.75  150 130.80 740.7 03.75  150 130.80 740.7 03.75  151 269.19 289.22 03.75  152 134.40 114.40 114.9.8 01.77  153 633.2 630.5 03.75  154 654.5 988.13 03.79  155 978.1 04.71  256 134.40 114.9.8 01.77  257 140.40 114.9.8 01.77  258 158.13 160.00 51.75  258 158.13 160.00 51.75  259 522.75  259 130.10  250 144.80 130.90  251 148.13 160.00 51.75  251 164.13 160.00 51.75  251 164.13 160.00 51.75  251 164.13 160.00 51.75  252 164.13 160.00 51.75  251 164.13 160.00 51.75  252 164.13 160.00 51.75  251 164.13 160.00 51.75  252 164.13 160.00 51.75  251 164.13 160.00 51.75  252 164.13 160.00 51.75  252 164.13 160.00 51.75  253 165.13 160.00 51.75  254 164.13 160.00 51.75  255 164.13 160.00 51.75  256 164.13 160.00 51.75  257 164.13 160.00 51.75  258 165.13 160.00 51.75  258 1

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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

16-k 11-k XLM 8 Dich 48-b 25-k K Mart Crp 25-k 20-k KN Energy 54-b 48 KanCt 4.5 29-23-b KonCt2.33 18-k 15-k KanebP Pf

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# HES TUESDAY JULY 3 R. **AMEX COMPOSITE PRICES** Low Chose Chang Slock 5-2 6-5-1 +1-1 Hasbord 4-2 4-4-1 Hasbord 1-1-2 1-1 Hasbord 1-1-Div. E 100s High 18 z100 612 0 68 114 0.50 79 45 213 0.50 79 45 213 0.1043 222 42 0.1043 222 42 0.1043 222 42 0.1043 222 53 0.40 11 22 242 0.53 6 19 21 0.53 6 19 21 0.53 6 19 21 0.53 6 19 21 0.53 6 19 21 0.53 6 19 21 0.53 6 19 21 0.53 6 19 21 0.55 5 19 21 0.60 11 25 53 Others Stock Other Corp Pall Corp Pall Corp Pall Corp Pall Corp Pall Corp Pall I.D Pathery A Pity Gam Presidion Pro Med Pro Med StockA T A E Action Cor Alf Expr Affin free Allistrine Allistrine Allistrine Allistrine Allistrine Allistrine And D P Adapti Allistrine And D P Adapti Allistrine Allistrine And D P Adapti Allistrine And D P Adapti Allistrine And D P Adapti Allistrine Al 141 301 320 19 4 155 2 11 6 212 57 9 60 37 634 27 -4 13 9 54 47 47 1.92 10 29 12 2.85 6 170 111, 107, 107, -15 1. 0.12 12 943 71, 7 71, 1. 0.12 12 943 71, 7 71, 1. 0.13 25 121, 121, 121, 121, 1. 17 31, 3 3 3 -1, 1. 17 31, 3 3 3 -1, 1. 17 31, 3 3 3 -1, 1. 17 31, 3 3 3 -1, 1. 18 550 28 275, 277, 47, 1. 10 19 4 281, 281, 281, 281, 1. 18 22 221, 221, 221, -1, 1. 18 22 221, 221, -1, 1. 18 22 221, 221, -1, 1. 18 22 221, 221, -1, 1. 18 22 221, 221, -1, 1. 18 22 221, 221, -1, 1. 18 22 221, 221, -1, 1. 18 22 221, -1, 1. 18 22 221, -1, 1. 18 22 221, -1, 1. 18 22 221, -1, 1. 18 22 | Lastr Co | 0.58 9 50 12% | |-14 | Eastr Co | 0.58 9 50 12% | |-14 | Eastr Co | 0.58 9 50 12% | |-14 | Eastr Co | 0.58 9 50 12% | |-14 | Eastr Co | 0.58 9 50 12% | |-15 | Eastr Co | 0.50 12 12% | |-15 | Eastr Co | 0.20 12 12% | |-15 | Eastr Co | 0.20 12 12% | |-15 | Fab Inds | 0.20 12 12% | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 112 425 | |-15 | Fab Inds | 0.20 13 2 120 13 14 14 15 0.40 95 34 105 105 105 0.30 59 443 335 335 335 0 668 3 4 5 35 335 335 0 675 234 235 235 0.60 12 67 144 135 144 1 1 295 017 1 11 11 0 9 4 26 4 51 23 7 32 404 1 2 1 28 28 526 0.48 12 3 1.46 12 539 7 20 12 6 2 5 20 2 14 4 6 12 6 2 5 20 2 14 4 0.68 14 678 28 1 1 35 5 1 1.20 15 55 58 2 1 7 4 24 2 4 0.20 18 33 145 1 0.40 10 53 8 Gient FdA Glant Yet Glantr v Glantr v Greatman Greatman Greatman GRi Corp Gulf Cda 37 418 22% 21% 22% +% **MANAGEMENT BUYOUTS** The FT proposes to publish this survey on October 1st 1991. This survey will be read in 160 countries throughtout the World. If you want to reach this important audience, call James Pascall on 071 873 4008 or fax 071 873 3078.

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ret.	Stock AETGrand ACC Corp Action E AcmeStoc Action co	DNv. E 0.20 2 0.16 2	4 150 35 0 167 7 1776 3 0 384 4 2100	4 354 11 104 14 021 15 144	351 <sub>2</sub> - 101 <sub>4</sub> 3 - 141 <sub>4</sub>	Ing Stock  - In DF Stees  DH Tech - In Digit Int  Olg North	Dir. 6	1 z100 0 97 1 5 325 1 3 275 2	9 143 414 143 224 10 84	9 9 4 8 4 4 41 2 = 2 23 2 2 3 2 4 4 2	Ing Stock LDDS / La Pett 1 ls Lated for 1-12 Late Rec 1-14 Late Rec 1-14 Late In	Div. E	7 271 23 8 162 7	1 7 7 7 7 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	74 79 – 79 74 – 78 75 – 78	Sec Suncp 1.00 11 200 30 <sup>3</sup> 2 30 30 <sup>3</sup> 2 + <sup>3</sup> 8 SEI Cp 0.10 23 317 26 25 <sup>3</sup> 4 26 - <sup>3</sup> 4 Subtate R 0.20 10 113 8 <sup>3</sup> 4 7 <sup>3</sup> 4 8 + <sup>3</sup> 4
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4 4 4 4 4	Argonast Artenasif Army Al Arodd in Ashton'i Aspectfel Assections	2.04 8 23 0.46 32 0.30 18 30 31	118 26 45 30 24 10 44 27 4417 16 31 7	25 25 25 25 25 25 25 25 25 25 25 25 25 2	251 <sub>2</sub> 281 <sub>2</sub> 101 <sub>4</sub> 27 + 16 - 71 <sub>2</sub> -	FatFirida Fatilinis FatPeople Fat Secty SatFat Tenn Fat Westn Fatedbile	0.52 16 1.50 10 1.38 11 1.58 9 0.36 7	7 100 14 3 282 13 22 1 329 24 9 248 434 7 298 4 3 725 14	13 124 14 224 14 234 14 34 14 134	1412 4 13 2212 4 24 4 1314 4 14 4	Merisors Mortsors Male E Ed Michael F Michael	76 0 0 7 13 0 20 12 2 00 14	10 14 3 272 49 2 2782 22 3 721 29 9 234 18 3 37 8	284 23 164 17 61 <sub>2</sub> 6	14747 :	-Т- тинер 5201 3 27 3 +/-
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FT SURVEYS

# Weak insurance sector leads equities down

#### Wall Street

SHARE PRICES weakened across the board yesterday morning after big declines in the insurance sector because of rating agency downgrades. writes Patrick Harverson in New York.

By 1.30 pm the Dow Jones Industrial Average was down 10.96 at 3,005.37. The more broadly based Standard & Poor's 500 was also lower, down 1.31 at 382.91 at 1 pm, while the Nasdaq composite of over-the-counter stocks was down 5.15 at 528.70 at 1.30 pm. Turnover on the New York Stock Exchange was 91m shares by 1 pm.
In the absence of a lead from

economic news, sentiment reflected the decision late on Friday by Moody's Investors Service, the top Wall Street ratings agency, to lower its rat-ings on six big insurance companies. This was because of the continued deterioration of commercial property values, and expected increases in the number of underperforming real estate loans and investments owned by the insurers.

Although only one of the six

Travelers — is a publicly traded company, Moody's said that it was looking at several others. This statement, allied to general concern about the health of the US insurance industry, meant that all of the big insurance stocks took a tumble yesterday. The biggest fall was in Travelers, which tumbled \$2% to \$18% on turn-

over of over 1/2 m shares. West Coast bank stocks were also weaker, hit by reduced earnings estimates from Brown Brothers Harriman, the broking house. Worst affected were BankAmerica, down \$1 at \$35%, First Interstate Bancorp, down \$1% at \$29% and Wells Fargo, down \$1 at \$72%. The exception was Security Pacific, which rose \$\% to \$23\%.

C&S Sovran rose \$1 % to \$\$27 on turnover of 1m shares and NCNB fell \$1 1/2 to \$351/2 after the two banks signed a definite pact on a share-swap merger which will create the third

share swap merger agreement

affected two over-the-counter

stocks in the biotechnology sector. Cetus fell \$1% to \$16%

on turnover of 1.4m shares and

Chiron by \$3% to \$57%. The merger will follow the sale of

Cetus technology to its joint venture partner Hoffman-La

Reebok rose \$1% to \$28% in active trading after the sport-

shoe maker reported a second quarter profit of 64 cents a share, compared to the 38 cents

a share earned a year earlier.

Also higher on second quarter

earnings was Eaton Corp,

Disappointing quarterly

earnings and warnings about future growth hit from Liz

Clairborne, the retailer, down

TORONTO hovered at session

lows in slow midday trade,

after a partial recovery in the

Canadian dollar weakened

export-oriented sectors. The

trial index lost 6 to 4,041. The

ume of 9.9m shares.

composite index lost 12.1 to

\$7% to \$40% on turnover of

2.6m shares.

which gained \$2% to \$65%.

#### **ASIA PACIFIC** Tokyo volume falls to lowest level since October 1986

#### Tokyo

ACTIVITY waned in Tokyo on caution over the lingering effects of the stock scandals, and volume fell to 160m shares, the lowest since October 1986, US.

The culmination of another

The Nikkei closed 161.07

down at the day's low of 22,705.29; it hit a high for the session of 23,005.63 in the morning, but moved in a small trading range throughout the day. The fall was broadly hased. The Topix index of all first section stocks shed 8.77 to 1,786.07, and the second market lost 19.68 to 3,078.81. In London the ISE/Nikkei 50 index firmed 0.45 to 1,366.51.

Arbitrage-related selling towards the close depressed share prices. Investors also stayed on the sidelines ahead of Thursday's testimony by government officials before the House of Representatives An announcement by

Nomura Securities of a press

closed also depressed sentiment Nomura announced the resignation of chairman Mr Setsuya Tabuchi to become a company adviser, and said that Mr Yoshihisa Tabuchi, former while Wako Securities declined president, would also step Y15 to Y925.

down from his present post of concern over margin positions.
Takuma, the boiler maker, slipped Y10 to Y1,140 and Nipvice-chairman to become a company adviser. Reports of second-tier brokerage houses compensating favoured clients pon Carbon Y12 to Y853. also discouraged investors. High-priced small compa-

There were fears that more scandals could be in the offing. However, Mr Phillip Dodds at S.G. Warburg said the uncertain feeling that the market could move either way resem-bled the situation in January of Y8,510 in June. before the Gulf war started. "If effects of the scandals clear up. we could see a rally lasting up to two to three months," he

Mr Takatoshi Okuyama of Roundup Daiwa Securities added that the strength of the yen against APART FROM a gloomy and indolent Taiwan, the region's equity markets seemed to be the dollar, and lower shortterm interest rates, were posi-tive factors but that fears of more bad news were adding buzzing with life yesterday.

Among second-tier brokernational day of prayer. ages, New Japan Securities, which admitted to compensating favoured clients for investment losses, fell Y21 to Y651,

Speculative issues fell on on May 9. Turnover was a light T\$23.3bn. Sentiment was

nies, popular in recent months for their low liquidity, lost ground. Seven Eleven Japan fell Y40 to Y7,990. Investors looking for quick profits had sent the issue up to a 1991 high

In Osaka, the OSE average lost 85.17 to 25,694.52 on volume of 8.8m shares. Shares declined on light selling. Mit-sumi Electric fell Y50 to Y1,710.

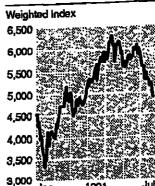
Times Industrial index rise 35.52 or 2.4 per cent to 1,491.40 in moderate trade, helped by a stable Wall Street and bargain

TAIWAN continued its plunge, the weighted index dropping 252.29 or 4.9 per cent to 4.895.84 after a fall of 61.53 on Saturday. The market is now 22.4 per cent below its 1991 high of 6,305.22 registered

gloomy in spite of a year-onyear rise of 14.5 per cent in Taiwan's June export orders. After last month's licensing of 15 new banks, said dealers, investors were unwilling to keep banking shares.
BANGKOK scored its high-

est daily gain since March. Finance issues led a broadly based advance as the SET index jumped 33.28 or 4.9 per cent to 710.61 on turnover of 4.63bn baht. Until recently the market had been one of the veakest in the region.
SINGAPORE saw the Straits

Taiwan



hunting in index-linked stocks. The index gain was the largest for a single day since February

18, when it rose 39.48.

KUALA LUMPUR was mixed, but closed with the composite index 3.16 higher at 595.85 following last week's statement that investigations into alleged insider trading had found no irregularities. found no irregularities. AUSTRALIA moved to an 11-

month high after local and

overseas investors rushed to buy leading stocks.

Buying orders triggered by hopes of a further reduction in interest rates sent the All Ordinaries index ahead 19.7 to 1,570.3; the interest was sparked by Reserve Bank governor Mr Bernie Fraser, who said on Friday that there was scope for an easing in mone-

tary policy.
SEOUL hit a year's high for turnover, which rose to Won511bn as the composite index put on 6.77 to 659.51. Aggressive individual buying of major shares was matched by profit-taking.

BOMBAY fell on pre-budget

nerves and selling ahead of today's holiday. The BSE index shed 36.07 or 2.48 per cent to 1,419.31. There were fears that cuts in government expenditure and tax increases would be announced in tomorrow's

budget.
NEW ZEALAND ended slightly lower. Telecom, listed last Thursday, was steady at NZ\$2.30. The NZSE 40 Capital index eased 1.43 to 1.463.6L

# Banks feature as summer holidays restrict activity

BANKS featured in a quiet day as the summer holiday season progressed. Brussels was closed, writes Our Markets Staff.

3,549.2, although advances led declines by 154 to 128 on vol-MILAN closed slightly The Canadian dollar firmed to about C\$1.156 against the US higher but volume was thin, estimated at L100bn after Fridollar after plunging to about day's L119bn. Investors were C\$1.163 last week. The Bank of Canada hardened short-term reluctant to take out positions ahead of a parliamentary interest rates in support and debate on constitutional further rises may be in store, analysts said. reform later this week. The Comit index rose 1.38 to 569.20. In the banking sector, Banca Commerciale Italiana climbed inco, which reported a drop in second quarter earnings from C\$1.94 to 28 cents per share, fell C\$% to C\$42%. The L90 or 2 per cent to L4.570 following weekend reports that its board was considering an gold, metals and minerals and

pipeline indices, all dependent accord with Credito Italiano. on the level of the US dollar, Credito edged up L20 to L2,670. ZURICH closed with the Crédit Suisse index 1.2 lower at fell back in tandem. 544.9 ahead of half-year figures **SOUTH AFRICA** from SBC and Union Bank. Just after hours SBC said it expected sharply higher group cash flow in 1990 but the regis-JOHANNESBURG drifted lower after last week's record tered shares, dealt in London, eased back from an unchanged highs and weekend revelations of secret government funding for Inkatha. The all-gold index fell 23 to 1,410 and the indus-SFr333 at the close to SFr332.

FT-SE Eurotrack 100 - Jul 22 Hourly changes Open 10 am 11 am Noca 1 pm 2 pm 3 pm Close 1108.70 1108.31 1109.44 1109.98 1111.17 1111.99 1112.97 1113.67 Day's Low 1108,03 Day's High 1113.75 Jul 19 1106.24

there has been no fol-low-through after a brief period of outperformance early this year. "Our assessment," he added, "is that there will not he one until the prospect of a meaningful decline in domestic interest rates becomes more clearly defined." MADRID had better luck

with its banks, apart from Banesto. The sector features in a review by Nikko Securities which likes Spanish equities, and thinks that banks will command the initial focus of attention.

Banks were generally firm yesterday as the general index rose 1.83 to 268.32 but Banesto let the side down, falling Pta95

Nikko said that last week's Banesto results seemed encour aging, but that the stock had run up on merger talk earlier this year and was probably vulnerable on that score.

an 18 per cent rise in first half earnings and the shares rose Pta85 to Pta2,470. PARIS ended little changed. The CAC 40 fell just 0.76 to 1,762.78 in thin turnover of

In utilities, Endesa reported

FFr1.2bn after Friday's FFr1.8bn. The weakness of the French franc, which vied with the Danish krone for bottom place in the Exchange Rate Mechanism, fading hopes of an interest rate cut and political uncer-

tainty also deterred investors.

day's busiest shares, rising FFr5.20 to FFr357.20 on volume of 211,700 shares. The stock, weak recently, was boosted by a buy recommendation from Goldman Sachs. After the close, the oil company said that it estimated its first half consolidated net profit at FFr5.2bn after FFr4.86bn.

Casino, the retailer, rose again following last week's report in a financial magazine that the stock was oversold. The report also reminded investors that Casino was a potential takeover candidate if the founding family decided to sell. The stock, which gained 4.4 per cent on Friday, put on another 3.3 per cent or FFT4.20 to FFr129.90 in relatively heavy

volume of 95,150 shares. Reports that a French-led consortium would be awarded a £250m contract to build Britain's first toll motorway lifted GTM-Entrepose by FFr5.70 to FFr430.70 with 6,700 shares traded. GTM is also expected to win a \$400m contract to build a Serbian motorway. But the reports failed to

cheer GTM's parent Lyonnaise des Eaux-Dumez which fell FFr10 to FFr532. News that French car regis-

trations fell 13.5 per cent in June from the same month in 1990 pushed Peugeot FFr2 lower to FF1588. FRANKFURT recovered from a day's low of 1,614.24 in the

DAX index to close 0.96 lower at 1,623.03 after a fall of 3.97 to 675.49 in the FAZ at midses sion. Volume fell from DM3.7bn to DM2.9bn.

Market sentiment was dampened by a rise in the Bundesbank's average bond yield from 8.80 to 8.84 per cent on contin-ued talk of higher interest rates, and by the widening probe by Frankfurt prosecutors into possible tax evasion by narket operators.

Big stocks were mostly flat or little changed. Among sec-ond-liners, however, Degussa fell DM8.10 to DM342 on reports that the company faced a writedown on its stake in an Australian mine. Also in basic materials, Metallgesellschaft fell DM7.50 to DM494, extending last week's weakness

There was also weakness among smaller stocks. AEG and SEL in electricals fell DM4.70 to DM184.50, and DM8 to DM369 respectively, and Wella in hair care dropped

DM18 to DM640. AMSTERDAM followed London higher after a weak start. The CBS tendency index closed 0.3 higher at 94.4. There was some foreign interest in Philips which ended 40 cents higher at Fl 32.60 following recent reports that Philips was planning to sell its loss-making information systems division

to DEC. STOCKHOLM closed lower for the fourth consecutive day. The Affärsvärlden general index fell 3.5 to 1,136.1 in thin turnover of SKr236m after Friday's SKr462m. The B-free shares in incentive, the investment and industrial spin-off of Asea, recovered from last week's losses to gain SKr3 to SKr186.

ISTANBUL fell 3.6 per cent to its lowest close since early January. The 75-share index lost 121.7 to 3.291.08.

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# Mexico and S Africa reach record highs

		chappe is to	% change sterling t	% change in US S		
_	1 Week	4 Yeeks	1 Year	Start of	Start of	Start of
Austria	-0.78	-5.71	-29.45	+7.81	+4.76	-8.2
Selgium	-0.43	-0.98	-10.35	+13.69	+11.44	-2.3
Denmark	-0.15	+3.23	+2.10	+28.35	+25.05	+9.5
Finland	-1.42	-7.83	-22.34	+7.25	+4.90	-8.1
France	+ 0.31	-1.99	-13.25	+15.08	+12.58	-1.3
Germany	-1.43	-5.14	-19.41	+12.49	+9.82	-3.8
reland	+3.28	+1.37	-16.04	+16,80	+14.51	+0.3
taly	-0.15	-4.54	-25.38	+9.22	+7.81	-5.5
Netherlands	+ 1.66	+0.05	+0.96	+20.58	+ 17.85	+3.2
Norway	-0.47	-2.02	-14.15	+11.98	+10.22	-3.4
Spain .,	-0.41	-4.64	-12.12	+ 18.88	+ 18.32	+3.6
Sweden	-0.57	+ 1,30	-9.41	+37,95	+39.77	+22.4
Switzerland	+ 1.16	+ 1.78	-5.66	+25.50	+20.59	+5.6
UK	+ 1.82	+ 1.88	+5.34	+18,09	+ 18.09	+3.4
EUROPE	+ 0.73	-0.61	-6.44	+17.03	+15.58	+1.2
Australia	+ 1.60	+2.88	-1.26	+23.12		+23.9
Hong Kong	+ 2.53	+ 12.25	+ 14.63	+36.75		+37.4
Japan	-0.68	-4.12	-23.36	+3.41		+2.8
Malaysia	-0.12	-4.67	<b>-7.5</b> 6	+9.49		+6.4
New Zealand	-1.89	+ 1.27	-29.16	+13.80	+27.32	+11.5
Singapore	-0.28	-3.91	-11.00	+20.87	+37.08	+20.0
Canada	+ 1.63	+0.99	+0.02	+7,41	+22.84	+7.6
USA	+1.06	+ 1.85	+5.49	+16.70	+33.23	+ 16.7
Mexico	+ 4.70	+ 15.50	+122.25	+99.92	+ 123.50	+95.7
South Africa	+ 3.93	+ 4.78	+ 15.42	+30.83	+61.59	+41.5
WORLD INDEX	+ 0.51	-0.53	-7.85	+12.75	+23.87	+8.5

#### By Antonia Sharpe

EXICO and South

In a review of the Swiss

banking sector, Mr Christopher Davis of BZW observed that

Africa made the big-LV gest gains last week, with both ending at record lighs. The FT-Actuaries world index rose just 0.5 per cent in local currency terms, held back by a 0.6 per cent fall in Japan. Mexico added 4.7 per cent in local currency terms, bringing its gain so far this year to 99.9 per cent, against 92.8 per cent in terms of the US dollar. The bolsa hit record highs on Mon-day, Thursday and Friday on continued overseas and domes-tic demand. Volume increased above the average daily level of \$88m on Tuesday and Thurs-day to \$199m and \$227m respectively, due to a big cross-trade

and a share placement.

Baring Securities notes that industrial shares such as Telmex, the recently privatised telephone monopoly, and the retailer Cifra continued to feature last week. Telmex was boosted by reports that Gold-man Sachs had increased its 1991 earnings projections. Clfra, which announced a joint

Mart, of the US, the previous week, was lifted by rumours that Wal-Mart intended to take control of Cifra. This was later denied by Cifra.

Profit-taking was evident during Friday's record-breaking session and Barings expects the market to consolidate in the near term. However, the broker believes that the market's fundamental out-

look is still positive. South Africa reached record peaks last Thursday and Friday to end the week 3.9 per cent higher in local currency terms. Analysts said the market continued to attract over-seas investment, following the lifting of economic sanctions by the US, and South Africa's re-admittance to the Olympic Games. There was domestic demand for De Beers and Anglo American, while Iscor, the steel company, attracted

foreign intere Analysts believe that Johan nesburg will be supported at current levels by the shortage of scrip and by reports that the government is likely to raise the prudential guidelines for institutional equity investment from 65 per cent to 75 per cent.

# DUBAI

#### EMIRATES' NEW SERVICE TO THE GULF



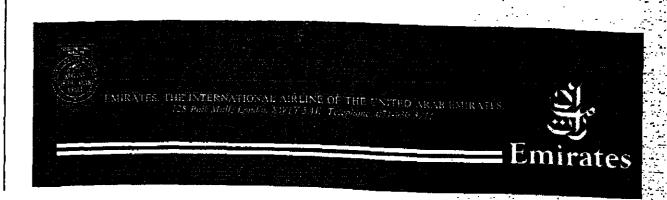
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now flying from Heathrow three times a week.

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Amman, Bandar Abhas, Bangkok, Beirut, Bombay, Cairo, Colombo, Damascus, Delhi, Dhaka, Dubai, Frankfurt, Hong Kong, Istanbul, Jeddah, Karachi, Kuwait, London Gatwick, London Heathrow, Malc, Manchester, Manila, Riyadh, Singapore, Tehran.



#### venture in Mexico with Wal-FT-ACTUARIES WORLD INDICES

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		FR	IDAY JU	LY 19 19	91				THURSD	AY JULY	18 1991		DOL	LAR ME	EX
US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Dtv. Yield	US Dollar Index	Pound Sterling Index	Yen Indez	DM Index	Local Currency Index	1991 High	1991 Low	Year ago (approx)
146,37	+1.6	128.37	128.25	133.06	125.34	+1.1	5,13	144.03	128.06	124.55	132.62	123.96	147.30	112.74	148.91
180.45						+0.3	1,68	178.77	158.94	154,59	164.60	164,48	222,37	167.00	276.83
						+0.1	5,14	127.52	113.38	110.26	117.41	114.62	151.20	121.73	154.66
													142_27	126.49	140.39
															272.22
															134.45
															161.86
															141.51
															146.61
															190.38
															107.59
															151.21
															249.67
															548.87
															147.04
															70.17
															251.13
															206.14
															179.06
															181.57
															229.96
															106.81
															175.40
100,01		130.44				-v.z	3.10	100.80	190.00	134.00	170.00	139.80	130.24	123,50	146.03
136.19	+1.4	119.44				+0.2	3,91	134.26	119.37	116.10	123.52	121.95	151.52	125.50	156.57
188,50						+0.1			165.45	160,92	171.34	168,17	200.81	155,55	217.78
129.81	+0.3					+0.1	1.12		115.03	111.88	119.13	112.46	145.92	117.86	150.82
132,67									117.04	113.83	121.20	117.01	147.65	121.29	153.56
154.52										133.97			157.04	125.91	145.59
115.17														106.85	143.74
														111.40	145.36
															153.60
															147.28
															149,60
148.83	+0.4	130.53	128,38	136.32	141.14	+0.0	3.44	148.20	181.77	128.17	136.48	141.17	152.63	126.69	150.53
140.84	+0.4	123.51	121.48	128.03	130.33	+0.0	2.60	140.32	124.76	121.34	129.21	130.35	149.01	123.28	149.78
	Dollar Index 146,37 180,457 139,91 254,89 167,43 148,92 107,63 167,43 148,92 173,96 139,22 195,25 144,19 135,87 1155,57 136,19 188,50 115,517 145,09 134,86 137,91 140,04 148,88	Dollar Chunge Indiaz	US Dollar Chumge Index	US Dollar Chamge   Pound Startling   Yen Index   146,37   +1.6   128,37   128,25   180,45   +0.9   158,25   155,84   129,07   +1.2   113,19   111,31   139,91   -0.4   122,70   126,76   +0.6   83,11   61,74   129,82   +1.5   13,94   1126,83   +1.5   94,40   92,85   167,43   +0.7   146,84   144,41   146,92   +2.2   130,80   128,27   +0.2   112,49   110,83   128,27   +0.2   112,49   110,83   128,27   +0.2   112,49   110,83   128,27   +0.2   112,49   110,83   128,27   +0.2   112,49   110,83   128,27   +0.2   112,49   110,83   128,27   +0.2   112,29   119,24   +0.3   167,72   164,95   138,29   +1.5   127,29   172,19   124,40   +0.3   167,72   164,95   145,85   +0.3   127,54   168,39   138,39   141,37   +1.2   150,29   147,80   155,57   +0.2   136,44   134,19   136,19   +1.4   119,44   117,47   188,50   +1.3   165,32   162,59   155,57   +0.8   18,35   114,42   154,59   +1.5   101,01   99,36   145,09   +1.1   127,25   153,18   153,91   +0.3   120,95   18,96   148,83   +0.4   130,53   128,38   148,84   +0.4   130,53   128,38   148,84   +0.4   130,53   128,38   148,84   +0.4   130,53   128,38   148,84   +0.4   130,53   128,38   148,84   +0.4   130,53   128,38   148,84   +0.4   130,53   128,38   148,84   +0.4   130,53   128,38   148,84   +0.4   130,53   128,38   148,84   +0.4   130,53   128,38   148,84   +0.4   130,53	US Deny's Change Index I	Dollar   Champe   Sterling   Yen   Index   I	US Dellar Change   Pound   Yen   DM   Carrency   W. chg   Index   Inde	US Dollar Change Starling Index Index Index Index Index (change of the property)  146,37 +1.6 128,37 128,25 133.06 125.34 +1.1 5.13 180,45 +0.9 158,25 155,64 194,03 194,92 +0.3 1,68 123,07 +1.2 113,19 111,31 117,32 114,74 +0.1 5.14 139,91 -0.4 122,70 120,67 127,18 117,37 +0.0 3,31 254,80 +0.9 223,47 219,78 231,63 234,62 -0.2 1,50 44,76 +0.6 83,11 61,74 66,14 64,15 +0.0 2,86 123,92 +1.5 113,94 112,05 118,09 121,00 +0.2 3,69 107,63 +1.5 94,40 92,85 97,84 97,84 +0.2 2,29 167,43 +0.7 146,84 144,41 152,21 166,79 +0.7 4,15 128,27 +0.2 112,49 110,63 116,62 110,63 +0.0 0,76 128,27 +0.2 112,49 110,63 116,62 110,63 +0.0 0,76 128,27 +0.2 112,49 110,63 116,62 110,63 +0.0 0,76 128,27 +0.2 112,49 110,63 116,62 110,63 +0.0 0,76 138,29 +1.5 121,29 119,28 125,72 124,16 1 +0.9 2,77 144,19 +1.5 1003,47 986,89 1040,12 3772,38 +1.5 1,44 139,24 +0.3 167,72 164,95 173,84 154,23 +0.2 4,31 48,40 +0.6 42,45 41,75 44,00 44,82 -1,4 6,82 197,22 +2.3 172,96 170,11 179,28 182,56 +1.0 1,61 191,24 +0.3 167,72 164,95 173,84 154,23 +0.3 222 258,65 +0.3 227,02 223,26 235,30 178,20 -1,4 4,7 171,21 168,39 177,47 183,15 +0.3 2,43 155,57 -0.2 136,44 134,19 141,43 155,57 -0.2 3,10 136,19 +1.4 119,44 117,47 123,81 122,14 +0.2 3,91 155,57 -0.2 136,44 134,19 141,43 155,57 -0.2 3,10 136,19 +1.4 119,34 111,97 118,00 112,54 +0.1 1,12 132,67 +0.8 118,35 114,42 120,60 117,13 +0.1 2,26 154,50 +0.3 135,51 133,29 140,49 153,00 -0.2 3,11 135,17 +1.8 101,01 199,36 104,72 106,85 +0.4 3,18 134,90 +0.4 122,82 120,80 117,13 +0.1 2,26 154,50 +0.3 135,51 133,29 140,49 153,00 -0.2 3,11 135,17 +1.8 101,01 199,36 104,72 106,85 +0.4 3,18 134,90 +0.4 122,82 120,80 117,13 +0.1 2,26 154,83 +0.4 130,53 128,38 135,32 141,14 +0.0 3,44 140,04 +0.4 122,22 120,80 127,31 129,90 +0.0 2,59 148,83 +0.4 130,53 128,38 135,32 141,14 +0.0 3,44 141,44 +0.0 3,44 141,44 +0.0 3,44 141,44 +0.0 3,44 144,	US Dollar Change   Starling   Yen   DM   Currency   % chg   Currency	US Dollar Chunge   Starling   Ven   DM   Currency   % chg   Dh.   Dollar   Starling   Mex   Index   Index   Mex   Mex	US   Day's   Starting   Ven   Index   Index	US Dollar Change Starling Index	US   Day's   Pound   Index   Index	US   Day's   Pound   Change   Starting   Yen   Index   Index	US   Day's   Pound   Ven   DM   Carrency   Sterling   Ven   Index   DM   Index   DM   Index   Sterling   Ven   Index   Sterling   Ven   Index   Index   Ven   Index   Ven   Index   Ven   Index   Ven   Index   Index   Ven   Index   Ven   Index   Ven   Index   Ven   Index   Index   Ven   Index   Ven   Index   Ven   Index   Ven   Index

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